## REPORT OF THE DEPARTMENT OF THE CHIEF FINANCIAL OFFICER

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## 1.1 ANNEXURES

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**Supporting Charts** 

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Annexure "C" Policies

## **Revenue Related Policies**

- Tariff Policy

Credit Control & Debt Collection

- Consumer Deposits

- Cash Control Policy

- Impairment of Debt Policy

## **Budget Related Policies**

- Budget Policy

- Indigent Policy

- Supply Chain Management

- Property Rates Policy

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Virement Policy

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- Funding and Reserves Policy

Policy Relating to Long-Term Financial Planning

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Annexure "Q" Budget Steering Committee Minutes

Annexure "R" Procurement Plan

Annexure "S" Risk Assessment Reports

Annexure "T" mSCOA Roadmap

Annexure "U" Explanation of variances

## 1.2 INTRODUCTION

#### PURPOSE OF THIS REPORT

The purpose of this report is to request Council to consider the 2024/2025 (MTREF) Medium-term Revenue and Expenditure Framework in terms of Section 24 (1) of the Municipal Finance Management Act 2003, Act no. 56 of 2003.

## INTRODUCTION

The (MTREF) Medium – Term Revenue and Expenditure Framework submitted to Council today is the collective effort of the Budget Steering Committee and is in line with the requirements of the Municipal Finance Management Act, 2003 and is the financial assertion of our political mandate. The 2023/2024 budget represents a consolidated budget with the inclusion of GTEDA, a Municipal entity into our budget. Apart from the inclusion of GTEDA, Greater Tzaneen Municipality also drafted the Water and Sewer budgets on behalf of Mopani District Municipality who needs to approve these budgets and submit it to National Treasury for consideration.

The budget has been prepared in accordance with the guidelines set by National Treasury's MFMA Circular no. 126,128 and related circulars, which state inter alia that municipal revenues and cash flows are expected to remain under pressure in the 2024/2025 financial year. As a result of the economic landscape, the Covid-19 pandemic, job losses and the increase in key cost drivers to provide Municipal Services, Municipalities finds themselves in a situation where the ability of consumers to pay for services is declining and this means that less revenue will be collected. Our Municipality therefore strives to implement a budget which promotes the following activities:

- Improving the effectiveness of revenue management processes and procedures.
- Cost containment measures to, amongst other things, control unnecessary spending on nice-to-have items and non-essential activities as highlighted in the Municipal Cost Containment Regulations read with MFMA Circular No. 82;
- Ensuring value for money through the procurement process;
- The affordability of providing free basic services to all households;
- Not taking on unfunded mandates;

- Deliver services at the lowest possible cost; and
- Curbing the consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.
- Economic growth and fiscal responsibility.
- Identification and assessment of financial risks and uncertainties that could impact budget stability.

National Treasury also advised Municipalities to carefully consider affordability of tariff increases especially where it relates to domestic consumers.

To curb the economic challenges that are experienced globally our Municipality will continue to follow a conservative approach in the drafting of this MTREF. This approach includes giving consideration to the cost containment measures suggested by National Treasury in the budget as well as continuous reviews of the operational cost base in an attempt to identify inefficiencies.

The budget was drafted with full consideration of the provisions contained in National Treasury Circulars, Covid-19 challenges, economic downturn, limited resources, Councils financial position, sustainability, affordability and the fact that Municipalities were cautioned by National Treasury to keep increases in tariffs and other charges as low as practically possible. Council is also advised that Section 20 of the MFMA specifically empowers the Minister of Finance to take appropriate steps to ensure that Municipality's do not materially and unreasonably prejudice national economic policy, particularly those on inflation, administered prices and equity.

The budget has been drafted according to legislative requirements and the Budget Steering Committee believes that the 2023/2024 budget planning initiatives and the accompanying collective budget process resulted in not only a well-balanced budget, but also one which is sustainable, equitable and representative of our communities.

Council must take cognizance that Section 160 (2)(b) of the Constitution of the Republic of South Africa, 1996 (Act no. 108 of 1996) determines that the approval of budgets may not be delegated by a Municipal Council. Section 160 (3) (b) determines that all questions concerning the approval of the budget, are determined by a decision taken by a council with a supporting vote of a majority of its members.

## **PART 1 – ANNUAL BUDGET**

# 2. BUDGET SPEECH BY HIS WORSHIP MAYOR GERSON MOLAPISANE

The budget speech of the Mayor will be distributed under separate cover.

## 3. BUDGET RELATED RESOLUTIONS

## **RECOMMENDATIONS**

- (a) That the final Budget of Greater Tzaneen Municipality for the financial year 2024/2025 and the indicative revenue and projected expenditure for the two subsequent years 2025/2026 and 2026/2027 be approved.
- (b) That the Annexures and policies attached to this report be approved.
- (c) That Council takes cognizance thereof that the increase in tariffs on the previous year tariffs are within the guideline set by National Treasury.
- (d) That the budget for water and sewer drafted by the Chief Financial Officer of Greater Tzaneen Municipality be submitted to Mopani District Municipality (MDM) for consideration, approval and submission to National Treasury.
- (e) That the allocations, for capital projects including GTEDA for the 2024/2025 2026/2027 financial year be approved as follows:

	2024/2025	2025/2026	2026/2027
Grants	R123 308 900	R110 429 500	R120 587 300
Own Sources	R101 709 223	R101 209 223	R100 500 000
GTEDA	R290 777	R290 777	R0
TOTAL	R225 308 900	R211 929 500	R221 087 300

- (f) That an amount of R 13 592 048 (previous year R12 585 230) be allocated to GTEDA Municipal Entity.
- (g) That the expenditure on the public entertainment and subsistence and travel votes be limited to the budgeted amounts and that no overspending on these votes be allowed without the prior approval of the Municipal Manager and the Chief Financial Officer.
- (h) That no overspending be allowed on the entertainment votes without the prior approval of the Municipal Manager and the Chief Financial Officer and that the amounts be limited to the guidelines contained in the cost containment measures
- (i) That the monthly accounts of poor households (indigent) that qualify for free basic services be approved at R200,00 per month plus water consumption above 6 kilo litre per month.
- (j) That the measurable performance objective for revenue for each source and for each vote be approved.

(k) That the municipal fleet be purchased through a finance lease and that the process commences immediately after Council approval.

## (I) CAPITAL BUDGET

- I. That no annuity loan be taken up to finance Capital Projects during the 2024/2025 financial year.
- II. That Council takes cognizance of the R111 062 000 MIG allocation for capital projects of which R105 508 900 is allocated for Capital and R5 553 100 is allocated for Operational activities.

## III. TRANSPORT BUDGET

- That the Vehicle budget as per **Annexure "G" and** tariffs applicable for each vehicle be approved.
- II That all vehicles be rationalized to the needs of the different departments to ensure optimal and cost-effective fleet management to all departments.
- III That all departments adhere to the requirements of utilization and costing set out in the Vehicle Fleet Policy.

## (m) PERSONNEL

That the Organizational structure budget for Greater Tzaneen Municipality be approved. **Annexure** "F".

## (n) INTEREST ON ARREARS OTHER THAN FOR RATES

That the interest rate in terms of the Local Government, Municipal Systems Act 32 of 2000 be determined the same as the current rate, namely, 18%.

## (o) INTEREST ON AREAR RATES

That the interest rate of prime rate as at 1 July 2024 plus 1% as promulgated in Government Gazette no. 28113 of 13 October 2005 be approved and that the prime rate of ABSA Bank, where Greater Tzaneen Municipality primary bank account is held, be applicable.

(p) That R950 000 (previous year R950 000) be made available to the Mayor for the 2024/2025 financial year, allocated as follows:

- I R500 000 Public Programs which must be subjected to Audit and be utilized in accordance with circular 126. (Funds will only be used for charity purposes) (Previous year R500 000)
- II R450 000 For Bursaries (Previous year R450 000)
- (q) That an amount of R200 000 (Previous year R150 000) be allocated to SPCA for the running of the pound effectively and successfully

## (r) SOLID WASTE: TARIFFS

That the following tariffs for solid waste be approved:

Solid Wa	Solid Waste Tariffs & Charges			
Solid Wa	aste Kerbside Removals	<u>Current</u>	<u>Proposed</u>	
1.	Residential waste			
	a. Waste tariff for urban residential premises, for 1 x kerbside-removal p.w	R166.53	R174.69	
	b. Basic waste charge for non-urban residential premises	R166.53	R174.69	
2.	Business waste	Current	Proposed	
	a. Basic waste charge	R555.08	R582.28	
	b. Waste tariff per unit of 85 x litres, for 6 x kerbsideremovals p.w.	R555.08	R582.28	
3.	Industrial waste			
	a. Basic waste charge	R444.09	R465.85	
	b. Waste tariff per unit of 85 x litres, for 3 x kerbsideremovals p.w.	R444.09	R465.85	
4.	Institutional waste			
	Basic waste charge	R527.19	R553.03	
	Waste tariff per unit of 85 x litres, for 6 x kerbside-removals p.w.	R527.19	R553.03	
5.	Dead Animals	_		
	Collection, transportation and disposal of animal carcasses per removal	R409.35	R429.41	

6.	Condemned Foodstuffs		
	Collection; transportation and disposal of condemned foodstuffs per load of 1 x ton // 1 m³ or part thereof and issuing of safe disposal certificates	R1 469.92	R1 541.95
7.	Clean up Tariff of Dirty Stands/Premises		
	Clean up tariff per ton or 1m³ or part there-off	R2 632.50	R2 761.49
8.	Bulky Waste charges for Removals in 6m³ Skip- containers		
	Removal of 6m³ (or part there-of) of compactable-waste p.w.	R600.00	R629.40
	Removal of 6m³ (or part there-of) of non-compactable-waste p.w.	R550.00 See note	R576.95 See note
9.	Landfill entrance charges for private waste depositions		
	Per entry of a light delivery van or trailer load not exceeding $\leq 1$ ton $// 1$ m <sup>3</sup> (or part thereof)	R314.87	R330.30
	Per entry of a lorry load not exceeding 3 tons $//$ 3m³, but exceeding $\leq 1$ ton $//$ 1m³ (or part thereof)	R618.88	R649.21
	Per entry of a lorry load not exceeding 6 x tons // $6m^3$ but exceeding $\leq 3$ x tons // $3m^3$ (or part thereof)	R1 538.52	R1 613.91
	Per entry of a lorry load not exceeding $10 \text{ x tons } // 10\text{m}^3 \text{ but}$ exceeding $\leq 6 \text{ x tons } // 6\text{m}^3 \text{ (or part thereof)}$	R2 622.10	R2 750.58
	Per entry of a lorry load exceeding $\leq 10 \text{ x tons } / 10 \text{m}^3$ (or part thereof)	R3 397.33	R3 563.80
10.	Hoalth Care Rick Waste shores for	0	D
10.	Health Care Risk Waste charges for collection, transportation & disposal	<u>Current</u>	<u>Proposed</u>
	$\leq = 5 \text{ x lit sharps}$	R194.36	R203.89
	$\leq = 5 \text{ x lit human tissue}$	R308.69	R323.81
	$\leq 10 \text{ x lit sharps}$	R423.02	R443.75
	$\leq 10 \text{ x lit human tissue}$	R423.02	R443.75
	$\leq$ = 20 x lit sharps	R605.95	R635.64
	$\leq$ = 20 x lit human tissue	R605.95	R635.64
	$\leq$ = 85 x lit H.C.R.W. in liner	R217.22	R227.87
	$\leq$ = 25 x lit H.C.R.W box + liner	R160.07	R167.91

$\leq$ = 50 x lit H.C.R.W box + liner	R320.12	R335.81
$\leq$ = 140 x lit H.C.R.W box + liner	R788.88	R827.53
$\leq$ = 140 x lit Empty liners	R45.73	R47.97

## (s) WATER SUPPLY: TARIFFS

That the following tariffs for water supply be approved

## **Tariffs Basic Charges**

	CURRENT	PROPOSED
Domestic (AA)	R42.54	R44.63
Business (BA)	R67.19	R70.48
Industrial (CA)	R67.19	R70.48
State (EA)	R114.25	R119.85
Dept (FA)	R42.54	R44.63
Transnet (HA)	R114.25	R119.85
Flats	R69.43	R72.84
Education	R53.78	R56.41

## **Tariffs for Consumption**

I	DOMESTIC (AA)	CURRENT	PROPOSED
	0 – 6 kl	R1,56 per kl	R1,64 per kl
	7 – 10 kl	R4,37 per kl	R4,58 per kl
	11 – 25 kl	R7,71 per kl	R8, 09 per kl
	26 – 35 kl	R10, 40 per kl	R10,91 per kl
	36 – 100 kl	R11,60 per kl	R12, 17 per kl
	101 kl and more	R21, 85 per kl	R22, 92 per kl
li	BUSINESS (BA) / INDUSTRIAL	(CA)	
	0 – 50 kl	R5,56 per kl	R5,83 per kl
	51 – 100 kl	R9, 27 per kl	R9,72 per kl
	101 and more	R11, 12 per kl	R11,66 per kl
iii	STATE (EA) TRANSNET (HA)		
	0 – 50 kl	R10, 30 per kl	R10,80 per kl
	51 – 250 kl	R13,72 per kl	R14, 39 per kl
	251 and more	R14, 58 per kl	R15, 29 per kl
iv	DEPT (FA) (MUNICIPAL BUILDINGS)		
	0 – 6 kl	R1,13 per kl	R1,19 per kl
	7 – 10 kl	R3, 00 per kl	R3,15 per kl
	11 – 25 kl	R5,30 per kl	R5,56 per kl
	26 – 35 kl	R6,35 per kl	R6,66 per kl
	36 – 100 kl	R7,96 per kl	R8, 35 per kl
	101 kl and more	R14,86 per kl	R15, 59 per kl
V	FLATS		
	0 – 75 kl	R2,74 per kl	R2,87 per kl
	76 – 120 kl	R8,69 per kl	R9, 12 per kl
	121 – 200 kl	R9, 15 per kl	R9,60 per kl
	201 – 250 kl	R9,60 per kl	R10, 07 per kl
	251 – 370 kl	R10, 07 per kl	R10,56 per kl
	371kl and more	R10,98 per kl	R11, 52 per kl
vi	EDUCATION		
	0 – 50 kl	R4,44 per kl	R4,66 per kl
	51 – 200 kl	R5,93 per kl	R6, 22 per kl
	201 – 400 kl	R6, 30 per kl	R6,61 per kl
	401 kl and more	R7,40 per kl	R7,76 per kl

## **HAENERTSBURG WATER TARIFFS**

	CURRENT	PROPOSED
00 – 6 kl	9,93 per kl	10, 42 per kl
7 – 10 kl	9,93 per kl	10, 42 per kl
11 – 25 kl	9,93 per kl	10, 42 per kl
26 – 35 kl	9,93 per kl	10, 42 per kl
36 – 100 kl	9,93 per kl	10, 42 per kl
101 kl and more	9,93 per kl	10, 42 per kl

That these tariffs be increased according to the increases implemented by Lepele.

## (t) **SEWERAGE: TARIFFS**

That the following tariffs for sewer services be approved:

	CURRENT	PROPOSED
Charge per m² (Basic Charge	R0,405/kl	R0,425/kl
CHARGE PER KL WATER USAGE/MONTH		
Domestic (AA)	R1, 030/kl	R1,080/kl
Business (BA)	R1,716/kl	R1,800/kl
Hotel (BB)	R1,432/kl	R1,502/kl
Guest Houses	R1,432/kl	R1,502/kl
Industrial (CA)	R1,716/kl	R1,800/kl
Flats (IA)	R1, 030/kl	R1,080/kl
State (EA)	R1,316/kl	R1,380/kl
Education	R0,569/kl	R0,596/kl
Incentives	R0,569/kl	R0,596/kl

## (u) GENERAL RATES AND REBATE

## **PROPERTY RATES TARIFFS**

Categories of properties in terms of the policy	CURRENT	PROPOSED
Agricultural Properties		
Tariff on market value	R0,002726	R0,002726
Business and Commercial Properties		
Tariff on market value	R0,015837	R0,015837
Cemeteries and Crematoriums Properties		
Tariff on market value	R0,00	R0,00
Industrial Properties		
Tariff on market value	R0,015837	R0,015837
Municipal Properties		
Tariff on market value	R0,00	R0,00
Vacant Land		
Tariff on market value	R0,015837	R0,015837
Public Benefit Organization Properties		
Tariff on market value	R0,002726	R0,002726
Public Service Infrastructure		
Tariff on market value	R0,002726	R0,002726
Properties for Religious Use		
Tariff on market value	R0,00	R0,00
Residential Properties		
Tariff on market value	R0,015837	R0,015837
Public Service Properties		
Tariff on market value	R0,015837	R0,015837

To comply with the requirements of Government Gazette no 32991 the following ratios will apply:

- (a) The first number in the second column of the table represents the ratio to the rate on residential properties;
- (b) The second number in the second column of the table represents the maximum ratio to the rate on residential property that may be imposed on the non-residential properties listed in the first column of the table:

## Categories

## Ratio in Relation to Residential property

1:1
1: 0,25
1: 0.25
1: 0.25

The Agricultural Property, public service infrastructure property and Public benefit organization property tariff must be 25% of the residential tariff.

That the rates be paid in a single amount before 31 August or in twelve (12) equal monthly installments.

That according to the Municipal Property Rates Act 12 of 2007 updated September 2015 the following be taken into account:

- (h) On the first R15 000 of the market value of a property assigned in the valuation roll or supplementary valuation roll of a Municipality to a category determined by the Municipality
  - (i) For residential properties; or
  - (ii) For properties used for multiple purposes, provided one or more components of the property are used for residential purposes;"

That the interest rate on overdue amounts on property rates be charged at prime rate as at 1 July 2024 plus one (1%) percent in terms of the Municipal Property Rates Act, 2004.

That the rebates of 30% as contained in Councils Property Rates Policy on Residential property be applied.

<sup>&</sup>quot;17 A Municipality may not levy a rate –

## (v) ELECTRICITY TARIFFS

That the following electricity tariffs be approved:

## TARIFF B

- This tariff is available for single phase 230V (Capacity not exceeding 16 kVA) and three phase 400V (Capacity not exceeding 75 kVA)
- This tariff will suit medium to high consumption customers.

The following charges will be payable:

B.1. A fixed charge, whether electricity is consumed or not, per point of supply:

The following size circuit breakers will be available:

		AGRIC/DOMEST	BUSINESS
16 kVA Single phase	70 Amp	R 717.83	R 2 416.45
25 kVA Three phase	45 Amp	R 2 856.70	R 2 807.59
50 kVA Three phase	80 Amp	R 3 787.33	R 3 315.69
75 kVA Three phase	100 Amp	R 5 267.49	R 4 912.15

NOTE 1: The capacity of a supply shall be the capacity as determined by the Electrical Engineering Manager

#### **PLUS**

A consumption charge, per kWh consumed (Business) Single phase R 2.

R 2.3874

- B.2.1 A consumption charge, per kWh consumed (Business) Three phase R 2.3940
- B.2.2 A consumption charge, per kWh consumed (Agric/Domestic) Three phase R 3.0181
- B.2.3 A consumption charge, per kWh consumed (Agric/Domestic) Single phase R 2.4997

#### **PLUS**

B.3.1 On single phase Business connections, an additional charge per kWh for every unit consumed above 1500 units
 (Business 1 Phase)
 R0.0716c

#### **PLUS**

B.3.1 On three phase Business connections, an additional charge per kWh for every unit consumed above 3 000 units (Business 3 Phase)

R0.0718c

## **PLUS**

B.3.2 On three phase Agri/Domestic connections, an additional charge per kWh for every unit consumed above 3 000 units.

(Agriculture/Domestic 3 phase)

R0.0905c

## **PLUS**

B.3.3 On single phase connections and additional charge per kWh for every unit consumed above 1500 units.(Agriculture/Domestic 1 phase)R0.0749c

## **TARIFF C**

- This tariff is available for three phase supplies at the available standard voltage with a minimum capacity of 100 kVA
- This tariff will suit high consumption customers
- **C.1** A fixed charge, whether electricity is consumed or not, per month, per point of supply:

C.1.1 Agriculture and Domestic R 3 554.52

C.1.2 Business R 5 065.17

**C.2** If the demand is registered during the months of June, July or August per point of supply:

(Agricultural/Domestic) R 600.89

**C.3** If the demand is registered during the months of September to May per point of supply: (Agric/Domestic) R 373.46 **C.4** If the demand is registered during the months of June, July or August per point of supply: (Business) R 458.75 **C.5** If the demand is registered during the months of September to May per point of supply: (Business) R 224.67 **C.6** A consumption charge, per kWh consumed: If the kWh has been consumed during the months of June, July C.6.1 or August: (Agric/Domestic) R 1.8369 C.6.2 If the kWh has been consumed during the months of September to May: (Agric/Domestic) R 1.4050 **C.7** A consumption charge, per kWh consumed: C.7.1 If the kWh were consumed during the months of June, July or August: R 1.8811 (Business) C.7.2 If the kWh were consumed during the months of September to May: (Business) R 1.3876 **C.8** A discount according to the voltage at which the electricity is supplied: If the electricity is supplied at three phase/400V: 0% C.8.1 If the electricity is supplied at a higher voltage, but not exceeding C.8.2 11 kV: 3% If the electricity is supplied at a higher voltage than 11 kV (if C.8.3 available), but not exceeding 33 kV: 5%

## TARIFF D

This tariff is available for three phase bulk supplies at any voltage and with a minimum capacity at 200 kVA

- This tariff will suit mostly large load customers who can shift load out of the GTM peak hour periods.

The following charges will be payable:

- **D.1** A fixed charge, whether electricity is consumed or not, per month, per point of supply: R 17 680.42
- **D.2** A demand charge, per kVA registered, per month, per point of supply:
  - D.2.1 If the demand is registered during the months of June, July or August: R 120.68
  - D.2.2 If the demand is registered during the months of September to May: R 120.68

NOTE: Demand registered during Off-peak Hours will not be taken into account when calculating the demand charge payable.

- **D.3** A consumption charge, per kWh consumed:
  - D.3.1 If the kWh has been consumed during the months of June, July or August:

D.3.1.1	During Peak Hours	R 6.9762
D.3.1.2	During Standard Hours	R 1.9915
D.3.1.3	During Off-Peak Hours	R 1.1650

D.3.2 If the kWh has been consumed during the months of September to May:

D.3.2.1	During Peak Hours	R2.1035
D.3.2.2	During Standard Hours	R1.5032
D.3.2.3	During Off-Peak Hours	R1.0340

## NOTE 1: Please take not of the time frames that changed for the winter period

For the purpose of this tariff Peak Hours will be from 06:00 to 09:00 and 17:00 to 19:00 on weekdays.

## (June, July, August)

Standard Hours will be from 09:00 to 17:00, 19:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays. (June, July, August)

Off-Peak Hours will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

## (June, July, August)

For the purpose of this tariff Peak Hours will be from 07:00 to 10:00 and 18:00 to 20:00 on weekdays.

## (September to May)

Standard Hours will be from 06:00 to 07:00, 10:00 to 18:00 and 20:00 to 22:00 on weekdays and from 07:00 to 12:00 and 18:00 to 20:00 on Saturdays.

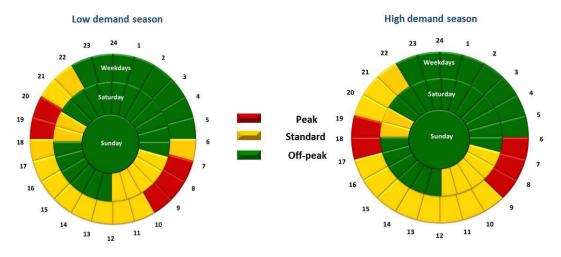
## (September to May)

Off-Peak Hours will be from 22:00 to 06:00 on weekdays, 12:00 to 18:00 and 20:00 to 07:00 on Saturdays and all of Sundays.

## (September to May)

A Public Holiday will be treated as per the day it falls on.

Times to be such as to relate to GTM peaks/load curve.



- **D.4** A discount according to the voltage at which the electricity is supplied.
  - D.4.1 If the electricity is supplied at three phase / 400V:

0%

D.4.2 If the electricity is supplied at a higher voltage than 400V, but not exceeding 11kV:

3%

D.4.3 If the electricity is supplied at a higher voltage than 11kV (if available) but not exceeding 33 kV

5%

NOTE:

With the changes to the TOU winter peak period June, July and August. The Greater Tzaneen Municipality will be reprogramming there electronic meters to align with the new times. We will also password protect our electronic meters for tampering and protection of data on the meter.

This will be in line with the NRS 057 "Confidentiality of Metering Data"

## (s) Credit Control

- I That Council's adopted Credit Control Policy be strictly adhered to, to curb outstanding debt.
- If the control of the

## (t) PRE-PAID TARIFF IBT IMPLEMENTATION

Pre-paid metering which will utilize the latest technologies plc (Power Line Carrier) metering with concentrators for monitoring and administration purposes.

This tariff will only be available to customers with pre-paid meters.

DOMESTIC TARIFFS (IBT's)				
DOMESTIC	DOMESTIC	DOMESTIC	DOMESTIC	
BLOCK 1	BLOCK 2	BLOCK 3	BLOCK 4	
0 – 50 kWh	51 – 350 kWh	351 – 600 kWh	>600 kWh	
(R/kWh)	(R/kWh)	(R/kWh)	(R/kWh)	
R1.7548	R2.2532	R3.0017	R3.7393	
IBT Fixed Charge R 197.00 / month				

## (w) SUNDRY TARIFFS 2024/2025

## **ELECTRICITY**

That in terms of the provisions of section 11(3) of the Local Government Municipal Systems Act 2000, the Council by resolution amends the charges payable for the supply of electricity as contained in Municipal Notice No. 19 of 1988 and promulgated in Provincial Gazette no 4565 dated 1 June 1988 with effect from 1 July 2024 by the substitution for part (iii) of the tariff of charges of the following:

By the substitution for clause 2 (1) of the following:

	Current	Proposed
Illegal Connection Fee		
Domestic and Agricultural Business up to 35KVA Domestic and Agricultural>100KVA Business >100KVA	R24 000 - - -	R26 500 R39 750 R53 000 R79 500
DISCONNECTION CHARGES		
<u>Electricity</u>		
Electricity Cut – disconnections Electricity Cut – Removal of meters Pulling of links Removal of installation Permanently - Overhead to premises Removal of installation Permanently - Underground cable to premises Restoration of Supply (RIP reconnection) - Overhead to premises Restoration of Supply (RIP reconnection) - Underground cable to premises Underground reticulation 3 phase	R480 R820 R3 500	R500 R860 R3 680 R750 R1 500 R590 R1 650 R1 800
<u>Water</u>		
Water restriction: Business Water restriction: Residential/Urban Water disconnection: (15 – 40 mm) Water disconnection: (50-100mm) Water Normalize Flow Res/Bus Water Normalize Flow Farmers	R270 R290 R690 R1 200 R350 R380	R285 R300 R725 R1 260 R370 R400

## SERVICE CONTRIBUTION TARIFF (2024/2025) PER kVA

		Current	Proposed
1.	New LV connection (Electrification)	R4 658	R4 891
2.	LV at pole transformer rural	R4 756	R4 990
3.	11kV at 33/11kV rural sub	R3 340	R3 507
4.	33kV at 33/11kv rural sub	R3 481	R3 665
5.	33kV busbars at 66/33kV rural main sub	R3 483	R3 657
6.	66kV busbars at 66/33kV rural main sub	R2 008	R2 108
7.	LV 1ph at kiosk	R6 414	R6 735
8.	LV 3ph at kiosk	R5 103	R5 358
9.	LV busbars minisub provided by developer	R3 011	R3 162
10.	LV busbars in minisub	R4 223	R4 656
11.	11kV RMU MU provided by developer	R3 602	R3 971
12.	11kV busbars at switching sub	R2 801	R3 088
13.	11kV busbars main sub (Urban)	R5 447	R5 719
14.	66kV busbars at main sub (Urban)	R1 114	R1 170
15.	66kV busbars intake sub (Urban)	R46	R48
16.	32kV busbars intake sub (Urban)	R62	R65

## **EVENTS**

N.B All events that need to erect a tent at the soccer pitch:

- Tent that takes capacity of 50 people **R6 250-00** non-refundable
- More than the capacity of 50 people R10 400-00 non-refundable

**R5 000-00** fine to be levied on vehicles driving on the synthetic track. More than one tent and stage and the pitch, pitch protectors must be hired, transported and installed by the event organizers.

#### **TARIFFS**

	CURRENT	PROPOSED
Major soccer game	R8 295	R8 705
Sport bodies at club level: Stadium	R865	R900
Sport bodies at inter-district level	R1 600	R1 680
Athletics (Adults)	R1 600	R1 680
Athletics (Schools)	R1 600	R1 680
Rally's	R8 295	R8 705
Church Activities	R3 675	R3 855
Meeting at Nkowankowa Community Hall	R190 p/h	R190 p/h
Government and Agencies meetings and workshop	R750 p/day	R750 p/day

That 20% gate takings in respect of all events for which gate takings are collected be levied.

It is also recommended that Nkowankowa stadium be strictly used for sport.

Soccer teams in the following divisions:	NFD	R900	R900
•	VODACOM	R790	R790
	CASTLE	R400	R400

Sporting codes such as: Tennis, Netball, Volleyball R3 675 R3 675

Aerobics, Boxing, etc.

Annually training for 1 hour a day.

GAMES ORGANISED BY LOCAL FOOTBALL ASSOCIATION R200.00 PER GAME

MERRY GO ROUND EVENT (INSIDE AND OUTSIDE) R6000.00 PLUS ELECTRICITY CONSUMPTION THAT ELETRICAL DEPARTMENT MUST STIPULATE

NB: Training from Mondays to Thursdays in the clubhouse and conference room to allow cleaning for the weekend bookings.

		CURRENT	PROPOSED
Burgersdorp Stadium - Lenyenye Stadium Julesburg Stadium Julesburg Hall -	- -	R525/day R525/day R525/day R225/day	R525 /day R525/day R525/day R225/day
BURGERSDORP STADIU	M		
Major Games - change room or ablution		R630/day	R630/day
Small Clubs Runnyemede Stadium	-	R275/day R220/day	R275/day R220/day

**Development Teams and schools** to use for free (Due to Presidential intervention during Visit)

**N.B.** Programme to be submitted to office for control purpose.

## COMMUNITY HALLS AT NKOWANKOWA AND LENYENYE TARIFFS PER DAY

CURRENT PROPOSED

	CURRENT	PROPOSED
Film shows	R1 850	R1 850
Arts and Culture Activities	R2 250	R2 250
Political Rally	R2 250	R2 250
Traditional Dance	R1 850	R1 850
Charitable Organisation & NGO	R750	R750
Wedding Ceremony	R2 500	R2 500
Funeral Service	R1 150	R1 150
Church Activities	R1 150	R1 150
Meetings	R210/hour	R210/hour
Trainings/Workshop	R1 000/day	R1 000/day
Festivals Nonrefundable	R20 000	R20 000
	AND 20% of all gate takings	
Minitzani Hall	R200 <b>/</b> day	R200 <b>/</b> day
Clubhouse	R380/day	R380/day
Project room (Muhlaba hall)	R250/day	R250/day
Graduation functions Adults	R1 900	R1 900
Graduation function for Day Care/Crèches	-	R900
Julesburg Hall	R200/day	R200/day
Erection of tent on Va khegula ground for event	R1 300	R1 300
Nkowankowa Stadium yard parking only	R10/car	R10/car
Conference Room Nkowankowa Stadium	R370/day	R370/day
Rent of Tumer room (Heanertsburg Library)	R200/day	R200 <b>/</b> day
Project room (Muhlaba hall)	R200/day	R200 <b>/</b> day
Developed Park hire for church services, party, etc	R600/day	R600/day
Masters and Veterans	R250	R250
Beauty pageant	R2 500	R2 500
Concert	R2 500	R2 500
Choir	R1 150	R1 150

NB: All night events to pay for two days because the event goes over to the second day and the venue cannot be booked out for the next day too.

#### **PARKING FEE**

## **CURRENT PROPOSED**

Parking at municipal main building designated areas

R10

R70

#### **SWIMMING POOL USAGE**

## Swimming pool opens from 10:00- 18:00 Wednesday to Sunday

Admission fee R32.00 per day except infants from 3 years down and pensioners in possession of their pension card.

Monthly Tickets from R190.00 per person.

School going kids R126.00 per month.

Season Tickets from R1 030.00 per person.

Local School galas or Aquatic sport events will pay R525.00

Provincial and National school galas or aquatic sport events pay R840.00

Swimming instruction done at remuneration by trainees during hours, which was previously approved per season, per instructor be R3 777.00 for 3 lanes at 10 persons per lane for 2 hours a day or R32.00 per person, 10 persons per lane for 2 hours for all categories i.e. Juniors, Seniors etc.

School children in groups enter for free of charge per child to use the swimming pool during school hours, provided that permission has previously been obtained and provided that:

A teacher of the relevant school shall exercise direct supervision over the children at the swimming bath;
The children shall not be allowed to stay in the water for a period exceeding 60 minutes, and children from any school day, shall leave the premises not later than 13h00.

**R630.00** per hour per lifeguard shall be payable for life saving guard services attendance after swimming hours to defray overtime costs.

Swimming development and coaching requirements must be met by any interested person OR Organization, to conduct swimming and coaching development in the Greater Tzaneen Municipality.

#### INDOOR AND OUTDOOR SPORT CENTER NKOWANKOWA C SECTION

Developmental games are free at soccer and net ball courts;

Soccer games R310 for 2 hours;

Net ball games R310 for 2 hours;

Aerobics classes are free to organized groups in the yard not in the hall;

Use of gym equipment R110 per month except week ends and public holidays;

Use of gym equipment per year R935 (Special arrangement to be made for weekends and public holidays);

Indoor sport activities Clubs to pay R2 080 annually Basketball courts; etc.

## **BURIAL SERVICE**

That in terms of the provision of Section 11 (3) of the Local Government Municipal System Act 2000 the Council by resolution amends the charges payable for burial services promulgated under Municipal Notice 63/1996 of 18 October 1996 as set out in the under mentioned schedule with effect from 1 July 2024:

#### SCHEDULE

## **BURIAL SERVICES IN GREATER TZANEEN MUNICIPALITY**

1. When the deceased lived in the municipal area at the time of the passing:

## **CURRENT PROPOSED**

	Per grave for any person under 03 years:	R750	R787
	Per grave for any person 03 years and over:	R1 195	R1 254
1.3	Opening for second burial:	R750	R787

## 2. When the deceased lived outside the municipal area at the time of the passing

Children under 03 years per grave	R1 500	R1 574
Adults 03 years and over per grave	R2 935	R3 080
Re-opening for second burial	R1 600	R1 679
Niches: Per niche per deceased	R750	R787

Memorial work: Removal or re-affixing R420 R441

Removal of ashes from a niche: Per removal R370 R389

## CHARGES PAYABLE FOR THE USE OF THE PUBLIC LIBRARIES

Members of the Tzaneen Library R70.00 or R150/family or R50.00 Pensioners

Members of the Haenertsburg, Letsitele, Shiluvane or Mulati

Libraries R40.00 or R80/family or R30.00 Pensioners

Deposit R200.00 per person

Duplicate certificate of

Membership R20.00

Overdue Library material R2.00 per book per week

Block loans R200.00 per year plus membership of person

responsible for block loan.

**PHOTOCOPIES** 

A4 Photocopy R1.00 per page A3 Photocopy R2.00 per page

**RENT OF HALLS** 

Rent of the Tzaneen Library

Study Hall (After hours) R625.00 per day or part thereof

Rent of Haenertsburg Boardroom R210.00 per day or part thereof.

Rent of Shiluvane 2<sup>nd</sup> Study Room.

(During working hours) R115.00 per day or part thereof

Rent of Mulati 2<sup>nd</sup> Study Room.

(During working hours) R115.00 per day or part thereof

#### WATER CONNECTIONS

That in terms of the provisions of Section 11 (3) of the Local Government Municipal System Act 2000, the Council by resolution amends the charges payable for the supply of water contained in Municipal Notice 36 dated 22 September 1982 and published in Official Gazette no. 4226 dated 22 September 1982, with effect from 1 July 2024 by the substitution for item 3 of the following:

## Miscellaneous Charges

(a) For each separate 19 mm new water connection:

Old Tariff 2023/2024 VAT included = R4 304.00

Proposed Tariff 2024/2025 VAT included = R4 515.00

(b) For each new 50 mm water connection
Old Tariff 2023/2024 VAT included = R15 770
Proposed Tariff 2024/2025 VAT included = R16 543.00

(c) For each new 80 - 110 mm water connection
Old tariff 2023/2024 VAT included = R18 727.00
Proposed Tariff 2023/2024 VAT included = R19 645.00

(d) For each water re-connection & disconnection:

Old tariff 2023/2024 VAT included = R1 576.00

Proposed Tariff 2024/2025 VAT included = R1 654.00

- (e) Water bulk contributions tarrif
- New development to be charged according to their water daily demand as calculated on their design report.

Bulk contributuion tarrif = R 0.34/L/day

## 1.1. WATER TANKERS TARRIFS

 New Tarrif hiring of a water tanker and drawing water from the Municipal water station.

Proposed Tariff 2024/2025 + VAT = R0.29/kL Only applies for Municipal water tanker - radius charge:

+ R0/km from 0 – 60 km +R4.98/km from 61 – 120 km +R7.12/km from 121 km plus

## 1.2. WATER LABORATORY TARIFFS

## **CHEMICAL ORGANIC DETERMINANDS**

Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
Chemical Oxgen Demand (O.45µm Filtered)	FCOD	mg/L O <sub>2</sub>	R 287.47	No

## CHEMICAL INORGANIC DETEMINANDS

Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
Ammonia Nitrogen	NH3	mg/L N	R 91.40	No
Chloride	CI	mg/L CI	R 102.00	No
Fluoride	F	mg/L F	R 106.00	No
Free Chlorine	CIFre	mg/L Cl <sub>2</sub>	R 225.21	No
Nitrate Nitrogen	NO3	mg/L N	R 173.55	No
Orthophosphate	PO4	mg/L P	R 116.58	No
Sulphate	SO4	mg/L SO₄	R 86.11	No

## **CHEMICAL PHYSICAL DETERMINANDS**

Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
Apparent Colour	Col	PtCo	R 84.78	No
Conductivity	Cond	Ms/m@25°C	R 49.01	No
Dissolved Solids	TDS	mg/L@180°C	R 94.03	No
PH	PH		R 49.01	No
Suspended Solids	TSS	mg/L@105°C	R 110.00	No
Total Akalinity	Talk	mg/LCaCO₃	R 94.03	No
Turbidity	Turb	FTU	R 80.80	No
Calculation Methods (requires additional determinands, please confirm with laboratory)				
Ryznar Index	RyzInd		R 84.78	No

## **OTHER**

Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
Calcium Hardness	CaHard	mg/L	R 90.10	No
Magnesium Hardness	MgHard	mg/L	R 90.10	No
Total Hardness	Thard	mg/L CaCo₃	R145.27	No

## **CHEMICAL METALIC DETERMINED**

	Dissolved Metals			
Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
Aluminium	Al	mg/LAI	R 80.81	No
Calcium	Ca	mg/L Ca	R 80.81	No
Iron	Fe	mg/L Fe	R 80.81	No
Magnesium	Mg	mg/LMg	R 80.81	No
Manganese	Mn	mg/LMn	R 80.81	No
Potassium	К	mg/LK	R 80.81	No
Sodium	Na	mg/L Na	R 80.81	No
Zinc	Zn	mg/ L Zn	R 80.81	No

## WATER MICROBIOLOGICAL

Determinand	Abbreviation for request purposes	Analysis Units	Tariff excl VAT	SANAS Accreditation
E.Coli (Faecal/Total Coliforms to be included-compulsory)	Ecol	cfu/100ml	R 76.83	No
Total Coliforms	TC	cfu/100ml	R 192.09	No
Heterotrophic plate Count	HPC	Count/ml	R192.09	No

## 2. <u>SEWERAGE SUNDRY TARIFFS</u>

## 2.1. <u>SEWER CONNECTIONS</u>

That in terms of the provisions of section 11 (3) of the Local Government Municipal System Act 2000, the Council amends by resolution the charges payable in terms of the Drainage and Plumbing By-Laws and By-Laws for the Licensing and regulating of Plumbers and Drain Layers published under Municipal Notice No. 35 dated 22 September 1982, and promulgated in Official Gazette No. 4226 dated 22 September 1982 as follows with effect from 1 July 2024.

Old Tariff 2023/2024 + VAT = R4 585.44 Proposed Tariff 2024/2025 + VAT = R4 810.13

## 2.2. <u>SEWER HONEY SUCKER</u>

Current Tariff 2023/2024 + VAT = R177.41/m<sup>3</sup>

+ R0/km from 0 – 60 km +R4.75/km from 61 – 120 km +R6.79/km from 121 km plus

## Only applies for Municipal water tanker - radius charge:

Proposed Tariff 2024/2025 + VAT = R186.103/m<sup>3</sup>

+ R0/km from 0 – 60 km +R4.983/km from 61 – 120 km +R7.123/km from 121 km plus

EF	FLUENT TYPE	CURRENT	PROPOSED
•	Domestic effluent by private tanker	R 49.28/m <sup>3</sup>	R51.69/m³
•	Domestic effluent by private discharger		
	/200 Liter / Drum	R 16.43/I/d	R17.24/l/d
•	Trade effluent from outside Municipal's		
	jurisdiction per tanker	R707.45/t	R742.12/t
•	Trade effluent from inside municipal jurisdiction	R618.74/t	R649.06/t

## **PENALTIES**

New Tariff for illegal water and sewer services:

		CURRENT	PROPOSED
•	Water Connection	R2 632.50	R2 762.00
•	Sewer Connection	R2 632.50	R2 762.00
•	Illegal water abstraction	R2 632.50	R2 762.00
•	Illegal water/sewer discharge	R2 632.50	R2 762.00

## **WATER AND SEWER PERMIT FEE**

NEW TARRIF FOR PERMIT: ABSTRUCTION OF WATER AND DISPOSAL OF WASTEWATER:

R577.00 PER YEAR FOR BOTH THE SERVICES

## CHARGES FOR THE APPROVAL OF BUILDING PLANS

That in terms of the provision of section 11(3) of the Local Government Municipal System Act 2000 the Council by resolution amends the charges payable for the approval of building plans with effect from 1 July 2024 as set out in the schedule hereunder:

The charges payable for a building plan submitted for consideration shall be as follows:

The minimum charge payable for any building plan with the exception of item 3 and 4: 2024/2025 R764.38 (2023/2024 tariff was R728.68).

The charges payable for any building plans shall be R12.73 per m<sup>2</sup> for 2024/2025 and 2023/2024 tariff was R12.14.

To apply the abovementioned charges, the total area of any new building must be calculated at every floor level on the same erf, including verandas, galleries and balconies.

1. In addition to the charges payable in terms of item 1, a charge of R4.65per m² for 2024/2025 and (2023/2024 - tariff R4.42per m²) of the reinforced area is payable for every new building in which structural steelwork or concrete is utilized for the main framework as the main structural components of the building.

- Charges payable for approval of alterations to existing buildings and buildings
  of special character such as factory chimneys, spires and similar erections,
  shall be calculated on the estimated value thereof at the rate of R45.06 for
  every R630.45 or part thereof, with a minimum charge of R924.17 and a
  maximum charge of R9 941.37.
- 3. Building plans for swimming pools will be approved at a charge of R626.25 per plan (2023/2024 tariff R597.00)
- 4. Charges payable for the re-inspection of buildings and swimming pools: R892.70 per re-inspection. (2023/2024 Old tariff R851.00)
- 5. New tariffs for copy of approved building plans R277.98/ copy (Old Tariff R264.36).
- 6. Re- examination of building plans the costs as per item 1.
- 7. Town maps R289.52 per copy (Old Tariff R276.00)

## **SCHEDULE**

## **ELECTRICAL CHARGES**

That in terms of the provision of Section 11 (3) of the Local Government Municipal System Act 2000, the Council by resolution amends the charges payable for the supply of electricity as contained in Municipal Notice 19 of 1988, with effect from 1 July 2024 by the addition in part (iii) after clause (2) of the following:

## **TESTING OF METERS**

OF WELLING	CURRENT	PROPOSED		
al n Connection charge	R2 554 R1 788 R455	R2 682 R1 877 R478		
CHANGE				
tariff change	R1 777	R1 866		
PRE-PAID				
Replacement Fee I Fee	R515 R51	R541 R54		
onal to 60 Amp pre-paid on charge	R2 643	R2 775		
	al on of Connection charge CHANGE of tariff change Charge Charge onal to 60 Amp pre-paid	CURRENT  R1 R2 554 R1 788 R455  CHANGE  A tariff change  R2 Fee  R1 777  Replacement Fee R515 R51  Change R515 R51		

(If infrastructure is available)

Pre-paid:

Upgrade from 20 Amp to 60 Amp R7 504 R7 879

Connection (Consumers to provide COC) (Rural settlements overhead connections only)

APPROVAL OF DESIGNS

Review of Electricity designs R25/KVA R26/KVA

Available financial resources are dependent on the collection of revenue which has been identified as one of the major challenges facing Municipalities and will be addressed to ensure financial sustainability.

DETERMINATION OF CHARGES PAYABLE IN TERMS OF THE PROVISIONS OF CHAPTER 3, REGULATION 14(1)(b) OF THE SPATIAL PLANNING & LAND USE MANAGEMENT ACT, 2013 (ACT 16 OF 2013) AND SECTION 79 OF THE SPLUMA BY-LAW OF GREATER TZANEEN MUNICIPALITY

Notice is hereby given in terms of the provisions of Section 11 (3) of the Local Government Municipal Systems Act 2000, that the Greater Tzaneen Municipality has by Resolution determined charges payable in terms of the provisions of Chapter 3, Regulation 14 (1)(b) of the Spatial Planning & Land Use Management Act, 2013 (Act 16 of 2013) and Section 79 of the SPLUMA By-Law of Greater Tzaneen Municipality, with effect from 1 July 2024, as set out in the Schedule below.

SECTION A:
FEES EXCLUDING ADVERTISMENT AND INSPECTION

PPLICAT	ION	CURRENT TARIFF	PROPOSED TARIFF
i.	Application for township establishment, extension of boundaries of an approved township, or amendment or cancellation in whole or in part of a General Plan of a township	R8723.00	R9095.00
ii.	Application for consent use/special consent, excluding Spaza shops and telecommunication masts	R2330.00	R2431.00
iii.	Application for consent use for spaza shops provided for in terms of an existing scheme	R318.00	R331.00
iv.	Application for consent use for telecommunication masts and base stations	R2633.00	R2746.00
V.	Application for the amendment of an existing scheme or land use scheme by the rezoning of land	R5073.00	R5291.00
vi.	Application for the removal, amendment, or suspension of a restrictive or absolute condition, servitude or reservation registered against the title of land and simultaneous rezoning	R5073.00	R5291.00
vii.	Application for subdivision for property in 5 or less portions	R2861.00	R2983.00
viii.	Application for subdivision of property in more than 5 portions	R3013.00 for the first 5 portions plus R267.00 in respect of each further portion	R3142.00 fo the first 5 portions plus R279.00 in respect of each further portion
ix.	Application for consolidation of any land	R1149.00	R1198.0
х.	Exemption of Municipal Approval ito Section 63 of SPLUMA By-Law of GTM	R601.00	R619.00
xi.	Application for permanent closure of any public place	R2837.00	R2958.0
xii.	Application for amendment of land use on communal land (former application for Permission to Occupy – PTO) i.e., applications for churches, crèches, taverns, etc.	R187.00	R195.00
xiii.	Application for consent or approval require in terms of a condition of title/condition of establishment of a township/existing scheme, or any consent or approval provided for in a Provincial Law	R424.00	R443.00
xiv.	Application for Tribunal's reasons	R957.00	R998.0
XV.	Comments of Tribunal regarding applications in terms of Act 21 /1940, Act 70/1970 and recommendation of layouts on R293 townships, or any other consent i.t.o. legislation not listed herein	R2861.00	R2984.00

xvi.	Amendment of pending subdivision application	R2451.00	R2556.00
xvii.	Amendment of pending Township application-		
	Material amendment	R8182.00	R8533.00
	Non-material amendment	R2451.00	R2556.00
xviii.	Phasing of a Township application	R2451.00	R2556.00
xix.	Consideration of a Site Development Plan – SDP, in	R2451.00	R2556.00
	terms of the Tzaneen Town Planning Scheme, 20000		
XX.	Application for extension of time –		
	1 <sup>st</sup> application (year 1)	R1217.00	R1270.00
	2 <sup>nd</sup> application (year 2)	R2451.00	R2556.00
	3 <sup>rd</sup> application (year 3)	R3670.00	R3828.00
xxi.	Application for Excision of Agricultural Holding	R2633.00	R2746.00
xxii.	Monthly fee payable in respect of Illegal use of land	R5265.00	R5492.00
	from date of expiry of 14-day notice if no extension of		
	time was granted to date of promulgation of rights		
xxiii.	Hard copy of Spatial Development Framework	R7110.00	R7416.00
	document		
xxiv.	Hard copy of SPLUMA By-Law of Greater Tzaneen	R2682.00	R2798.00
	Municipality		
XXV.	Copy of record of Municipal Planning Tribunal i.t.o	R2682.00	R2798.00
	Section 44(2) of the SPLUMA By-Law of Greater		
	Tzaneen Municipality		
xxvi.	Lodging of an objection	R6628.00	R6913.00
xxvii.	Granting of intervener status i.t.o Section 127 of the	R9399.00	R9804.00
	SPLUMA By-Law of Greater Tzaneen Municipality		
xxviii.	Lodging of an Appeal	R9399.00	R9804.00
xxix.	Issuing of zoning certificate	<b>R100.00</b> per	<b>R100.00</b> per
		certificate	certificate

# **SECTION B:**

# **ADVERTISMENT AND INSPECTION FEES**

# Apart from the fees prescribed in Section A, the following fees shall be payable to the Local Authority

i.	Notice of application in Provincial Gazette and newspapers	R5025.00	R5242.00
ii.	Inspection and hearing regarding any application	R2205.00	R2300.00

# **ALLOCATION AND RATES FOR HAWKERS' BUSINESSES**

Site Allocation	Type of Business	Current Rates	Proposed Rates
Market Stall	Hairdressing Food and Soft drinks Fruit and Vegetables	R12.69/d R25.38/d R12.69/d	R13.31/d R26.62/d R13.31/d
	Accessories and other Appliance (Cell/Jewellery/hair/books) Clothing	R12.69/d R25.38/d	R13.31/d R26.62/d
Pavements/Sidewalks	Fruit and Vegetables Accessories (Cell/Jewellery/Hair) Clothing and Toys	R6.29/d R6.29/d R12.69/d	R6.59/d R6.59/d R13.31/d
Trolleys/Designated Cart	Food and Soft drinks Accessories Fruit and Vegetables	R12.69/d R6.29/d R6.29/d	R13.31/d R6.57/d R6.57/d
Junction/Road side	Food and Soft drinks Fruit and Vegetables Décor materials (flower pots/flowers, etc.)	R12.69/d R12.69/d R12.69/d	R13.26/d R13.26/d R13.26/d
Open designated site Hawker's Adv. of Board handling fee Adv. Board Approval fee Adv. Sign Board Application fee Adv. Sign Board Inspection fee Adv. On bridges, fence, wall and Adv. Storage Fees Hawkers Bush Mechanics Hawkers Car wash Taxi & Busses		R50.54/d R631.80 R631.80 R573.89 R114.78 R0.00 R0.00/d R631.80 R631.80 R1 263.60	R53.01/d R662.75 R662.75 R602.01 R119.94 R1 439/pm R105.00/d R662.75 R662.75 R1 325.51

# **BUSINESS REGISTRATION TARIFFS**

That these tariffs be increased/ changed according to the tariffs gazette by LEDET. The tariffs below unchanged and queries by Limpopo Municipalities reached LEDET for consideration to be online with MFMA

CODE	TYPE OF BUSINESS	APPLICATION FEE	REGISTRATION FEE	ANNUAL RENEWAL FEE
251	Stone quarrying, clay, and sandpits	R100.00	R200.00	R240.00
3	Manufacturing	R100.00	R300.00	R360.00
412	Manufacturing and distribution of gas	R100.00	R200.00	R240.00
50	Construction	R100.00	R300.00	R360.00
61	Wholesale: sale to public	R100.00	R500.00	R600.00
	Sells to retailers.		R500.00	R600.00
	Sells to both public, and retailers		R500.00	R600.00
621	General trade (General Dealer)	R100.00	R200.00	R240.00
622	Retail trade in food, beverages, and tobacco	R100.00	R200.00	R240.00
623	Other retail trade in new goods	R100.00	R200	R240.00
624	Retail trade in second-hand goods	R100.00	R200.00	R240.00
625	Retail trade not in stores	R100.00	R100.00	R120.00
626	Repair of personal and households' goods	R100.00	R200.00	R240.00
631	Sale of motor vehicle	R100.00	R500.00	R600.00
632	Maintenance and repair of motor vehicles	R100.00	R200.00	R240.00
633	Sale of motor vehicle parts and accessories	R100.00	R200.00	R240.00
634	Sale, maintenance and repair of motor cycles and related parts and accessories	R100.00	R200.00	R240.00
635	Retail sale of automotive fuel	R100.00	R400.00	R480.00
641	Hotels accommodation,	R100.00	R400.00	R480.00
	camping sites and		R100.00	R120.00
	provision of short-stay accommodation		R300.00	R360.00
642	Restaurants, bars and canteens	R100.00	R200.00	R240.00
71	Land transport	R100.00	R200.00	R240.00
72	Water transport	R100.00	R200.00	R240.00
73	Air transport	R100.00	R200.00	R240.00
741	Supporting and auxiliary transport	R100.00	R400.00	R240.00
75	Post and Tele-communication	R100.00	R250.00	R240.00
81	Financial intermediations	R100.00	R200.00	R240.00
84	Real estate activities	R100.00	R200.00	R480.00
85	Renting of machinery and equipment	R100.00	R400.00	R300.00
86	Computer related activities	R100.00	R400.00	R240.00
87	Research & development	R100.00	R200.00	R240.00

881	Legal, accounting, bookkeeping and auditing activities, tax consultants, market research & public opinion research, business &management consultancy	R100.00	R200.00	R480.00
882	Architectural, Engineering and other technical activities	R100.00	R200.00	R480.00
883	Advertising	R100.00	R200.00	R240.00
8891	Labour recruitment and provision of staff	R100.00	R200.00	R240.00
8892	Investigation and security activities	R100.00	R200.00	R240.00
8893	Building and industrial plant cleaning activities	R100.00	R200.00	R240.00
8894	Photograph activities	R100.00	R200.00	R240.00
8895	Packaging activities	R100.00	R200.00	R240.00
88991	Credit rating agency activities	R100.00	R200.00	R240.00
88992	Debt collecting agency activities	R100.00	R200.00	R240.00
88993	Stenographic, duplicating, addressing, mailing list and similar activities	R100.00	R200.00	R240.00
920	Educational and training activities	R100.00	R200.00	R240.00
931	Human health activities	R100.00	R200.00	R240.00
932	Veterinary activities	R100.00	R200.00	R240.00
933	Social work activities	R100.00	R200.00	R240.00
951	Activities of business, employers and professional organizations	R100.00	R200.00	R240.00
96	Recreational, cultural & sporting activities	R100.00	R200.00	R240.00
961	Motion pictures, radio, television and other entertainment activities	R100.00	R400.00	R480.00
962	News agency activities	R100.00	R200.00	R240.00
9901	Washing and dry-cleaning of textiles and for products	R100.00	R150.00	R180.00
9902	Hair-dressing and other beauty treatment	R100.00	R200.00	R240.00
9903	Funeral and related activities	R100.00	R400.00	R480.00

#### **REVENUE**

Refer to drawer cheques (R/D) – Admin Fee Current R200.00 and Proposed R200.00

Unpaid debit orders – Admin fee Current R200.00 and Proposed R200.00

Supply of information (faxes)
Current R20.00 and Proposed R20.00

Supply of Duplicate statements Current R20.00 and Proposed R20.00

Furnishing of Clearance Certificate Electronically Current R295.00 and Proposed R310.00

Furnishing of Clearance Certificate Manually Current R260.00 and Proposed R275.00

Furnishing of Valuation Certificate
Current R210.00 and Proposed R220.00

Furnishing of Duplicate Clearance Certificate Current R150.00 and Proposed R160.00

Applying for Clearance Figures Electronically Current R190.00 and proposed R210.00

Applying for Clearance Figures Manually Current R280.00 and proposed R300.00

Final reading levy Current R150.00 and Proposed R160.00

Credit Control Action – Frendly Reminders and Final Demand Notice
Current R50.00 and Proposed R50.00

Credit Control Action – SMS Notification Current R3.00 and Proposed R3.00

Copy of the Valuation Roll Current R1 600.00 and Proposed R1 680.00

# MINIMUM INITIAL CONSUMER DEPOSITS PER CATEGORY:

	CURRENT	PROPOSED
Flats with electricity only Flats with electricity and water	R1 800.00 R2 100.00	R2 100.00 R2 300.00
Residential and agricultural properties:		
Single phase Three phase	R3 000.00 R7 000.00	R3 500.00 R8 000.00
Business:		
Single phase Three phase	R8 100.00 R12 200.00	R9 500.00 R14 00.00
Pre-paid electrical users (Water deposit)	R500.00	R600.00

Threshold for indigent households to be equal to the pensioners allowance as promulgated every year.

All above tariffs are VAT excluded.

# RENTAL OF UNIMPROVED PORTIONS OF THE FARM LETABA FLYING CLUB 512

Hanger number	Area/m²	Current Rental per Month	Proposed Rental per Month
1A	437	1 775.05	1 952.55
1	118	479.30	527.23
2	215	873.32	960.65
3	660	2 680.85	2 948.94
4	225	913.94	1 005.33
5	175	710.84	781.92
6	123		
7	137	556.48	612.12
8	215	873.32	960.65
9	283	1 149.52	1 264.48
10A	207	840.82	924.90
10	190	771.77	848.95
11	215	873.32	960.65
12	193	783.95	862.35
13	483	1 961.91	2 158.10
14	231	938.31	1 032.14
15	473	1 921.28	2 113.41
16A	400	1 624.76	1 787.23
16	422	1 714.12	1 885.54
20		877.38	965.11
23	204	828.64	911.50
24	391	1 747.02	1 921.72
Main Building	992	1 210.44	1 331.49
Hanger :Pro Air	188		
28	123	499.61	549.57
29		763.66	840.03

#### LANDING FEES

	CURRENT	PROPOSED
Single motor aircraft:	R150 per landing	R150 per landing
Double motor aircraft:	R230 per landing	R230 per landing
Helicopter:	R150 per landing	R150 per landing
Parking fees:	R 80 per night	R80 per night

# **INDIGENT FEE**

Indigent Management Fee R200.00 R200.00

#### **ENVIRONMENTAL HEALTH FEES**

	CURRENT	PROPOSED
Cleaning of overgrown stands Validation of waste management plan	R0.94c/m² R1 560.00	R5.00c/m <sup>2</sup> R1 560.00

#### LICENCING TARIFFS

#### Poster

With regard to posters the amount of R20.00 per advertisement of which R5.00 is refundable.

**Election Posters** 

An once off payment of R625,00 per candidate/applicant per election and a R150,00 deposit which is refundable.

# **Pamphlets**

An amount of R210.00 per applicant which is not refundable.

# Advertisement – Properties

With regard to advertisement of the selling of properties, an amount of R625.00 per calendar year or any part thereof.

#### **Banners**

With regard to banners, an amount of R210.00 of which R125.00 is refundable.

# **Driving School Registrations**

Regarding driving school registration an amount of R1 050.00 per calendar year or any part thereof.

# Dog Tax

Application for dog tax (Licensing) R50,00 amount payable per dog.

# AMENDMENT TO DETERMINATION OF CHARGES FOR THE FURNISHING OF INFORMATION AND DOCUMENTS

It is hereby notified in terms of Section 80B(8) of the Local Government Ordinance, 1939 (Ordinance 17 of 1939), read with Section 10G(7) of the Local Government Transition Act, 1993, read with Section 11 (3) of the Local Government Municipal Systems Act 2000, that the Greater Tzaneen Municipality has by special resolution further amended the charges payable for the furnishing of information and documents, contained in Municipal Notice no. 24 dated 29 July 1981, and published in Provincial Gazette, No. 4157 of 29 July 1981, with effect from 1 July 2024 as follows:

		C	URRENT	PROPOSED
a)		en information: for every folio of 150 sor part thereof:	D0 50	D0 50
b)	Cont	inuous search for information:	R8,50	R8.50
	-	For the first hour For every additional hour or part thereof	R52,00 R29,00	R52.00 R29.00
c)	Phot	ostat Copies (per copy)	R0,80	R0.80
d)	Faxe	es:		
	i ii	Faxes received (per A4 copy) Faxes dispatched (per A4 copy)	R3,90 R3,90	R3.90 R3.90
e)	Dupl	icating Work:		
	Per f Per r	folio master	R0,36 R0,36	R0.36 R0.36

(x) That the following Reviewed Policies attached to this report be approved by Council:

#### **Revenue Related Policies**

- a) Tariff Policy
- b) Credit Control & Debt Collection
- c) Consumer Deposits
- d) Cash Control Policy
- e) Impairment of Debt Policy

# **Budget Related Policies**

- a) Budget Policy
- b) Indigent Policy
- c) Supply Chain Management
- d) Property Rates Policy
- e) Cash Management and Investment Policy
- f) Virement Policy
- g) Adjustment Budget Policy
- h) Borrowing Policy
- i) Funding and Reserves Policy
- j) Policy Relating to Long-Term Financial Planning
- k) Policy Relating to Management and Disposal of Assets
- I) Policy dealing with Infrastructure Investment and Capital Projects
- m) Subsistence and Travelling Policy
- n) Cost Containment Policy
- o) Petty cash policy

- (y) That the Municipal Infrastructure Grant (MIG) Implementation Plan for 2024/2025 to 2026/2027 be noted by Council
- (z) That the following projects funded by Municipal Infrastructure Grant (MIG) be approved

Unareding of Nikowakowa B (Hana of		` '	(R)	(R)
Upgrading of Nkowakowa B (Hope of Christ, Bombelani School, Giyani Soshangani and Xirhombarhomba)				
Streets Mile	IG	-	18 447 000	9 553 000
Paving of Topanama Access Road MIG	IG	16 900 000	-	-
Paving of Thapane Street from gravel to paving MI	IG	15 447 000	16 753 000	-
Lenyenye Street from gravel to paving MI	IG	14 083 389	17 916 602	-
Paving of Zangoma to Mariveni Road MI	IG	25 134 717	-	-
Upgrading of Marirone to Motupa Street from gravel to paving Mic	IG	5 430 581	-	-
Paving of Nkowakowa Section D (Tommy Spaza Shop via Bridge, Mashaba via Vodacom and Raymond Makelana) Streets	IG	-	36 000 000	2 000 000
Access Street from Khopo, Molabosane School viaTickyline and Myakayaka Serutung to Malegege to Shoromong Mice	IG	-	-	67 140 300
Dan Access road from R36 (Scrapyard) to D5011 (TEBA)	IG	23 289 213	-	-
Bulamahlo Community Hall MIG	IG	3 724 000	-	
Supply and Installation of 20 High Mast MI	IG	-	13 000 000	13 000 000
Paving of Thako to Kkefolwe to Kherobene Road Mic	IG	_	3 277 096	_
Paving of Khetoni Access Street Mile		-	5 385 802	15 894 000
Supply and Installation of 30 High Mast MIG	IG	-	-	13 000 000
Supply and Installation of 10 High Mast MIG	IG	1 500 000		
PMU/Management	10	5 550 400	5 000 500	0.040.700
(5% of Total MIG) MIG TOTAL MIG	IG	5 553 100 <b>111 062 000</b>	5 830 500 <b>116 610 000</b>	6 346 700 <b>126 934 000</b>

# (aa) That the following Own Funded Projects be approved:

Project Name	2024/2025 (R)	2025/2026 (R)	2026/2027 (R)
Township Establishments	2 000 000	6 000 000	-
G.I.S(Procurement of equipment)	2 000 000	-	-
Upgrading of Nkowakowa B (Hope of			
Christ, Bombelani School, Giyani			
Soshangani and Xirhombarhomba)			
Streets_Own Funding	1 500 000	10 500 000	10 500 000
Paving of Nkowakowa Section D (Tommy			
Spaza Shop via Bridge, Mashaba via Vodacom and Raymond Makelana)			
Streets_Own Funding	1 500 000	_	_
Leretjeng Sport Ground_Own Funding	7 000 000	_	
Tzaneen Ext. 13 internal streets	7 000 000	10 000 000	
Nkowakowa Internal streets (Tambo to		10 000 000	
Maxakeni Street)	5 600 000	_	-
Mogapeng Ring Road	-	_	2 000 000
Tzaneen Airfield Runway	-	_	12 000 000
R71 Roundabout	1 500 000	_	- 12 000 000
Maribethema Pedestrian Crossing bridge	4 000 000	_	
Petanenge Pedestrian crossing bridge	6 000 000	_	_
Access Street from Khopo, Molabosane	0 000 000		
School via Tickyline and Myakayaka			
Serutung to Malegege to Shoromong	1 500 000	-	-
Patamedi Low level bridge	-	-	2 000 000
Tlhabine Pedestrian Bridge	3 500 000	-	-
Lephepane low level Bridge	-	-	2 500 000
Walk-behind Roller	400 000	-	-
Mechanical Workshop Generator	300 000	-	-
Installation for smoke detectors in municipal			
buildings	1 200 000	1 200 000	-
Nkowakowa offices (Old Home Affairs			
building)	1 300 000	-	-
Toilet block and change rooms in parks	-	-	1 500 000
Shiluvane and Mulati library	-	-	500 000
Public toilets in Tzaneen	700 000	-	-
New ablution block, offices and storage			
facility at Nkowakowa testing grounds	1 300 000	-	-
Ablution block in Sanlam centre taxi rank	1 500 000	-	-
New sleeping quarters at Georges valley		4 500 000	
treatment plant	-	1 500 000	-
New sleeping quarters at Nkowankowa		1 500 000	
plumbers' workshop	-	1 500 000	-

New sleeping quarters at Letsitele water			
treatment works	-	-	1 500 000
Construction of Nkowankowa Cemetery Guardhouse	200 000	-	-
Nkowankowa Sports Centre Guardhouse	-	_	200 000
Nkowankowa Clubhouse Guardhouse	-	200 000	_
Airfield fencing	-	4 300 000	4 300 000
Archive storage at Tzaneen testing ground	-	-	1 500 000
Haenertzburg library sleeping quarters	_	1 500 000	
Ablution facility at Tzaneen Public Toilets	_	800 000	_
Civic center building	_	9 000 000	_
Connections (Consumer Contribution)	10 000 000	10 000 000	10 000 000
Urban distribution networks	10 000 000		10 000 000
	-	1 000 000	-
11 kV and 33 kV Auto reclosers per annum X4 (La_Cotte x 2, California x 1,	1 500 000	1 500 000	
Monitoring system on GTM electrical	1 300 000	1 300 000	
network	5 100 000	2 000 000	9 400 000
11kv Feeder from Western sub to Industrial	3 100 000	2 000 000	3 400 000
area	_	_	3 000 000
Rebuild 66 kV wooden line from			0 000 000
Tarentaalrand Main to Tzaneen (20km) in			
Phases	5 500 000	5 500 000	5 500 000
Skirving and Peace Streets replacement of			
old switchgear with safe technologies	-	4 000 000	2 000 000
Tzaneen Main retrofitting old panels with			
safe technologies	-	-	2 000 000
Procurement of Network planning software	1 000 000	-	-
Renewal Repairs and maintenance of Bulk			
meters and replace current transformers &			
meter panel Tarentaalrand,	1 500 000	-	-
Installation of STATS meters Tzaneen			
Main, Letsitele Main, Western Sub,			
Rubbervale & 33/11kV Substation in		500.000	500.000
Phases	-	500 000	500 000
Installing of Quality of Supply recorders			
(Tarentaal Rand, Tzaneen Main, Letsitele			
Main, Henley, Waterbok, Middlekop, Politsi, Blacknoll, Letsitele Valley	500 000		_
Refurbishment of protection systems and	300 000	-	
panels in Tarentaal rand	_	2 000 000	2 000 000
Refurbishment of protection systems and		2 000 000	2 000 000
panels in Tzaneen Main	-	_	2 000 000
Refurbishment of protection systems and			
panels in Letsitele Main	-	-	1 500 000
Replacement of Box Breakers at Letsitele			
Main Substation in Phases	3 000 000	2 000 000	-
Replacement of Box Breakers in Main			
Substations at Tzaneen Main in phases	3 000 000	3 000 000	-

Replacement of 132Kv & 66Kv Breakers at	1		I
Tarentaal Main Substations in phases	_	_	1 000 000
Replacement of 66Kv Current Transformers			1 000 000
at Letsitele Main Substations in phases	_	1 500 000	_
Replacement of 66Kv Isolators at Letsitele		. 000 000	
Main Substations in phases	_	500 000	1 000 000
Replace, Refurbish & Upgrading of		000 000	
underground LV cables, metering kiosks			
(Tzaneen Town)	-	1 000 000	1 000 000
Replacement of old metering boxes and			
meters	1 000 000	1 000 000	-
Maintenance Management tools & system	1 000 000	-	
Revenue Protection	-	500 000	-
Streetlights (Tzaneen Town, Haernerstburg)	1 000 000	1 500 000	1 500 000
Building of new 10 MVA, 66/11 kV			
Substation at Blackhills, Includes			
construction of 66kV line	-	-	2 000 000
Upgrading of Middlekop Substation from			
2MVA to 4MVA	-	-	2 000 000
Install New 5MVA 66/11kV Transformer			
Letsitele Valley	-	2 000 000	-
Rebuilding of Pusela 11 kv line (4.5km)	-	1 000 000	-
Rebuilding of Letsitele Valley/Bindzulani 11			
kv line (5km)	1 000 000	-	-
Rebuilding of Hotel/Stanford Lake college			
11 kv line (5km)	-	1 000 000	-
Rebuilding of Tarentaalrand/Deerpark 11 kv			
line (5km)	1 000 000	-	1 000 000
Rebuilding of La Cotte 11 kv line (5km)	-	-	1 000 000
Installation of streetlights from R71			
Voortrekker traffic light to Deerpark Traffic			
circle	1 500 000	-	<u> </u>
Rebuilding of Ebenezer 33 kv line (5km)	-	-	1 500 000
Rebuilding of Grenshoek 11kV line (7.6km)	-	1 000 000	-
Rebuilding of Valencia 11 kv line (11km)	-	-	1 000 000
Rebuilding of Gravelotte/Rubbervale 11 kv			
line (8.5km)	-	1 000 000	-
Rebuilding of Duiweskloof 33 kv line			
(5km)	2 000 000	-	-
Rebuilding of Taganashoek _ Quality 11 kv	4 000 000		
line (5km)	1 000 000	-	-
Rebuilding of Henely _Deeside 11 kv line			1 000 000
(5km)	-	-	1 000 000
Rebuilding of The Pleins T-off _ R10 11 kv line (6km)	_	1 000 000	
Installation of 11kV Switchgear at Western	-	1 000 000	<u>-</u>
sub	2 500 000	_	_
Electrical Infrastructure Fencing (60 x Mini	2 000 000	_	<del>-</del>
sub) Tzaneen, Letsitele & Haenerstburg	1 000 000	1 000 000	_
Jab, Izanosn, Estatolo a Hadriolottuary	. 555 555	. 555 555	

	102 000 000	101 500 000	100 500 000
ICT Equipment	3 000 000	2 000 000	
Marketing and Communications Equipment	400 000	-	-
Loudhailing Bakkie	799 000	-	-
Division	300 000	-	-
Filing Cabinet for Records and Admin			
Archive storage at Tzaneen licensing Main building	1	1 200 000	_
Purchase of Office Equipment	510 223	509 223	600 000
Purchase of Office Equipment	290 777	290 777	-
Purchase of Law Enforcement Trailer	400 000	-	-
Restoration of Biometric Access Control	2 000 000	-	-
Installation of X – Ray Scanner Machines	700 000	-	-
Runnymede Sport Facility Phase 2	6 000 000	5 000 000	7 000 000
Capital Tools	500 000	500 000	500 000
Installation of Rooftop Solar PV Municipal Main Building	-	-	2 000 000

- (bb) That Council approve the mSCOA Roadmap as per Annexure "T"
- (cc) That Council approve the Procurement Plan as per Annexure "R"
- (dd) That the cost containment circular no 82 and 97 as issued by national treasury on the 30<sup>th</sup> of March 2016 and 31 July 2019 continuously be enforced to reduce spending on non-priority items
- (ee) That the following projects funded by Integrated National Electrification Programme (INEP) be approved

No.	Project Name	Number of Connections	Original Budget (R)
1	Electrification of Burgersdorp (Colbits)	123	3 000 000
2	Electrification of Rwanda phase 1	82	2 000 000
3	Electrification of Mackery phase 3	Φ	
4	Electrification of Mandlakazi phase 3	123	3 000 000
5	Electrification of Akanani phase 2	227	5 530 000
6	5.6km Makhutswe to Burgersdorp 22kv line		1 680 000
	TOTAL	555	15 210 000

# **INEP CAPITAL PROJECTS 2024/2025**

No.	Project Name	Original Budget (R)
	11 kv Waterbok to Selwane village line (Bulk	
1	infrastructure)	7 539 000
	TOTAL	7 539 000

# **Pre-Engineering Projects 2024/2025**

No.	Project Name	Original Budget (R)
1	Electrification of Mawa Block 12	148 000
2	Electrification of Khujwana	237 000
3	Electrification of Xihoko	147 000
4	Electrification of Mavele phase 6	206 000
5	Electrification of Dan phase 2	206 000
6	Electrification of Senopelwa	237 000
·		1 181 000

(ff) That the following projects funded by Municipal Disaster Recovery Grant (MDRG) be approved:

Project Name	2024/2025 Original Budget (R)
Mopye Culvert Bridge	4 000 000
Pulaneng Primary School Road	4 000 000
Sebone School Road (Mokgolobotho Village)	2 261 000
TOTAL	10 261 000

# 4. THE BUDGET

# **EXECUTIVE SUMMARY**

## **INTRODUCTION**

During the Budget Process, the budget steering committee was confronted with numerous challenges. It remains a complex task in balancing the needs of the community with limited resources, while the municipality is expected to operate within the legislative prescripts and ensuring a credible funded budget is realized.

Since the 2008 global financial crisis South African public finance deteriorate, weal economic growth experienced and led to large revenue shortfalls. To maximize the value of spending and acceleration of service delivery, municipality needs to contain costs and eradicate wasteful treatment of public funds and resources.

The evolution of COVID-19 and slow progress in significant implications on our countries economic outlook, the uninterrupted supply of electricity remains a binding constraint which could exacerbate over the short term and are a strain on economic growth. The inability of the municipality to provide consumers with uninterrupted services like water supply put stress on consumer ability to pay for services. The poor payment levels of consumers resulted in the Municipality being unable to meet their payment obligations with ESKOM, Water Bords and other creditors, while transfers from National Government are growing slower than in the past.

We are currently in an economic crisis with high levels of unemployment. Good Governance and accountability are therefore essential for sustainable and economic growth to ensure amongst others equitable allocation and distribution of the Municipalities resources. The efficient delivery of Municipal services will create a conducive environment for the upliftment of communities.

The objectives of combating service interruptions are high on the Municipalities agenda and the short-term objectives are;

- The upgrading of the Municipalities Electricity network to ensure the provision of an uninterrupted service to our Consumers.
- Data cleansing and improvement of the Municipalities Revenue collection and Revenue enhancement functions.
- A strong administration to ensure a stable working environment through which future development can be established.

Management considers the upgrading of the Municipalities electrical network as essential seeing that its performance is unacceptable and below standard.

Distribution losses of 11,34 percent, 6,11 percent, and 13,74 percent for the 2020/2021, 2021/2022 and 2022/2023 financial years respectively have been recorded in Councils financial statements.

The Municipality attempts to provide services that are essential for the daily lives of residents such as the distribution of water and electricity as well as the collection and disposal of waste. The provision of services however depends on the availability of financial resources which is directly linked to the payment for services by the communities.

Available financial resources are dependent on the collection of revenue which has been identified as one of the major challenges facing Municipalities and will be addressed to ensure financial sustainability.

#### MAXIMISING REVENUE GENERATION

The municipality is currently implementing revenue enhancement plans which were developed from revenue enhancement program in order to identify areas to work on to improve Revenue Collection / Debt challenges and Credit Control, experienced by the Municipality.

A number of strategies have been identified, however not all of the strategies can be implemented immediately, as some of them requires capital injection. The activities have been prioritized from high to low. The following activities have been agreed upon and are under discussion and/or implemented to address Councils credit control and debt collection.

The collection of revenue is however not the only challenge Municipalities are faced with. Municipalities must conduct their business in such a way that uninterrupted services are provided to its communities over the long term. Financial sustainability can therefore be regarded as the most important challenge Municipalities are faced with and can only be successfully addressed if the Municipality has strong administration in place.

Challenges faced with the provision of services to communities are:

- Financial sustainability
- Deteriorating infrastructure
- Debt Collection
- Electricity losses

- Unauthorized, irregular and fruitless and wasteful expenditure.

Financial sustainability cannot be achieved by just having good Laws and Regulations. It is achieved through a combination of factors such as adherence to Laws, Regulations and good financial management practices with other elements such as good leadership and strong oversight by Council.

Managers need to manage and contain their expenses, specifically on legal fees, consultant fees, overtime expenses.

To ensure Municipal financial viability and sustainability, with emphasis on revenue collection and expenditure management, our Municipality needs to focus on the following activities:

- Productivity of Officials
- Cut Cost Do more with less resources
- Decrease debt by improving collection rates
- Base Budget on realistic anticipated revenue to be collected
- Management of Councils expenditure budget
- Management of Contractors payment
- Reduction of irregular expenditure
- Eliminate fraud and corruption
- Allocating resources to revenue generation projects
- Budgeting for sufficient cash backed reserves

The financial strain on our consumers which resulted from the country wide lockdown, COVID-19 pandemic, rising unemployment, the increase in service charges and the increase in food prices must not be underestimated. Consumer disposable income is dropping and if their financial position / payment ability is not taken into account with the determination of service charge increases we will have to prepare for an increase in arrear accounts.

The 2024/2025 medium term revenue and expenditure framework proposes a consolidated expenditure budget of R1 808 billion which includes the budget of our Municipal entity, GTEDA as well as budgets for the water and sewer services of which Greater Tzaneen Municipality is only the service provider. These two budgets will be submitted to Mopani District Municipality, the service authority, for approval and submission to Provincial Treasury for consideration. The budget of GTEDA will be discussed separately in the budget report as well as in a consolidated format.

The budget has been developed according to the requirements of the Municipal Finance Management Act (no. 56 of 2003) and will support the Municipality in achieving the strategic objectives contained in our IDP.

The projects in the IDP have been prioritized and will be implemented over the next three years. Due to funding constraints Council could not accommodate all high priority projects in the first year and had to spread it over a three-year period which is in line with National Treasuries requirements.

### **mSCOA IMPLEMENTATION**

MUNICIPAL STANDARD CHART OF ACCOUNTS (mSCOA)

#### RELEASE OF VERSION 6.8 OF THE CHART

The mSCOA chart is reviewed on an annual basis to address implementation challenges and correct chart related errors. Towards this end, the 2023/2024 MTREF was drafted and approved on version 6.7 of the chart. The Adjustment Budget and mid-year performance report strings for the 2023/2024 financial year were also submitted in version 6.7 of the chart.

The preparation of the 2024/2025 final MTREF will however be done in version 6.8 of the chart.

## BUDGETING, TRANSACTING AND REPORTING IN mSCOA

Greater Tzaneen Municipality implemented the INZALO EMS mSCOA System over a period of time and went live on 1 July 2020. Although many challenges and system relate errors are experienced all the suggested modules of mSCOA, with the exception of the following, have been implemented and are currently in use.

- Human Resources and Salary module
- The Payday System is still in use and is integrated with the INZALO EMS System
- Asset Register is in progress with the conversion of asset data to mSCOA.
- With regard to Performance Management the IGS solutions is still in use with data being extracted from the mSCOA System.

All information required for reporting purposes are extracted from the INZALO EMS System and are submitted in monthly strings to the Treasury portal.

As the mSCOA chart is a complex process frequent meetings are held to evaluate the process outcome against the approved road map.

OVERVIEW OF THE 2024/2025 MTREF BUDGET (Including Water and Sewer)

This section provides an overview of the Greater Tzaneen Municipality's 2024/2025 to 2026/2027 MTREF.

The Municipality's budget must be seen within the context of the policies and financial priorities in meeting the service delivery challenges faced in Greater Tzaneen Municipality. Greater Tzaneen alone cannot meet these challenges. It requires support from the other spheres of Government through the direct allocation of resources as well as the achievement of their own policies.

Per MFMA Circular No. 128, the following headline inflation forecasts support the national 2024 Budget:

Fiscal Year	2023/24 Estimate	2024/25	2025/26	2026/27
			Forecast	
CPI inflation	6.0%	4.9%	4.6%	4.6%

The growth limits apply to tariff increases for user and other charges raised by municipalities.

The cent in the Rand rates will be kept constant on Property Rates (0% tariff increase) due to the implementation of the new General Valuation Roll from 1 July 2024, which will constitute an increase in Property Values

The budget process in Greater Tzaneen followed the requirements of the MFMA. A Table of key deadlines was tabled in Council by the Mayor during August 2023.

A Budget Steering Committee was established to examine, review and prioritize budget proposals from departments. In 2024/2025, the capital budget is R225 million. Operating expenditure in 2024/2025 is budgeted at R 1 720 billion and the operating revenue is budgeted at R1 981 billion. Operational Expenditure and Revenue exclude Water and Sewer budget.

The MFMA requires municipalities to set out measurable performance objectives when tabling their budgets. These "key deliverables" link the financial inputs of the budget to service delivery on the ground. As a further enhancement to this, quarterly service targets and monthly financial targets are contained in the Service Delivery and Budget Implementation Plan (SDBIP). This must be approved by the Mayor within 28 days after the approval of the final budget and forms the basis for the Municipality's in year monitoring.

The following table is a consolidated overview of the proposed MTREF:

OPERATING AND	2024/2025	2025/2026	2026/2027
CAPITAL BUDGET	FINAL BUDGET	FINAL BUDGET	FINAL BUDGET
TOTAL REVENUE	R 2,067,805,408	R 2,205,720,259	R 2,420,959,151
TOTAL OPERATING	R 1,805,794,315	R 1,937,405,907	R 2,110,811,737
EXPENDITURE			
TOTAL CAPITAL	R 225,308,900	R 212,279,500	R 221,087,300
EXPENDITURE			
TOTAL OPEX AND	R 2,031,103,215	R 2,149,685,407	R 2,331,899,037
CAPEX BUDGET			

The operating revenue increase is mainly attributable to an increase in grant allocations, tariff increase as well as the new valuation roll to be implemented from 1 July 2024. The operating expenditure increase is mainly attributable to the annual increase that is linked to CPI, debt impairment item aligned to audited figures and the increase in bulk electricity cost.

Although the budget is approved by National Treasury and Provincial

Treasury on vote level/department level the revenue and expenditure needs to be discussed on item level to get an overall picture of the 3-year budget.

The following table is a summary of all revenue and expenditure on item level:

CONSOLIDATED BUDGET PER ITEM FOR GTM AND GTEDA INCLUDING WATER AND SEWER SERVICES.

Row Labels	Sum of 2024/2025	Sum of 2025/2026	Sum of 2026/2027
Expenditure By Type/Bulk purchases electricity	560 012 325	647 934 260	762 618 624
Expenditure By Type/Contracted services	110 348 668	115 424 707	120 734 243
Expenditure By Type/Debt impairment	116 677 000	122 044 142	127 658 173
Expenditure By Type/Depreciation and asset impairment	118 167 597	123 603 306	129 289 059

Expenditure By Type/Employee			
related costs	490 365 852	512 922 681	536 517 125
Expenditure By Type/Finance charges	16 084 886	16 824 791	17 598 731
Expenditure By Type/Inventory			
consumed	133 882 087	140 040 663	146 482 534
Expenditure By Type/Other			
expenditure	181 653 897	190 009 976	198 750 435
Expenditure By Type/Remuneration			
of councillors	30 557 659	31 963 311	33 433 624
Expenditure By Type/Transfers and			
subsidies	49 128 048	37 771 624	38 914 889
TOTAL	1 806 878 019	1 938 539 462	2 111 997 435

The Total Revenue budget of Greater Tzaneen Municipality for the 2024/2025 financial year amounts to R2,067 billion. The Municipalities commitment to respond to the communities' demand for a better life is reflected in a budget in which the key priorities are the renewal repairs and maintenance of our electricity distribution network and related critical infrastructure maintenance. The Revenue and Expenditure Budgets are summarized as follows:

# CONSOLIDATED BUDGET: GREATER TZANEEN MUNICIPALITY AND GTEDA, INCLUDING WATER AND SEWER SERVICES

The total projected revenue for the 2024/2025 financial year amounts to R2,067 billion, which represents an increase of R252,2 million over the 2023/2024 original budget. This increase is mainly due to the increase in property rates, service charges and external grants from Government.

The total revenue budget includes an amount of R551 million which represents the equitable share allocation to the Greater Tzaneen Municipality.

An amount of R190 million will be levied by way of property rates and R1,032 billion will be sourced from user service charges. National allocations to fund operational activities amount to R34,3 million which includes the Finance Management Grant of R2,0 million, the EPWP grant of R5,0 million; the energy efficiency grant of R5,0 million, MIG operation of R 5,5 million and the INEP allocation of R16.4 million.

An amount of R1, 806 billion has been made available on the operational budget for expenditure. This substantial increase is largely due to the increase in employee related costs, inventory consumed, debt impairment and bulk purchases. The Expenditure amount includes R490 million for employee

related costs, R133 million for inventory consumed excluding labour costs and R 560 million for the purchase of bulk electricity.

An amount of R225 million has been allocated for capital expenditure for the 2024/2025 financial year. This amount includes the MIG allocation of R105 million which will be spent on roads, community hall and installation of high mast. A summary of the detailed capital budget is attached as Annexure "O" to this report.

#### GTEDA BUDGET

The detailed budget of GTEDA as contained in item 22 which needs to provide information on the Municipal Entities annual budget.

The total revenue of GTEDA's Budget amounts to R13.6 million which represents an increase of R1 million or 8% on the 2023/2024 Annual Budget. The total revenue amount consists of a Grant from GTM.

The total expenditure amounts to R13.6 million of which R6.3 million of the total expenditure represents employee related costs R1.3 represents contracted services and an amount of R4.6 million of total expenditure represents general expenditure.

An amount of R290 777 thousand has been provided for Office Equipment in the capital budget.

CONSOLIDATED BUDGET: GTM, GTEDA EXCLUDING MDM (WATER AND SEWER)

The total projected revenue for the 2024/2025 financial year amounts to R1,981 billion, which represents an increase of R254,2 million over the 2023/2024 original budget. This increase is mainly due to the increase in property rates, service charges and external grants from Government.

The total revenue budget includes an amount of R551 million which represents the equitable share allocation to the Greater Tzaneen Municipality.

An amount of R190 million will be levied by way of property rates and R964,8 million will be sourced from user service charges. National allocations to fund operational activities amount to R34,3 million which includes the Finance Management Grant of R2,0 million, the EPWP grant of R5,0 million; the energy efficiency grant of R5,0 million, MIG operation of R 5,5 million and the INEP allocation of R16.4 million.

An amount of R1,722 billion has been made available on the operational budget for expenditure. This substantial increase is largely due to the increase in employee related costs, inventory consumed, debt impairment and bulk purchases. The Expenditure amount includes R449 million for employee related costs, R133 million for inventory consumed excluding labour costs and R 560 million for the purchase of bulk electricity.

An amount of R225 million has been allocated for capital expenditure for the 2024/2025 financial year. This amount includes the MIG allocation of R105 million which will be spent on roads, community hall and installation of high mast. A summary of the detailed capital budget is attached as Annexure "N" to this report.

#### WATER AND SEWER

Although Greater Tzaneen Municipality is not the Water and Sewer Authority, our Engineers will continue with critical as well as planned maintenance on the ageing water and sewer infrastructure. The Municipality will continue to meet the pressing water and sanitation challenges to ensure a better life for all its communities.

No Capital expenditure has been budgeted for the water and sewer services as Capital Expenditure will be done by Mopani District Municipality who is the water and sewer services authorities.

#### ROADS AND STORMWATER

An amount of R106.9 million has been set aside over the next three (3) years for the repairs and maintenance of roads and storm water across the Municipality.

This amount can be summarized as follows:

Financial Year	Repair and Maintenance
2024/2025 2025/2026 2026/2027	R34 054 689 R35 621 205 R37 259 780
2020/2021	1137 233 700

The repairs and maintenance allocations represent repairs and maintenance on roads and storm water and does not include labour cost.

The amounts allocated for Capital Projects from the MIG Funding are allocated as follows:

Financial Year	Capital Project from MIG
2024/2025 2025/2026	R111 062 000 R116 610 000
2026/2027	R126 934 000

#### **ELECTRICITY SERVICES**

The electricity service has been allocated an amount of R268.4 million over the MTREF 2024/2025 to 2026/2027 for infrastructure and maintenance of the electricity network. This amount excludes labour cost. The amount is allocated as follows:

Financial Year	Operational Expenditure	Capital Expenditure
2024/2025	R45 038 051	R53 320 000
2025/2026	R40 485 970	R45 000 000
2026/2027	R30 229 970	R54 400 000

The bulk electricity purchases amount to R560 million for the 2024/2025 financial year.

Distribution losses of 11,34 percent, 6,11 percent, and 13,74 percent for the 2020/2021, 2021/2022 and 2022/2023 financial years respectively have been recorded in Councils financial statements.

The inadequate maintenance of the electricity network can be problematic as an electricity grid is enduring and tolerant, it will persevere and withstand long-time abuse. Many grid transformers are overloaded for many hours in a day, when load is increased the windings heat up, when load decreases, they cool down. In most cases, it will take years to destroy a transformer, but when it finally let go it could cost lives.

It is therefore important that the Municipality ensures that the electricity network is maintained adequately. Meter reading audits must also be performed to curb the losses.

#### SOLID WASTE

Each year the Municipalities solid waste function is brought under pressure due to the fact that +- 33 600 Rural households have access to a basic removal service less frequent than once a week. +- 66 550 Rural households are using communal dump services.

An increase of 4.9% on the previous financial year tariff is proposed, which will provide for an amount of R43 979 397 as service charges on the 2024/2025 Budget.

The increase of 4.9% on the previous year tariffs is within the acceptable norm by National Treasury.

It will not be possible to address this problem in the short term but additional allocations in future budgets will be considered to ensure that all the communities are provided with at least a basic refuse removal service.

#### LIQUIDITY

The key liquidity metrics are currently deemed to be adequate however to ensure future viability the Municipality needs to determine creative ways in which it can generate funds to comply with the requirements of MFMA Circular 71 which determines that the cash/cost coverage ratio of a Municipality must remain between 1 and 3 months. The Municipality was encouraged by Treasury to adopt an operational budget which provides for a surplus of between one- and three-months actual expenditure.

To comply with this requirement, the Budget Steering Committee recommended that the surplus of between 1 and 3 months must be phased in over a period.

The following provision has been made over the next three years:

Surplus Allocation
R30 211 494
R72 836 352 R199 035 215

# MULTI-YEAR PROJECTIONS (INCLUDING WATER AND SEWER)

REVENUE: (Greater Tzaneen Municipality, GTEDA including Water & Sewer Services)

ITEM	2024/2025	2025/2026	2026/2027
Revenue	R 2 067 805 408	R 2 198 925 246	R 2 405 594 901

The table above reflects the multi-year projections on revenue which is mainly based on the inflation forecast contained in National Treasuries Budget Circular 126 and 128 as well as the Grants contained in the Division of Revenue Bill (DORA) 2024/2025.

The revenue increased from R1 815 522 342 in the 2023/2024 financial year to R2 067 805 408 in the 2024/2025 financial year.

The main contributors to these increases are:

#### Grants

Grants are contained in the Division of Revenue Act and the following Grants have been published.

2024/2025	-	R708,756,000
2025/2026	-	R681,944,000
2026/2027	-	R687,525,000

### Service Charges

The increase in service charges are based on the inflation forecast contained in National Treasuries Budget Circulars 126 and 128.

ITEM	2024/2025	2025/2026	2026/2027
Service charges	1 031 754 695	1 175 309 819	1 360 677 811

EXPENDITURE: Greater Tzaneen Municipality, GTEDA including Water & Sewer services)

The operating expenditure has increased from R1.604 billion in the 2023/2024 financial year to R1.806 billion in the 2024/2025 financial year. This increase is primarily the result of increases in several expenditure items.

#### **CAPITAL**

The Multi-Year capital projections are contained in item "19 summary of detailed capital budget" of this report.

#### **TARIFFS**

National Treasury informed Municipalities through Budget Circular's 128 that the under-mentioned Macro Economic forecasts must be considered when preparing the 2024/2025 MTREF Municipal Budget

CATEGORY	2024/2025	2025/2026	2026/2027
Property Rates	0%	4.6%	4.6%
Electricity	12.70%	15.70%	17.70%

Refuse	4.9%	4.6%	4.6%
Water	4.9%	4.6%	4.6%
Sewerage	4.9%	4.6%	4.6%

The Municipality strives to project increases that are not above the CPI as advised by National Treasury. This is however hampered by a combination of increases in input cost associated with providing services and the ongoing attempt to ensure that cost reflective tariffs are approved and implemented. The Municipality will however continue focusing on Budget Management to reduce any inefficiency and thereby reduce the impact on our residents. It must also be mentioned that the Municipalities revenue base is not at the required level due to high rural areas that are part of the Municipalities responsibility. This requires creative and innovative ways of ensuring affordable and cost reflective tariffs as well as efficient service delivery. The Municipality strives for equal service levels for all communities it serves.

### **COMPLIANCE INFORMATION**

## **Property Rates**

The cent in the Rand rates will be kept constant on Property Rates (0% tariff increase) due to the implementation of the new General Valuation Roll from 1 July 2024, which will constitute an increase in Property Values.

# **Service Charges**

The increases in the service charge tariffs are within the upper limit set by National Treasury for the 2024/2025 financial year and according to the inflation forecast for the 2025/2026 and 2026/2027 financial years.

The effective budget management is however dependent on whether the risk Council is exposed to are identified and addressed and if sufficient control measures have been put in place to curb the risks Council are exposed to.

To address these problems Council has established a Risk Management Unit and an Internal Audit Unit who's duties and responsibilities are as follows:

## **Risk Management and Compliance Monitoring**

In terms of the Municipal Management Act no 56 of 2003, Chapter 8, Section 62 (i) (c), The Accounting Officer of a Municipality must maintain an effective, efficient and transparent system of Financial and Risk Management and Internal Control.

# Compliance Monitoring

The Municipal Finance Management Act 56 of 2003, Section 60 (1) 'states that the Municipal manager of the municipality is the Accounting Officer of the Municipality, exercise the functions and powers assigned to an Accounting Officer in terms of this Act; and provide guidance and advice on compliance with this Act to the political structures, political office-bearers and officials of the municipality and any municipal entity under the sole or shared control of the municipality",

The Risk and Compliance Management Unit of Greater Tzaneen Municipality has been established within the office of the Municipal Manager and Reports administratively to the Municipal Manager and functionally to the Risk Committee.

This Unit is active and is inter-alia responsible for the following functions:

- Develop and implement Risk Management Policies and Strategies.
- Develop Risk Management framework and incorporate inter-alia Policies, implementation plan and the risk identification and methodology.
- Training of all stakeholders in Risk Management and continuously driving Risk assessments.
- Develop and implement compliance monitoring plans, policies and strategies;
- Perform internal controls and develop an action plan to assist and improve on controls;
- Conduct compliance monitoring with relevant legislations, laws and regulations, policies and procedures.

#### **Internal Audit**

Greater Tzaneen Municipality established an Internal Audit Unit in terms of section 165 of the Municipal Finance Management Act (MFMA). The Unit reports to the Municipal Manager administratively and functionally to the Audit Committee. Some of their duties are summarized as follows:

 To advise the Accounting Officer and report to the Audit Committee on matters relating to:

- Internal Control
- Accounting procedures and practices
- Risk and Risk management
- Performance Management, and
- Loss control and compliance with legislation

#### **Cost Containment Measures**

To ensure value for money and to curb cost, Municipalities are urged to take cognizance of the cost containment measures which have been prescribed for Government Departments, constitutional institutions and public entities.

Section 62 (1) (a) of the Municipal Finance Management Act No. 56 of 2003 stipulates that the Accounting Officer of a Municipality is responsible for managing the financial administration of a Municipality and must for this purpose take all reasonable steps to ensure that the resources of the Municipality are used effectively, efficiently and economically.

In terms of the legal framework, the elected Councils and Accounting Officers are required to institute appropriate measures to ensure that the limited resources and public funds are appropriately utilized to ensure value for money is achieved.

The purpose of Circular 82 is to guide Municipalities and Municipal Entities on cost containment measures that must be implemented in an effort to address the impact of the country's economic challenges and to promote growth, address unemployment and equality, amongst others.

Greater Tzaneen Municipality has adopted the cost containment measures as well as the annual updating thereof.

## Schedule of Key Deadlines

The schedule of key deadlines is an extract from the Municipality's IDP Budget and PMS Calendar and details the key events and activities involved in the budget process. It is a statement that outlines the key elements of the Budget process that the Municipality embarked on while drafting the 2023/2024 Budget. This schedule is meant to ensure that all Legislative requirements are complied with during the preparation and approval of the 2023/2024 Budget.

The schedule of key deadlines was approved by Council during the month of August 2023

The IDP, Budget and PMS processes are done within Legislative guidelines and Policy context with amongst other the following:

- Constitution of the Republic of South Africa (Act 108 of 1996)
- The Municipal Systems Act (Act 32 of 2000)

- Municipal Planning and Performance Management regulations 2001
- Municipal Finance Management Act (Act 56 of 2003)
- Spatial Planning and Land Use Management Act, 2013, Act No. 16 of 2013.

# **Budget Steering Committee**

Section 4 of the Municipal Budget and Reporting Regulations provides that the Mayor of the Municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging his responsibility regarding the budget process.

The Budget Steering Committee was established and is functional. The Agenda and minutes of this Committee is attached to this report as Annexure "P".

# (A) THE EFFECT OF THE ANNUAL BUDGET (TZANEEN AND WATER AND SEWER

The growth of Council's Medium-Term Revenue and Expenditure Framework (MTREF) is based on a combination of factors of which, the most important is the fact that National Treasury Advices Council not to increase its budget unrealistically.

National Treasury also cautioned Municipality's not to materially and unreasonably prejudice national economic policies particularly those on inflation and that cognizance must be taken of the Municipal Budget Circular's no. 126 and 128 of the 2024/2025 MTREF which determines the following:

#### Revising rates tariffs and other charges.

"National Treasury continues to encourage municipalities to keep increases in rates, tariffs and other charges at levels that reflect an appropriate balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality. For this reason, Municipalities must justify in their budget documentation all increases in excess of the projected inflation target for 2024/2025.

The upper boundary of tariff increases prescribed by National Treasury in Circular no 126 and 128 is 4.9% for tariffs and other charges.

The operating budget, of Greater Tzaneen Municipality reflects the following increases:

#### PROPERTY RATES

Property rates is a major source of revenue for the Municipality and contribute to cover cost for the provision of general services. Determining the effective property rates tariff is therefore an integral part of the Municipalities budgeting process.

National Treasury's MFMA Circular No. 51 deals, inter alia with the implementation of the Municipal Property Rates Act, with the regulations issued by the Department of Co-operative Governance. These regulations came into effect on 1 July 2009 and prescribe the differential rate ratio for public service infrastructure, public benefit organization and agricultural properties relative to residential properties to be 0.25:1. The implementation of these Regulations was effected in previous budget processes and the Property Rates Policy of the Municipality has been amended accordingly.

The following stipulations in the Property Rates Policy are highlighted:

- The first R15 000 of the market value of a property used for residential purposes is excluded from the rate-able value (Section 17(h) of the MPRA)
- 100% Rebate will be granted to registered indigents in terms of the Municipality's Indigent Policy.

An increase of 0% on the previous year Property Rates Tariffs are proposed. To comply with Legislative requirements a new valuation roll will be effective from the 1<sup>st</sup> of July 2024.

The categories of property rates and the proposed rates for the 2024/2025 financial year is contained in item 3 of this report.

#### TARIFF INCREASES TO CONSUMPTIVE TARIFF-BASED SERVICES ARE:

•	Electricity (average)	12.7%
•	Water	4.9%
•	Sanitation	4.9%
•	Solid Waste	4.9%

All tariff increases are within the guidelines set by National Treasury which confirms that Greater Tzaneen Municipality does not prejudice National Economic Policy on Inflation.

#### **ELECTRICITY**

Council is advised that Treasury Circular 126 approved an increase of 12.7% on the previous year electricity tariff. NERSA is responsible for the determination of electricity tariff increase and these increases in tariffs will be communicated through the consultation paper – Municipal Tariff Guideline, Benchmarks and proposed timelines for financial year 2024/2025.

The increase of 12.7% will be sufficient to provide for the electricity service but it is challenged by the ongoing high increases in electricity bulk purchases over the past few years that resulted in decrease in demand as some consumers have moved to alternative sources of energy and/or invested in energy saving equipment.

The Municipality has therefore taken all the cost drivers associated with rendering the electricity service, including the statistical data and distribution losses in consideration with the calculation of the electricity tariffs.

#### **WATER**

Water tariffs have been increased by 4.9% on the 2024/2025 approved tariffs. This increase is in line with the guidelines received from National Treasury. In calculating the water tariffs, the following were taken into account.

- Affordability of the tariff increases
- Breakeven point of the services
- Essential Operational Requirements
- Equitable share allocation from MDM

#### SANITATION

The proposed sewer tariff increase is 4.9% for the 2024/2025 financial year. There is however a concern regarding the ageing sanitation infrastructure and the impact that it may have on future operational budgets. The tariff increase of 4.9% is necessary to address essential operational requirements.

#### SOLID WASTE

The proposed Solid Waste Tariff increase is 4.9% for the 2024/2025 financial year. The increase is necessary to recover the cost of services provided to consumers which include refuse collection cost, disposal cost, weighbridge cost and other ad hoc services.

### **EMPLOYEE COST**

Though the percentage is within the norm of 25% to 40% as per MFMA Circular 71 guideline from National Treasury the fact that it shows an upward trend

when compared with the previous year needs to be noted. It must also be noted that Councilors allowances and contracted services are not included in this percentage.

Salaries have been increased by 6% in the 2024/2025 financial year as recommended by the Budget Steering Committee. Provision has also been made for critical positions that have not been budgeted previously as well as positions that became vacant during the past 12 months.

#### **BULK PURCHASES**

The Bulk Purchases represent 31% of the total expenditure budget and is directly informed by the purchase of electricity from ESKOM.

#### INVENTORY CONSUMED

Aligned to the priority given to the maintaining of Council's Assets the 2024/2025 Operating Budget provides for growth in the repairs and maintenance as well as the renewal repairs and maintenance vote.

The Municipality is striving to achieve a budget allocation of not less than 10% of the total operating expenditure budget. This goal has been set to cater for the ageing infrastructure and to ensure that the historic deferred maintenance is not repeated. The Municipality has embarked on a programme of replacing and maintaining electricity infrastructure which have reached and/or exceeded its useful lives.

#### GENERAL EXPENDITURE

The General Expenditure which comprises of various line items constitute 10% of the total operational Expenditure. To comply with the provisions of Circular's, 122 and 123 guidelines issued by National Treasury a line by line analysis have been done to improve efficiency and to ensure a credible budget.

Expenditure categories as a percentage of total expenditure: Greater Tzaneen Municipality, GTEDA including Water and Sewer services.

•	Employee cost	27%
•	Bulk Purchases	31%
•	Inventory Consumed	7%
•	General Expenses	10%

#### (B) PAST AND CURRENT PERFORMANCE ACHIEVEMENTS

#### **MUNICIPAL MANAGER'S DEPARTMENT:**

The office of the Municipal Manager comprises of the Internal Audit, Disaster Management, Performance Management, Integrated Development Planning and Risk Management divisions. The following are the main achievements:

- Council approved the 2023/24 IDP, along with the budget, and it was submitted to the MEC for COGHSTA and Provincial Treasury
- Annually the SDBIP is drafted and approved on time. The 2023/2024 SDBIP was approved by the Mayor on the 23<sup>rd</sup> June 2023 and quarterly progress reports are submitted to Council. The Back-to-Basics Action Plan for 2023/24 was approved by the Council on the 30<sup>th</sup> of August 2023. Quarterly Back to Basics reports are submitted to council.
- The 2022/2023 Annual Performance Report was submitted to the Auditor General, Treasury and CoGHSTA on the 31<sup>st of</sup> August 2023.
- The Midyear Performance Report for 2023/24 was submitted to the Auditor General, Treasury and CoGHSTA on the 25<sup>th</sup> of January 2024.
- The Annual Report for 2022/2023 is currently being reviewed by MPAC and was approved by Council on the 26<sup>th of</sup> January 2024, the final AR will be concluded in March 2024.
- The MM and Directors have signed performance agreements for the 2023/2024 financial year.
- The Annual Performance Assessment of Directors for 2022/23 Financial year conducted by the end of March 2024.
- Risk Management Plan (Annual Risk Assessment) is done on annual basis and was approved by Council. Strategic and Operational Risk Registers have since been developed and progress is being monitored on quarterly basis. Risk Committee meetings are taking place on quarterly basis.

- The following Internal Audit strategic documents have been reviewed and approved: Internal Audit Charter, Audit Committee Charter, three year strategic and annual risk-based plans and Internal Audit methodology.
- An Audit Committee was appointed by Council on 26 May 2023 for a three-year period. All quarterly Audit Committee meetings were held.

## Risk and Compliance Management unit:

The following are the main achievements for Risk and Compliance Management Unit:

- A Risk Management Plan (Annual Risk Assessment) is done on annual basis and was approved by Council. Strategic and Operational Risk registers have since been developed and progress is being monitored on quarterly basis. Risk committee meetings are taking place on quarterly basis.
  - Compliance monitoring with relevant Laws and Regulations are being conducted and monitored on continuous basis.

#### **INTERNAL AUDIT**

The following Internal Audit strategic documents have been reviewed and approved: Internal Audit Charter, Audit Committee Charter, three year strategic and annual risk-based plans and Internal Audit methodology.

An Audit Committee was appointed by Council on 26 May 2022 for a threeyear period. All quarterly Audit Committee meetings were held.

#### **DISASTER MANAGEMENT**

Most peaceful natural/manmade disasters/emergencies that occur in the geological areas of

responsibility of Greater Tzaneen Municipality are as follows: wind and hailstorm, floods, epidemics,

transportation accidents, air/rail crashes, electric power blackouts, uncontrollable fires, toxic and

flammable gas leaks, building or structural collapse, explosions, and breakdowns of essential services, supplies or any combination thereof.

## Incidents

- Incidents were assessed at wards for 2021/2022 financial year and 113 households were affected. They were assisted and provided with relief as follows:171 Blankets,160 Mattresses and 26 Tents.

#### Awareness Campaigns on Fire and Floods were conducted at the following areas:

The following primary schools were visited:

- Sepeke Primary School, Ward 33, Bokgaga and Ga-Maake
- Mohlomeng village and ward 7
- Senopeloa village, ward 1 and unity education centre
- Moloko village, ward 1 and Kgorong
- Batlhabine Tribal authority, Makhubidung village, ga-Nduna Manjoro, Sunshine Primary school, Nkowankowa section, Tours Primary school, Tours village and ward 26

#### **Projects Done:**

- Risk assessment and monitoring of fire hotspots was done on 18 July 2022 at Noah's ark
- Risk assessment conducted on 25 January 2023 at Bolobedu South (Thako village)
- Risk assessment conducted on the 03<sup>rd</sup> February 2023 at ward 9, Thako village

#### **Special events attended:**

- Fourth session six legislature youth parliament held on 08 July 2022 at Relela community hall.
- Homegoing celebration of Miss south Africa (Ndavi Nukeri) held from 26-28 August 2022, within the selected communities in the municipal jurisdiction.
- Presidential visit (Operation Letsema) held at Nkowankowa on 10 September 2022
- Letaba show held on 21-23 October 2022 at Letaba showground
- Inauguration of kgoshi Mogoboya held on 30 September 2022 at Carling Sportsground
- Mayoral Imbizo held on 23 November 2022 at Mariveni
- Mayoral imbizo held on the 19 January 2022 at Tickeyline village
- Grannies International Football tournament held at Nkowankowa stadium on 25-29 March 2023
- Touching life music festival held at Lenyenye stadium on 06 May 2023
- State of the municipal address held at Nkowankowa stadium on 31 May 2023
- Mayoral Imbizo held at Mohlatlego Matshaba on the 21 June 2023

Youth Day celebration held at Napscom on 28 June 2023

#### Performance

Adoption of Annual Disaster Management Report by Council, EXCO and Mopani District within the framework time

#### PERFORMANCE MANAGEMENT

Quarterly progress reports were submitted to council. The Back-to-Basics Action Plan for 2023/24 was approved by the Council on the 30<sup>th of</sup> August 2023. Quarterly Back to Basics reports are submitted to council.

The 2022/2023 Annual Performance Report was submitted to the Auditor General, Treasury and COGHSTA on the 31<sup>st of</sup> August 2023.

The mid-year performance report for 2023/2023 was submitted to the Auditor General, Treasury and COGHSTA on the 25<sup>th of</sup> January 2024. the annual report for 2022/2023 is currently being reviewed by MPAC and should be approved by council by March 2024, concluded in March 2024.

The MM and Directors have signed performance agreements for the 2023/2024 financial year.

#### **IDP**

Council approved the 2023/24 IDP on 26 May 2023, along with the budget, and it was submitted to the MEC for COGHSTA and Provincial Treasury.

The IDP Process of 2023/24 unfolded as planned and most activities all places despite changes in venues. The IDP Rep Forums took place as planned and were held physically.

The 2023 IDP will take place physically in wards. All community inputs were incorporated into the final IDP which was later approved by Council.

The submission of the IDP in the provincial COGHSTA was done through emails.

No challenges were experienced in the implementation of the IDP/Budget/PMS Process Plan.

#### **LEGAL SERVICES:**

- The Legal Division has a responsibility and duty to administer and manage the flow of litigation within the Municipality and to ensure that the Municipality is represented and defended in all the litigation processes instituted by the Municipality and also litigation processes instituted against the Municipality by other parties. The Legal Division draft all legal documents in the Municipality and provide legal advice in written verbal or verbal opinions.
- The Legal Division offers a full spectrum of services but concentrate on three main business streams:
  - (a) Civil and Criminal Litigation
  - (b) Corporate legal services and Dispute Resolutions
  - (c) Drafting of By-Laws, Contracts, Legal Opinions and Policies
  - ❖ The Legal Division conducted successful legal compliance workshops from 2017/2018 financial year to date for Councillors and top management to uplift their skills, understanding and legal effects of the decisions the Councillors and Management are taking and will start conducting Divisional Workshops to avoid litigation against the Municipality.
  - ❖ The Legal Services division established Legal Tariffs by means of which the legal fees our service providers charge the institution will be contained.

The Municipality completed several cases in 2023/2024 financial year. All of which were successfully contested and won, the initiative of which saved the Municipality significant amount of legal fees.

#### FINANCIAL SERVICES DEPARTMENT:

#### Multi Year Budgets (3 Years)

 The 2023/2024 Preliminary, Operational and Capital Budgets, which are based on the new financial structure as prescribed by National Treasury are in progress.

- The contents of the budgets and the budget processes that were followed are according to the requirements as set out in Chapter 4 of the Municipal Finance Management Act.
- mSCOA data strings on the budget will also be submitted to National Treasury as required by legislation.

#### Financial Reporting

All the Financial Reports required by the MFMA are completed and submitted to the MEC, NT, Mayor and Council on or before the dates stipulated in the Act.

#### **Financial Statements**

The 2022/2023 Financial Statements were compiled during August 2023. An unqualified audit opinion was received on the 30<sup>th</sup> of November 2023. Consolidated financial statements were also compiled to accommodate Councils Municipal Entity. The Audit of the Municipalities Consolidated Annual Financial Statements were complete during the month of January 2024.

#### Revenue

The municipality managed to collect R446 305 364.68 for the first 6 months.

The Municipality averages payment rate of 84%.

The payment rate increased from 58% to 84% as a result of debt collection and credit control actions implemented. The economic climate however is affecting the consumer's/debtors ability to pay.

Billing data integrity is continuously validated, a new service provider for credit control has been appointed as from August 2022.

#### **Supply Chain Management**

A Supply Chain Management Unit has been established within the Budget and Treasury Office. This Unit is responsible for all procurement processes of the Municipality. Council has in this regard approved a Supply Chain Management Policy to regulate activities of the Unit.

#### Assets

An Asset Management Unit has been established within the budget and treasury office which is responsible for the management of Councils assets within the requirements of the GRAP Standards.

#### Stores and Fleet Management

This division has been established within the budget and treasury office and is responsible for the management of inventory and fleet administration.

#### ENGINEERING SERVICES DEPARTMENT

The Engineering Services Department of Greater Tzaneen Municipality is divided into four (4) divisions namely, Water and Sanitation, Roads and Building Maintenance, Mechanical Workshop and Technical Planning, Design and Project Management Unit (PMU); and are headed by respective Managers.

The services rendered within the divisions relate to administration, operation, maintenance, and implementation of services like blading of roads, tarring of roads, stormwater systems, community halls, public toilets, various municipal buildings, libraries, sports facilities / stadiums, water reticulation, water purification, wastewater treatment, sewer reticulation, etc.

#### Road and Storm water

This division is responsible for maintenance of roads, installation and unblocking of stormwater drainage systems and grading of internal gravel roads within the municipal area. Routine and periodic maintenance are done to improve the safety on roads and stormwater drainage in order to reduce number of road accidents and improve access to households and public amenities.

#### Building Control and Mechanical Workshop

This division is responsible for the maintenance of all municipal buildings, maintenance and management of fleet within Greater Tzaneen Municipality. The municipal buildings include the community halls, public toilets, libraries, sport facilities, living quarters for officials and other municipal building related matters. The building control unit is responsible for the administration of building plan applications, processing and approval of which the timeframe is 30 days from the date of submission.

#### Project Management Unit

Project Management Unit (PMU) is responsible for project implementation of both own funded capital and Municipal Infrastructure Grant (MIG) funded projects. The projects include the upgrading of gravel roads to tar or paving, stormwater management systems, building of community halls and sports facilities. The municipality is mainly dependent on the MIG for funding the projects implemented within the PMU of which the allocation for the current financial year is R111 062 000(inclusive of VAT). The unit is also responsible for coordination of EPWP.

#### Water and Sewer

Greater Tzaneen Municipality (GTM) is the Water Services Provider (WSP) as per the signed Service Level Agreement (SLA) between Mopani District Municipality (MDM) as the Water Services Authority (WSA). The division is responsible for the operation and maintenance of both water and sewer systems within the following areas: Tzaneen, Letsitele, Haenetsburg, Nkowankowa and Lenyenye towns

#### ELECTRICAL ENGINEERING DEPARTMENT

Greater Tzaneen Municipality (GTM) distributes power to an area of approximately 3200 m². The distribution area is not the same as the municipal jurisdiction area. The distribution area encroaches into neighbouring Municipalities of Ba-Phalaborwa, Greater Giyani and Greater Letaba. The Municipality has a license to distribute power to areas around Haenertsburg, Georgesvalley, Makgobaskloof, Politsi, Campsies Glen, Agatha, Tzaneen, Letsitele Valley, Yamorna/Ledzee, Broederstroomdrift, Deerpark, Riverside, Letsitele, Gravelotte, Waterbok, Letaba Ranch. The larger part of the distribution network supplies farming areas through overhead power lines.

Some of the major challenges in the municipality, related to the Electrical Engineering Department (EED) are the following:

1. Our electricity distribution system which includes in excess of 2 200 km of overhead lines and total assets of an estimated R1.5 billion (NERSA estimated replacement value) performed increasingly below standards because of vegetation were again reinforced by a sharp increase in outages, especially in the outside and rural areas, highlighting the weaknesses of the distribution system created by increasing vegetation growth into our overhead lines

A further concern is that vegetation control is deemed to be a direct correlation between network performance and number of outages. Willing consumers have out of frustration with poor network performance, taken to clearing their own overhead lines, despite it being a service that are supposed be provided by the GTM.

Another concern is the fleet of vehicles, 4x4 Vehicles and trucks that are constantly in the workshop and the time frames of repairing them are at the point where service delivery is being grossly affected.

With this large farming community (3 500 square kilometres) and the towns of Tzaneen, Letsitele, Haenertsburg, Gravelotte and Politsi within its distribution area, the Electrical Department has, and will continue to be the leader in the business of electricity distribution amongst Municipalities. This leadership position amongst the Limpopo Municipalities with large electrical networks is however being eroded as the network continues to deteriorate

- 2. Increased power outages due to ageing infrastructure.
- 3. Theft of infrastructure (mainly transformers and copper cables).
- 4. Ageing Fleet
- 5. Insufficient Customer Communication System

#### **VEGETATION CONTROL**

The Municipality's distribution area is characterised by natural vegetation which contributes to the natural beauty of our area. However, conservation of this natural vegetation sometimes creates conflict with the requirements of overhead power lines. It is therefore important to balance the needs to preserve the natural beauty of our area and the minimum requirements of the overhead power lines. Continuous efforts are being made to control the vegetation in collaboration with private landowners to ensure the balancing of both needs. The Municipality utilises internal staff and sometimes outsources the service to eliminate backlogs.

#### AGEING INFRASTRUCTURE

Various projects have been identified for implementation over the MTREF period. The Implementation of the projects will assist in improving the performance of the electrical network. Improvement in the Municipal electrical network and has improve the customers outlook in the ability of the municipality to provide electrical services. The capital projects has also contributed in creating temporary job opportunities in the municipality. The municipality has been slow in the adoption of new technological advances will assist in improving the efficiency with the electrical department. Not sufficient funding has been allocated to infrastructure maintenance, less than what NERSA prescribed.

#### REVENUE ENHANCEMENT

The revenue enhancement program implemented by the municipality has assisted in reducing distribution electricity losses the program focused on

identifying areas that will improve the municipal revenue this included the replacement of defective electrical meters, electrical data analysis of electrical meters and billing data.

#### INFRASTRUCTURE THEFT

Infrastructure theft is a serious threat to the sustainability and reliability of the network. The Municipality's network is spread over a wide area to supply power to some of the very important food producers (farmers) in our area. Theft of this infrastructure is bordering on sabotage of the livelihood of our communities. The escalating theft of cables and transformers requires a joint effort by all affected stakeholders to curb this scourge.

#### **AGEING FLEET**

The electrical fleet was replaced with 9 new vehicles and a crane for the truck. Although this is a huge improvement, we still need to replace Five (5) more vehicles. Of which 2 were placed in 2022/2023 financial year and an additional 4 vehicle (LDV's) are currently on procurement in the 2023/2024 financial year.

#### INSUFFICIENT CUSTOMER COMMUNICATION SYSTEM

Insufficient communication with consumers has been identified as one of the major challenges in the EED. Although a 24-hour service is available for fault reporting, the manual system used poses a challenge both for reporting in terms of the license requirements and efficiency in dealing with customer complaints and queries. A telephone management system is required to. The municipality does not have a supervisory control and data acquisition (SCADA) system for monitoring and controlling the electrical network. This challenge is compounded by the nationwide loadshedding, as result operational costs and resource are overstretched. The municipality is in process of procuring a SCADA system to enable the effectiveness of operational the electrical network.

#### **ELECTRIFICATION**

The Municipality is proud to announce that all villages in the GTM jurisdiction have access to the electricity grid. However, due to continuous natural growth of villages, electrification of extensions is ongoing. The performance of electrification projects has been unsatisfactory due to low cost per connection leading to service providers taking time to complete projects. Forward planning is required in the execution of electrification projects to limit the need for rollover.

#### CORPORATE SERVICES DEPARTMENT

#### 1. <u>ADMINISTRATION AND RECORDS</u>

11 Council meetings were held (8 normal and 3 Special Council meetings) from January to December 2023.

Out of 206 Council resolutions, 155 (75%) were implemented, 48 resolutions were still in progress for implementation and 4 reports were referred back from January to December 2023.

From January to December 2023, all Council meetings were held face to face.

8 MPAC oversight reports were submitted to Council for adoption for the period January to December 2023.

#### 2. <u>HUMAN RESOURCES</u>

Council staff complement was at a total of 638. Council approved organizational structure on the 29 June 2023 with comments from COGHSTA as per Chapter 2 of Municipal Staff Regulations.

From July 2023 to date a total of 130 employees trained as per Workplace Skills Plan submitted to LGSETA,35 Councillors were as trained on Protocol training. In addition, 69 Councillors will be trained on Ethics Training ,10 employees will also be trained on Communication Skills, both the training are scheduled for April 2024.

36 employees were awarded bursaries to study qualification related to their field of work as guided by the bursary policy

57 interns were also appointed for internship programmes for a period of 12months, the interns are funded by LGSETA.

The main challenges with implementing the Workplace Skills Plan fully is limited training budget, the Municipality is not budgeting the required 1% of the total payroll for training of Employees and Councillors, this has been ongoing challenge for the past 10 years. With the given budget we are unable to train even 25% of the employees including Councillors.

Number of Councillors: 69

Number of Personnel: 638

Greater Tzaneen has 638 full time personnel employed which includes Senior Managers appointed in terms of Section 57 of the Municipal Systems Act. The Senior Managers are:

1.	Municipal Manager	D Mhangwana
2.	Director Corporate Services	G S Sepeng
3.	Director PED	BM Mathebula
4.	Chief Financial Officer	CM Maeta
5.	Director Engineering Services	H O Tshisevhe
6.	Director Electrical Engineering	F Mthetwa
7.	Director Community Services	C Ntimbani

#### **Management Capability and Structure**

The organizational structure of the Municipality as from 1 July 2023/2024 provides for the following departments:

- Office of the Mayor
- Office of the Municipal Manager
- Budget & Treasury Office
- Planning & Economic Development Services
- Corporate Services
- Engineering Services
- Community Services
- Electrical Engineering Services

Each department is headed by a Section 56/57 Manager appointed on a fixed term contract coupled to a renewable Annual Performance Agreement. All the departments except for the Mayor and Municipal Manager have Directors who manages the departments.

Care is taken as prescribed in legislation that capable Senior Managers are being appointed who have the necessary qualifications and experience to do justice to their respective functions and responsibilities.

#### 3. PUBLIC PARTICIPATION

On account of challenges brought about the Covid-19 pandemic, normal public participation activities could not be undertaken. However, one Imbizo was held during the second quarter.

Community representatives and organizations have been given the opportunity to review the priorities indicated previously to ascertain whether it has been captured as agreed upon.

Public hearings were held in all 35 Wards. The meetings have been scheduled during April 2023.

#### **TOWN PLANNING DIVISION**

- 1. SDF: Service Provider has been appointed in December 2022 for the SDF Review 2022-2027.
- 2. SPLUMA:
  - a. The new Greater Tzaneen Municipal Planning Tribunal was adopted by Council on 27 October 2022 and gazette on 2 December 2022
  - b. (No new update on SPLUMA By-Law)
  - c. Land Development office is operational.
  - d. No backlog on Land Development applications
  - e. Names of Appeal Tribunal members gazette on 3 June 2022. Appeal Tribunal is fully operational.
  - f. The Greater Tzaneen Municipality land use scheme was promulgated on the 02 February 2024.

Public Participation process to commence shortly.

#### **COMMUNITY SERVICES DEPARTMENT**

Community services department comprise seven divisions which are Waste Management, Licensing, Law enforcement, Safety and Security, Environmental Health, Libraries and Parks, Sports & Recreation, Arts & Culture.

#### **Environmental Health Services**

Environmental Health Services promotes and protects public health through an effective regulatory framework for occupational hygiene, water quality monitoring, vector control and food control as well as environmental management. We also do management of human remains as well as public awareness in schools to promote environmental sustainability.

#### Law Enforcement Services

The division renders traffic Law enforcement including By-laws enforcement. The division is also responsible for road safety.

#### Safety and Security Division

Safety and security is responsible for safety of council assets and personnel.

#### Licensing Services

The division is responsible for licensing of drivers, vehicles, temporary posters/banners and dog license applications.

#### **Library Division**

Library Services provide valuable information to the community and promote a culture of reading. Services including access to varied book collections and the provision of free internet is available at the Tzaneen; Letsitele, Haenertsburg, Shiluvane and Mulati libraries.

#### Parks, Sports & Recreation, Arts and Culture

The division is responsible for management, maintenance and development of parks, stadiums, swimming pool, tennis courts, open spaces, cemeteries, organizing, coordination and gives support in activities of Sport, Arts and Culture within the Municipality, District, Provincial and National Department of Sports, Arts and Culture.

Monthly maintained 9 cemeteries in town out of 136 at Villages. Grass cutting was done by GTM personnel and Contractor on quotation basis, while Garden maintenance of 18 developed parks and gardens was done by GTM and EPWP.

#### Waste Management

**Description Waste Management Functions** 

- Waste Minimization (Recycling)
  - Recycling at source is done at all the commercial sites in the Central Business. Reclamation is also done at the landfill site.
- Waste Minimization-Composting

 All organic waste (garden-waste) that is received is treated at a basic technology composting site. Unfortunately, no tub-grinder is available and therefore bulky organic waste cannot be composted.

#### • Rural Waste Management

- 4 x Waste Development Workers (WDW) under the EPWP scheme do awareness activities at Rural Wards and Schools.
- Firewood from the Landfill site are available for re-use and also delivered to rural Drop-off Centers (DoCs) for utilization by communities, to mitigate deforestation-practices.
- 97 x DoCs have been erected in Rural Waste Service areas of which only 40 x is activated, whilst 57 DoC's are not utilized due to budget constraints.
- The Extended Public Works Programme has made a significant impact in the provision of refuse removal services in the rural areas.
- Dedicated "Financial" interventions is needed to implement the requirements of the National Basic Refuse Removal Policy as well as the National Waste Management Strategy.

#### • Collection & transportation

- A level 1 service Curbside-removals is rendered at 8% of all households (representing 8,537 of the 108,687 H/h's)
- A level 2 service Communal Drop of Centre removals is rendered at 44% of all households (representing 47,822 of the 108 687 H/h's)
- A level 3 service Communal on site disposal are available to 40.2% of all households (representing 52 170 of the 129 579 H/h's)
- Health Care Risk Waste is removed to an appropriate licensed facility for incineration.
- The cost to address the service in full (urban and rural), with immediate effect, will be approximately R182 000 000,00 per annum for all the 46 waste service areas.

#### Litter Picking

- 140 x designated urban litter picking routes are cleansed on a scheduled daily basis.
- Rural roads & open areas at the 46 x activated EPWP Waste Service Areas, are cleansed on scheduled basis.

#### Vehicle replacements

 A dedicated replacement-programme of Waste specialized-vehicle is urgently needed to ensure the fleet being replaced every five years.

#### • Treatment & disposal

- One 11 x ha permitted landfill site which has been classified as a GMB-site, which is managed by a Service Provider in compliance with specifications.
- $\circ$  The expected lifespan of the site is  $\pm$  8 years.
- The Landfill-site & the D.o.C.s are managed by Service Providers
- Four landfill site Internal Landfill Audits are conducted annually with an average of 92% to 95%.
- The Limpopo Department of Economic Development, Environment and Tourism has appointed a consultant to conduct feasibility
- studies for Phase II of the landfill site.

#### (D) CONSOLIDATED FINANCIAL POSITION

With the implementation of the mSCOA system the consolidated Expenditure figures are contained in the mSCOA Data Strings which will be submitted to Treasury with the approved final

# 5. MUNICIPAL MANAGERS QUALITY CERTIFICATION

The Quality Certificate is attached as Annexure " N ".

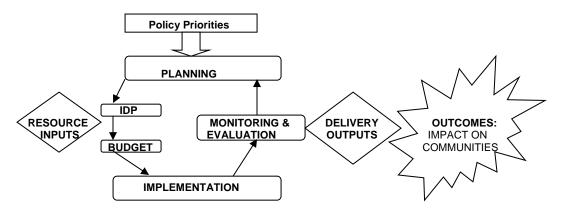
Budget Report

#### (E) MUNICIPAL PRIORITIES AND LINKAGES TO THE IDP

The strategic objectives of Council are informed by the national priorities arising from the 2019 national and 2021 local government electoral mandate, National Development Plan and the Limpopo Development Plan. Key to our focus as municipality is the following priorities:

- Maintenance of Electrical infrastructure
- Revenue Enhancement
- Effective and efficient administration
- Maintenance of Municipal infrastructure
- Addressing service delivery backlogs
- Rural development

The process that was followed to ensure that the abovementioned political priorities are linked with the IDP and budget is as follows:



All the operating and capital projects in the 2024/2025 reviewed IDP have been evaluated through our prioritization system to ensure that the IDP, budget and performance targets are aligned. The IDP forms the basis of this process and all resources are focused on combining the different strategies in attaining our vision.

#### (F) <u>KEY AMENDMENTS TO THE IDP</u>

#### ✓ Analysis Phase

- The IDP must be in alignment with the National Development Plan, Limpopo Development Plan and the Mopani District Planning Framework. The IDP must be prepared in line with the District Development Model (One Plan One Budget Model)
- The 2024/2025 IDP Analysis took cognizance of the Census 2022 and other mid term statistics.

#### ✓ Strategies Phase

- The Vision has been re-affirmed and is in line with Council's 2030 growth development strategy and the Municipality is also following the growth and development strategy.
- Mission and values were also re-affirmed.
- ✓ Project Phase
- Prioritized projects have been approved. Most capital projects will funded through Municipal Infrastructure Grants, Integrated National Electricity Programme, Municipal Disaster Relief Fund and others through Own funding.

#### (G) ALIGNMENT WITH NATIONAL, PROVINCIAL AND DISTRICT PRIORITIES

To attain the Strategic Intent, with limited resources, forced the Municipality to develop strategies on how to achieve these through optimal utilizations of human and capital resources. Using the outcome-based planning methodology the Municipality has a proven way of developing strategies to attain its strategic intent. Taking into account the various aspects and challenges facing Greater Tzaneen Municipality, the outcome-based planning methodology is implemented to develop strategies to ensure that the Municipality focuses on all perspectives as contained within the outcome-based planning methodology:

- Customer perspectives (defines what the organization will do to satisfy customers and community members)
- Financial perspectives (defines how effectively the Municipality is utilizing its resources to deliver on the community expectations)
- Internal processes perspective (defines and clarifies activities and processes required at providing the value expected by community)
- Learning and growth perspective (defines the foundation of strategic attainment by focusing on the development of skills and capabilities of human resources.

In addition to the above-mentioned perspective Greater Tzaneen Municipality has identified and aligned strategic themes that will provide the essential components of the strategies developed. A theme can be defined as an area of strategic focus within the organization that will enable the organization to focus on achieving its strategic intent. The four themes are mentioned below.

#### Economic Growth

- Social, Environmental Sustainability and Infrastructure Development
- Good Governance and Administration
- Financial viability and management

The first two themes are contributing towards the growth strategy of Greater Tzaneen Municipality. (The focus of growth within the Municipality will be towards increasing the income for all and to contribute towards the quality of life for all living within the Municipal boundaries).

#### (H) <u>KEY AMENDMENTS TO BUDGET RELATED POLICIES</u>

No key amendments have been affected on policies.

#### (I) <u>DEMOGRAPHIC, ECONOMIC AND OTHER ASSUMPTIONS</u>

All assumptions are contained in Item 10, Budget assumptions.

#### J) PROGRESS WITH PROVISION OF BASIC SERVICES

Table 12: Service Delivery priorities per ward (Highest Priority first)			
Ward	Priority name and detail	Progress during 2023/2024	
1	Water	Water remains a challenge in many wards	
2	Water	Water remains a challenge in many wards	
3	Water	Water remains a challenge in many wards	
4	Water	Water remains a challenge	
5	<ul> <li>Upgrading of Risaba to Musiphane (D3249) road from gravel to tar</li> <li>Paving of internal street Risaba to Nkambako school in Malubane and Maweni villages</li> <li>Electrification of extensions and new stands</li> </ul>	<ul> <li>No budget was made by the Dept of public works/RAL</li> <li>The street paving is more than 90% and will be completed by May 2024.</li> <li>Electricity for HH done in Mugwazeni, Akanani and Mackery. Further 450 allocated for 2023/24.</li> </ul>	
6	Water	Water remains a challenge in many wards	

Table 12: Service Delivery priorities per ward (Highest Priority first)				
Ward	Priority name and detail	Progress during 2023/2024		
7	Building of a mall	Process initiated		
8	Maintenance of internal streets	Need routine maintenance		
9	Maintenance of internal streets	Need routine maintenance		
10	Maintenance of internal streets	Need routine maintenance		
11	Reconstruction of Leretjene stadium	The stadium is budgeted for and construction for phase 2 is budgeted for.		
12	<ul> <li>Upgrading of N'wamitwa to         Deerpark cross (D3248) road from         gravel to tar</li> <li>Paving of internal street in         N'wajaheni</li> </ul>	<ul> <li>The road D3248 will cover the ward in phase 2</li> <li>The street paving has been completed.</li> </ul>		
13	<ul> <li>Upgrading of N'wamitwa to Deerpark cross (D3248) road from gravel to tar</li> <li>Paving of internal street in Mandlakazi</li> </ul>	<ul> <li>The road construction for phase is at 80%</li> <li>The street paving have been completed.</li> </ul>		
14	Crime in farms	Forming community and farm patrols		
15	Maintenance of streets	Maintenance is being done through own funding.		
16	Maintenance for Road to cemetery in Haenertzburg	The construction of the project has begun.		
17	Crime	<ul> <li>Some progress made in conjunction SAPS in fighting the gangs. There is calm in the area</li> <li>A new Dan city and mall is earmarked to start in 2025.</li> </ul>		
18	Water and sanitation LED	Water remains a challenge  • A new Dan city		
		and mall is		

Table 1	Table 12: Service Delivery priorities per ward (Highest Priority first)			
Ward	Priority name and detail	Progress during 2023/2024		
		earmarked in 2025.		
19	Water	Water remains a challenge		
20	Water and sanitation	Water remains a challenge		
21	Maintenance of internal Streets in Nkowkowa B	Routine maintenance is done. Upgrades of internal streets is planned in Nkowakowa B		
22	Water	Water remains a challenge		
23	Water	Water remains a challenge. MDM has commissioned construction of new bulk water pipes		
24	Water	Water remains a challenge.  A road that will link Zangoma & Mariveni is being constructed.		
25	Water	Water remains a challenge		
26	Water	Water remains a challenge		
27	Upgarding from gravel to tar Shoromoni Village via Mmalekeke, Makhubidung, Serutulung through Kings2, cut between Myakayaka and Tickyline Puleng through Rita (Molobosane), Mshango Khopo to Mphukule	Upgrade of the road has been budgeted for in 2023/24		
28	Water	Water remains a challenge		
29	Water	Water remains a challenge		
30	Water	Water remains a challenge		
31	Lenyenye Clinic	No progress by Dept of Health		
32	Water	Water remains a challenge		
33	Water	Water remains a challenge		

Table 12: Service Delivery priorities per ward (Highest Priority first)			
Ward	Priority name and detail	Progress during 2023/2024	
34	Water	Water remains a challenge	
35	Water	Water remains a challenge	

#### (k) <u>DETAILS OF PROPOSED AMENDMENTS TO THE IDP</u>

#### Preparatory Phase

The IDP Process Plan has been developed to ensure alignment with the Provincial Integrated Planning Framework (PIPF) and Mopani District Planning framework and has been approved by Council in August 2023.

ACTIVITY	DATE
----------	------

Approval of Final IDP	27 March 2024
Public Participation Programme	April 2024
Approval of final IDP	25 May 2024

#### Strategies Phase

- The Vision has been re-affirmed as adopted in the current IDP to be in line with the current Council 2030 growth development strategy and the Municipality is also following the growth and development strategy.
- Mission and values have also been re-affirmed.

An IDP Strategic Session was held from the 4<sup>th</sup> to 6<sup>th</sup> December 2023.

# 6. ANNUAL BUDGET TABLES

The budget tables to be approved by Council are attached hereto as Tables A1 to A 10 and SA 1 to SA 38.

## **PART 2:**

**SUPPORTING DOCUMENTATION (Budget Report)** 

## 7. OVERVIEW OF ANNUAL BUDGET PROCESS

(a) Overview of the Budget Process

The Annual Budget process outlines the current and future direction that our Municipality would follow in order to provide services in a sustainable manner. The budget process enables Council to optimally involve residents and other stakeholders in the preparation of the budget.

Greater Tzaneen Municipalities IDP, Budget and PMS process plan for the 2024/2025 financial year was developed and approved by Council in August 2023. The process plan provides broad timeframes for the IDP and Budget preparation process and the main aim of the process plan is to ensure integration between the IDP and Budget and the adoption of a well-balanced and credible budget.

The Budget process is guided by Chapter 2 of the Municipal Budget and Reporting Regulations, Gazetted 17 April 2009, which states that the Mayor of a Municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.

Section 53(1)(a) of the Municipal Finance Management Act determines that the Mayor must provide general political guidance over the budgetary process and the priorities that must guide the preparation of the budget, whiles Section 21(1) of the Municipal Finance Management Act states that the Mayor of a Municipality must co-ordinate the processes for preparing the annual budget and for reviewing the Municipality's Integrated Development Plan and Budget related policies, to ensure that the tabled budget and any revisions of the Integrated Development Plan and Budget related policies are credible.

The Budget Steering Committee has been established and is functional. It discusses all budget-related activities to ensure that all legislative requirements are adhered to and that a well balance and realistic budget is approved.

Some of the issues, with regard to the 2024/2025 financial year, that were discussed by the Budget Steering Committee are as follows:

- Budget Dates
- Budget Risks
- Adjustment Budget
- Inflation Forecast
- Financial Systems
- Mscoa Data Strings
- Approval of Budget and Tariffs
- Property Rates
- National Treasury Audits on mSCOA
- Non-compliance with mSCOA
- Revenue Budget
- Budget assessment by Treasury
- Increase in salaries
- Overtime

- Increase in Councillor allowances
- DORA Allocations
- Increase in tariffs
- Service Level Standards
- Amount to be allocated for capital projects
- Financing of Capital Projects
- Budget Requests
- Increase in Electricity Bulk purchase
- Repairs and maintenance
  - Renewal R & M
  - Routine R & M
- Budgeted Employee Structure
  - New Positions
  - Current Vacant Positions
- Electricity Tariff structure to NERSA
- Sundry Tariffs
- Dates IDP process to be finalized
  - Adjustment budget
  - Final IDP
  - Final budget
  - Final IDP
  - Final Budget
- MDM Previous budgets
- Water and Sewer Budget = Operational
- Water and Sewer Budget = Capital
- GTEDA
- Review of past performances
- Budget requests
- mSCOA Readiness
  - GTM
  - GTEDA

Budget meetings were held with all departments with the commencement of the budget process to review the 2023/2024 budget and to discuss past performance trends of the operating budget. During these meetings the alignment of the IDP and Budget was discussed as well as the 2024/2025 budget realities to ensure that critical service delivery needs are budgeted for.

The Mayor and Councillors have, through the IDP process, guided the 2024/2025 budget process in such a manner that the balance between policy priorities and fiscal realities resulted in a balanced and credible budget.

## (b) Planning Process

The Municipalities Integrated Development Plan (IDP) is the principal strategic planning instrument which guides and informs its on-going planning, management and development actions. The IDP represents Councils commitment to exercise its budget planning to ensure an effective budget process.

Effective budget planning assists the Municipality in transforming its area of responsibility into a better place to live for all.

The development of the IDP and drafting of the budget is an evolving and interactive process over a 10-month period. This process commences with the approval of the IDP and Budget time-table, followed by the approval of the IDP and the drafting of the budget to determine the affordability of service delivery.

It is then followed by Public Participation process to ensure that the needs of our communities have been considered after which the IDP and budget are tabled to Council for approval.

Integrated Development Planning is seen as a function of Municipal Management which includes a system of planning and delivery. The Integrated Development Planning process is meant to arrive at decisions on issues that need to be provided for in Municipal budgets. Integrated Development Planning not only informs Management it also guides the activities from the planning stage through the budget culminating in the execution thereof.

# (c) Process for Consultations With Each Group of Stakeholders and Outcomes

Section 22 (1) of the Municipal Finance Management Act determines that:

#### "22 PUBLICATION OF ANNUAL BUDGETS

Immediately after an annual budget is tabled in a Municipal council, the Accounting Officer of the Municipality must:-

in accordance with Chapter 4 of the Municipal Systems Act-

make public the annual budget and the documents referred to in section 17(3); and

invite the local community to submit representations in connection with the budget; and

submit the annual budget:-

in both printed and electronic formats to the National Treasury and the relevant Provincial Treasury; and

in either format to any prescribed National or Provincial organs of state and to other Municipalities effected by the budget."

The Municipalities Consultation process on its Final IDP review and Final Budget commenced during August 2023 with the approval of the IDP, Budget and PMS calendar.

After approval of the Final IDP and Final Budget it has been submitted to National Treasury and Provincial Treasury for their consideration in line with Section 22 of the MFMA.

The Final Budget report, budget resolutions, budget tables, budget related policies and all budget related documents as required by Section 75 of the MFMA were placed on Councils website after approval by Council. It was also made public as required by Section 22 of the MFMA and the local community was invited to submit representations in connection with the budget to Council.

Community representatives and organizations have been given the opportunity to review the priorities indicated previously to ascertain whether it has been captured as agreed upon.

Public hearings were held in all 35 Wards. The meetings have been scheduled during April 2024.

The meeting schedule will be distributed under a separate cover.

The IDP and Budget timetable was approved by Council, 10 months before the start of the budget year in order to comply with the requirements of the MFMA. This timetable guides all IDP, Budget, SDBIP and performance activities and is in line with legislative frameworks.

#### Process of tabling the budget in Council for consideration and approval.

The tabling of the final budget in Council during March 2023 has been followed by extensive publication of the IDP and budget in newspapers. It was also published on Councils website.

Public hearing on both the operational and capital budgets was held during April 2024.

# Process to record and integrate inputs from the community in the final budget.

During the consultative process all verbal questions and answers will be recorded.

All written submissions will be directed to the IDP Office who keeps records thereof.

All the submissions received during the consultation process will be considered before the tabling of the final budget.

The following documents will also be submitted in pdf format to the LG upload portal after approval of the final budget.

- The Budget documentation as set out in the MBRR.
- The non-financial supporting tables
- The final Budget Report in electronic format
- The Council Resolution for the tabled and adopted budget.
- Signed quality certificate as prescribed in the MBRR.
- D schedules specific for the entity

# Statistics relevant to the process (Submissions received and attendance at forums)

The framework that was utilized to summarize submissions received during the consultation process is as follows:

WARD	DATE	ATTENDING	SUBMISSION

On completion of the consultation process the IDP Officer submitted a summarized report (as per the framework above) to the Chief Financial Officer who scrutinized the report and the Mayor, Municipal Manager and Chief Financial Officer, determined what actions, had to be taken to address the needs of the Community.

# 8. <u>ALIGNMENT OF BUDGET WITH INTEGRATED DEVELOPMENT PLAN / SERVICE DELIVERY AGREEMENTS</u>

A Green, Healthy, Prosperous and United Municipality that provided quality services to all.

#### **Strategic Focus (Key Performance Areas)**

The strategic focus, or strategic theme, as it is known in Greater Tzaneen Municipality is an area of strategic focus that will enable Council to focus on achieving its strategic intent. Greater Tzaneen Municipality has followed the initiative from Provincial Government and the Mopani District Municipality to align the strategic themes to that of the provincial clusters.

- Economic growth (Increased income for all)
- Service Delivery (Sustainable quality of life)
- Good Governance (Clean audit)

#### (A) Details of proposed amendments to the IDP

- ✓ Strategies Phase
  - The vision has been re-affirmed and is in line with the Council 's 2030 growth development strategy and the Municipality is also following the growth and development strategy.
  - Mission and values have also been re-affirmed
  - New operational strategies and KPI's has been added
- ✓ Project Phase
- New projects were prioritized for implementation during the 2024/2025 financial year.

# (B) Revenue, Operating Expenditure and Capital Expenditure aligned to action plans of the IDP

The IDP provides a five-year strategic program aimed at setting short, medium and long-term strategic and budget priorities. The Plan aligns the resources and the capacity of a Municipality to its development goals and guides the Municipal Budget.

As part of the alignment process extensive financial modeling was undertaken to ensure affordability and long-term financial sustainability.

The following factors have been taken into account during this process:

- IDP priorities and strategic objectives
- Economic climate and trends
- Councils cash flow situation
- Current debtor's payment levels
- Council's current loan status
- Tariff increases versus affordability.
- Improved and sustainable service delivery

The budgetary allocations for both the capital and operating expenditure are determined in a manner that will not only ensure that the outcomes of the IDP are achieved but also to ensure that Council's vision is realized.

The Performance Management System (PMS) which is aligned with the IDP and Budget also allows Council an opportunity to monitor and evaluate the organizational performance as well as individual performances of Directors to ensure that the IDP outcomes and vision of Council are met. Greater Tzaneen Municipality utilizes the SDBIP as a performance monitoring and evaluation tool. Quarterly performance reports are submitted to Council detailing progress on the implementation of the IDP.

The IDP projects have been prioritized to be implemented over the next three years. These projects will be included in the capital budget and is attached hereto as Annexure "O".

## Alignment with National, Provincial and District Plans

The constitution of South Africa provides for co-operative Governance in that the three spheres of Government align their functions, strategies and programmes which entails that Municipalities have to align their activities to that of National and Provincial Government to ensure optimal service delivery and that the strategic priorities of government are supported.

As mentioned previously in this report an IDP process plan was drafted and approved by the Council. This plan, which includes various processes i.e. Strategic Planning session, Integrated Development Planning and the budget process had brought about a collective approach in which the contributions of all the stakeholders are valued. We are therefore confident that this budget is structured in such a way that it will support the strategic priorities of the Government.

Various meetings were held with stakeholders to comply with the requirements of the Local Government Municipal Systems Act which determines that the planning undertaken by a municipality must be aligned with and compliment the development plans and strategies of affected

municipalities and organs of state. Horizontal and vertical alignment is done through the local IDP Steering Committee, District engagement sessions and Provincial Development Planning forums.

# 9. MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS

#### (A) KEY FINANCIAL INDICATORS AND RATIO'S FOR:

#### **OUTSTANDING SERVICE DEBTORS**

A = B

C

"A" Outstanding service debtor to revenue 25.82%
"B" Total outstanding service debtors 298 222 798
"C" Annual revenue actually received for services 1 155 034 811

#### **DEBT COVERAGE**

A = B - C

D

"A" Debt Coverage 41.79
"B" Total Operating Revenue Received 1 981 265 465
"C" Operating Grants 664 554 000
"D" Debt Service Payments 31 505 211

#### **COST COVERAGE**

A = B + C

D

"A" Cost Coverage 1.44
"B" All available cash at a particular time 240 669 616
"C" Investments

"D" Monthly Fixed Operating Expenditure 166 745 733

#### (B) MEASURABLE PERFORMNCE OBJECTIVES FOR:

The measurable performance objectives are attached as Annexure "J".

Providing clean water and managing wastewater.

 The Greater Tzaneen Municipality operates and manage the following Water and Wastewater works:

Nam	Capacity	
1.	Georges Valley Water Works	9.0MI/d
2.	Tzaneen Dam Water Works	6.0MI/d
3.	Letsitele Water Works	1.4MI/d
4.	Tzaneen Wastewater Works	8MI/d

Blue Drop and Green Drop performance ratings

Greater Tzaneen Municipality received a Blue Drop Certificate during 2011 assessment for Tzaneen and Letsitele Systems. For the 2012, 2013 and 2014 years' assessment for both Blue and Green Drop, all Water and Wastewater works and networks for four towns were assessed, and the results are as follows:

Assessment	System	Percentage	Status
2011	Tzaneen	95.08%	Achieved Silver
2011	Letsitele	95,05%	Achieved Silver
2011	Tzaneen Sewerage	84,3%	Not achieved
2011	Nkowankowa Sewer	77,9%	Not achieved
2011	Lenyenye Sewer	21,9%	Not achieved
2012	Tzaneen	95,14%	Achieved Gold
2012	Letsitele	95,02%	Achieved Gold
2013	Tzaneen Sewerage	94.14%	94.14%
2013	Nkowankowa Sewer	24.91%	24.91%
2013	Lenyenye Sewer	8.03%	8.03%
2014	Tzaneen	77.4%	Not achieved
2014	Nkowankowa	80.88%	Not achieved
2014	Lenyenye	28.09%	Not achieved
2014	Letsitele	73.4%	Not achieved

- As part of the Blue Drop Certificate and Green Drop Certificate requirements, Water Safety Plans (WSP's) for both Wastewater and Water have been established. This Water Safety Plan is only applicable to the systems operated and Managed by Greater Tzaneen Municipality. Challenges were identified during the audit process for Wastewater Works in Tzaneen and the findings are treated accordingly to Wastewater Risk Abatement Plan (W2RAP).
- The following are the identified challenges in Water and Sewerage management

- There is not enough water for Tzaneen as demand is higher than supply. Application for an increase in water allocation by DWS has been made but with no success as both dams are over allocated (Tzaneen & Ebenezer)
- Aged infrastructure which requires replacement of all dilapidated AC pipes within Greater Tzaneen Municipality.
- There are illegal or unauthorized connections of both water and sewer by community members which result in high water loss and high blockages of sewers due to soil and debris entering the sewer lines.
- Vandalism and theft of municipal infrastructure which result to water loss and regular sewer overflows.
- Insufficient budget for repairing and maintenance of water services infrastructure.

#### • Steps taken are:

- Implementation of Water Bylaws, Developed by the WSA
- Mopani District Municipality to intervene in speeding up the application of an increase in Water quota.
- Engage Mopani District Municipality as WSA to fund activities that will improve water supply and Water Demand Management systems.
- Mopani to fund the upgrading of Tzaneen Water Works and Georges Valley Water Works to meet the increasing water demand.
- Mopani District Municipality to fund the replacement of AC pipes for Tzaneen town, Haenesburg, Letsitele, Lenyenye and Nkowankowa.
- Engage communities (public participation) and educate them about the importance of protecting the Water and Sewerage system.
- Budget allocations for 2024/2025 as outlined in the budget.

The certificate of analysis for water and waste water are attached as **Annexure** "I".

# 10. <u>BUDGET RELATED POLICIES OVERVIEW AND</u> AMENDMENTS

The budget process of Greater Tzaneen Municipality is guided and Governed by relevant Legislation, Frameworks, Strategies and Policies. The budget related Policies and Amendments are discussed as follows:

#### 9.1 LIST OF BUDGET RELATED POLICIES

#### **Revenue Framework**

Section 18 of the Municipal Finance Management Act (MFMA) states that the Budget can only be funded by realistically anticipated revenue to be collected, and cash-backed accumulated funds from previous years, which was not committed for other purposes.

Council has approved policies for main services provided by the Municipality, which are attached as **Annexure** " **C** " to this document. 9.1.1 Revenue-related policies

#### 9. I. I Revenue-related policie

#### a) Tariff Policy

The General Financial Management functions covered in Section 62 of the MFMA includes the implementation of a Tariff Policy. Specific legislation applicable to each service has been taken into consideration when the Policy was drafted.

#### b) Credit Control and Debt Collection Policy

This has been formulated in terms of Section 96 (b) and 98 of the Local Government: Municipal Systems Act, 2000 and the Credit Control and Debt Collection By-Law.

#### 9.1.2 Budget-related policies

The following budget-related policies have been approved by Council in line with National Guidelines and Legislation.

#### a) Budget Policy

The Budget Policy, which was approved by Council deals with the objectives, budgeting principles, Responsibilities of the Chief Financial Officer's Legal requirements, Funding of Expenditure and Adjustment budget which are attached to this report.

#### b) Equitable Share and Indigent Policy

This policy deals with the Equitable Share allocation and Indigent Subsidy.

#### c) Supply Chain Management Policy

Section 111 of the MFMA requires each municipality and municipal entity to adopt and implement a Supply Chain Management Policy, which gives effect to the requirements of the Act. The Municipal Supply Chain Management Policy was adopted by Council and the three committees required by the Act have been established and are functional.

The Supply Chain Management Policy provides systems for the following functions:

- Demand Management
- Acquisition Management
- Logistics Management
- Disposal Management
- Risk Management
- Performance Management

It also describes in detail the process and procedures of the acquisition of goods, services and works as well as the disposal of inscrutable, redundant and obsolete goods.

#### d) Rates Policy

Greater Tzaneen Municipality prepared a General Valuation Roll of all property in terms of the Local Government: Municipal Property Rates Act of 2004 (MPRA). The policy is attached to the report. The new valuation roll will be implemented with effect from 1 July 2024.

#### e) Investment and Cash Management Policy

The Council approved the Investment Policy that deals with the management of the surplus cash resources and the investment thereof.

#### f) Virement Policy

The Virement Policy aims to empower Senior Management with an efficient financial and budgetary amendment and control system to ensure optimum service delivery within the legislative framework of the MFMA. While no limits were placed on the amount of the virement, certain limitations were placed in terms of allocations and it further provides for flexibility within votes.

#### g) Adjustment Budget Policy

The Adjustment Budget Policy is governed by various provisions in the MFMA and the Municipal Budget and Reporting Regulations, which are aimed at establishing an increased level of discipline responsibility and accountability in the financial management practices of the Municipality

#### 9.2 PROPOSED AMENDMENTS TO THE BUDGET RELATED POLICIES

The following change had to be made on Council's Policies during the 2024/2025 financial year

#### Indigent policy

10.6 Grave cost

Approved indigents may qualify for a grave at no cost Applicants not yet approved may qualify for a grave at 50% of the cost.

#### Subsistence and travelling policy

- 6.3 Where the cost of accommodation includes the provision of breakfast and dinner a subsistence allowance of R160 remains for all officials and councillors, if supper is not included in the accommodation tariff a maximum of R200.00 is claimable on submission of proof
- 6.7 Officials must submit Original Tax Invoices for accommodation billed to the municipality, within 10 days of returning from official trips. Failure to do so will result in, the S & T claim withheld until submission of the tax invoice is made to Expenditure Division or deduction of amounts paid for such accommodation from the employee's salary in the next pay run.
- 9.2.1 An employee may claim a maximum of three meals per day in terms of actual expense provision, provided the total cost for all three meals does not exceed R584 as prescribed by SARS.

- 11.3 The maximum cost of the hotel bookings (Dinner, bed & breakfast) shall not exceed R1800.00 for all officials and Councillors
- 15.2 Officials & Councillors that structured a car allowance may not use municipal-owned vehicles to commute between official events

# 11. BUDGET ASSUMPTIONS

Budget assumptions and parameters are determined in advance of the budget process to allow budgets to be constructed to support the achievement of the longer-term financial and strategic targets. The assumptions and principles applied in the drafting of this budget are mainly based upon guidelines from National Treasury and the National Electricity Regulator of South Africa (NERSA).

Municipality's long-term financial viability depends largely on the extent to which improved and sustainable revenue capacity on the one hand - and sound financial management of its resources on the other hand – can be achieved. These imperatives necessitate proper multi-year financial planning. Future impacts of revenue and expenditure streams and the financial implications for the community at large (i.e. the potential influence on property tax, tariffs and service charges) must be identified and assessed to determine the sustainability of planned interventions programmes, projects and sundry service delivery actions.

The following paragraphs outline the assumptions made by the Chief Financial Officer and the Budget Steering Committee:

#### A) INFLATION TARGET

At the beginning of each calendar year National Treasury issues a budget circular that is intended to guide Municipalities in the preparation of their budgets. Amongst other things the circular indicates anticipated inflation figures that are to guide the Municipalities when setting increases to their tariffs. Circular's no 126 and 128 indicate an inflation rate of 4.9% for the 2024/2025 financial year.

#### PERSONNEL ISSUES

The Salary and Wage Collective Agreement for the period 1 July 2021 to 30 June 2024 dated 15 September 2021 has come an end and a new agreement is under consultation, which is anticipated to consider the current fiscal constraints faced by government. Circular advised that due to the absence of information in this regard from South African Local Government Bargaining

Council, Municipalities are advised to consider their financial sustainability when considering salary increases.

Based on the advice provided by National Treasury, budget steering committee recommended a Provision for an increase of 6% on the 2024/2025 financial year.

- **Number of employees:** Provision has been made for positions that become vacant during the past twelve months as well as vacant positions that were classified as critical to ensure continuous service delivery.

### B) COUNCILLOR'S ALLOWANCES

Composition of and increases to Councillor's allowances are determined annually by the Minister of the Department of Co-operation and Traditional Affairs (COGSTA) through a Gazette setting out the upper limits of the allowances to Councillor's. This Gazette is normally issued towards the end of December to apply retrospectively from 1 July of that year. The Gazette had not been issued yet.

## C) BORROWINGS

The Municipal Finance Management Act no 56 of 2003 permits long term borrowing by Municipalities only to finance Capital Expenditure. The strategy of Greater Tzaneen Municipality is to borrow long-term funds only

at the lowest possible interest rate at minimum risk. No loan will be taken up during the 2024/2025 financial year.

## D) COLLECTION RATES

In accordance with relevant legislation and national directives, revenue recovery rates are based on realistic and sustainable trends. The municipal collection rate is set at an average of 90% and is based on a combination of actual rates achieved to date and estimated outcomes of the current financial period. Adequate provision is made for non-recovery.

#### E) BAD DEBTS PROVISION

The bad debt provision is determined on 10% of the non-collection of debt older than 90 days.

#### F) TARIFF ADJUSTMENTS

Due to the fact that there was an average increase of 12.1% of property valuation on the previous valuation roll, budget steering committee recommended that the cent in the Rand rates will be kept constant on Property Rates (0% tariff increase) due to the implementation of the new General Valuation Roll from 1 July 2024, which will constitute an increase in Property Values.

The electricity tariff adjustment is 12.7%, largely due to the increase for Eskom bulk purchases.

Water and Sewerage tariff adjustments are 4.9% on the previous year tariff, while refuse and disposal charges are modeled to increase by 4.9%. All the increases are within the upper limit set by National Treasury.

#### G) INVENTORY CONSUMED

Greater Tzaneen Municipality's target with regard to inventory consumed is set at 7% of total expenditure to address backlogs.

### H) DEPRECIATION

Depreciation which is prescribed by the Budget Regulations on new capital expenditure is calculated at a varying rate ranging between 3 and 20 years, depending on the nature of the asset. Actual depreciation was modeled on existing assets.

#### I) WATER AND SEWER SERVICES

Mopani District Municipality is the Water and Sewer Services Authority and Greater Tzaneen Municipality is the Water and Sewer Service Provider. An agreement to this extends has been signed. The budget for these services has been drafted according to legislative requirements and will be submitted to Mopani District Municipality for approval.

#### J) ESKOM

An increase of 12.7% was approved pending approval by NERSA.

#### K) TARGETED GROWTH

As part of the normal budgeting process, consideration is normally given to the anticipated growth in the population of the Municipality due to normal increment and mobility of people into the urban areas where cost recovery is taking place. However due to stagnation of development in areas where cost recovery is taking place, no increases in the population has been taken into account.

## L) CAPITAL EXPENDITURE

It is recommended that no loan be taken up to finance Capital projects.

#### M) OTHER ASSUMPTIONS

That unconditional grants and subsidies are not allocated to certain services but that it be allocated within the context of the overall financial position of Council.

## 12. OVERVIEW OF BUDGET FUNDING

#### **Fiscal Overview**

The Greater Tzaneen Municipality is unfortunately not excepted to the economic risks facing the nation and the world and its necessary to table a budget that is balanced and realistic.

The budget tabled to Council today is based on the 2023/2024 budget and was drafted in a way that the Municipality will be able to pay for bulk services, focus on collecting the revenues owed to Council and eliminate wasteful and non-core spending.

According to Stats S.A., people in South Africa have lost their jobs resulted in revenue collection been under pressure. This has a direct impact on the ability of the Municipality to pay for Bulk Services and to spent on service delivery.

New and creative ways will have to be found to ensure financial sustainability.

As part of our financial sustainability strategy an Aggressive Revenue Management Framework has been implemented to increase our Cash flow, not only from current billings but also from debtors that are in arrears. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, credit control and debt collection.

With regard to creditors management Council is in the process of ensuring that creditors are settled within the legislated 30 days from invoice. All invoices are paid within 30 days with the exception of a few where services have not been provided at an acceptable standard. With regard to expenditure special attention will also be given to the cost containment measures approved by Cabinet on 23 October 2013 and updated on an annual basis by National Treasury to ensure value for money and cost savings.

The free basic service of Council is a social package which assists residents that have difficulty paying for services and are registered as indigent households in terms of Councils Indigent Policy. Only registered indigents qualify for the free basic service.

Cash flow problems are experienced from time to time due to the seasonal electricity tariff of ESKOM.

The implementation of the MFMA required a reform in financial planning within Municipality's. All senior managers are responsible for managing the respective votes or departments of the Municipality, to whom powers and duties for this purpose have been delegated. Top Management must also assist the Accounting Officer in managing and coordinating the financial administration of the Municipality.

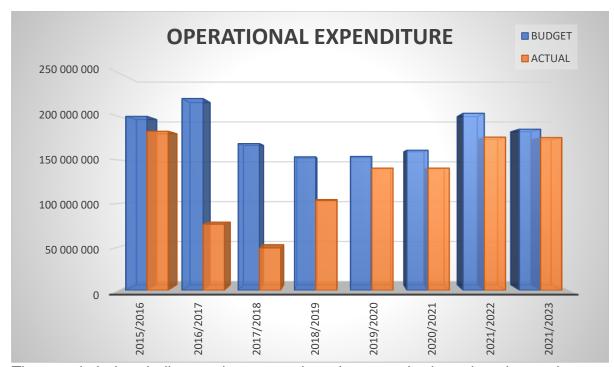
## (A) Outcomes of the Past Years and Current year

The graph below indicates the comparison between budgeted and actual operating expenditure over the past 8 years:

#### OPERATING EXPENDITURE

YEAR	BUDGET	ACTUAL
2015/2016	992 087 237	1 088 960 417
2016/2017	1 049 831 674	1 114426002
2017/2018	1 117 685 742	1 195 776 661
2018/2019	1 184 776 021	1 202 734 280
2019/2020	1 248 665 025	1 139 784 807
2020/2021	1 289 198 789	1 167 410 998
2021/2022	1 334 748 887	1 427 722 794
2022/2023	1 432 598 658	1 452 740 530

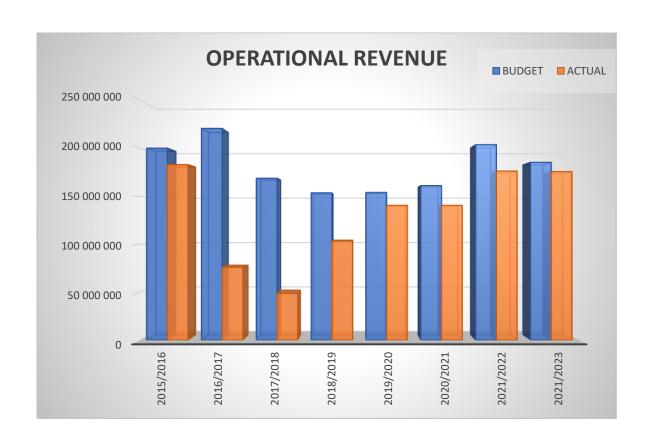
**GRAPH** 



The graph below indicates the comparison between budgeted and actual operating Income over the past 8 year.

## **OPERATING INCOME**

YEAR	BUDGET	ACTUAL
2015/2016	1 093 649 325	1 084 442 042
2016/2017	1 172 632 424	1 122 605 916
2017/2018	1 169 602 034	1 126 982 043
2018/2019	1 174 423 977	1 137 825 267
2019/2020	1 368 008 037	1 274 427 231
2020/2021	1 478 075 365	1 397 561 361
2021/2022	1 562 745 714	1 510 863 461
2021/2023	1 624 123 625	1 577 592 218

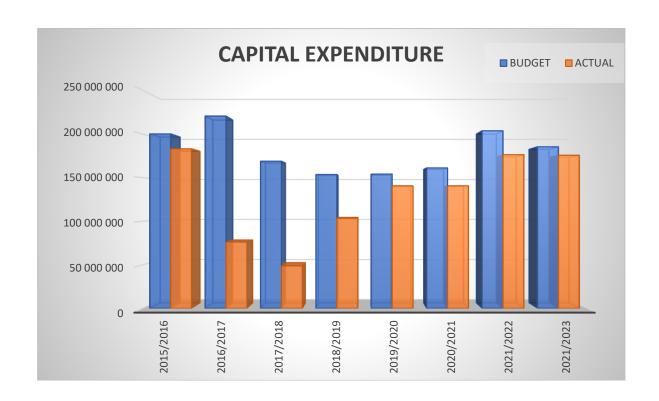


The capital expenditure against the budget of the past 8 years is also indicated graphically below:

## CAPITAL EXPENDITURE - MIG INCLUDED

YEAR	BUDGET	ACTUAL
2015/2016	200 254 351	183 123 413
2016/2017	220 782 252	76 127 574
2017/2018	168 925 910	48 787 680
2018/2019	153 718 018	103 447 827
2019/2020	154 157 765	140722334
2020/2021	161 257 943	140 722 334
2021/2022	203 819 620	176 377 454
2021/2023	185 463 330	175 771 698

## GRAPH



### **OPERATING BUDGET 2024/2025**

#### Operating Revenue

The revenue of Greater Tzaneen Municipality is pre-dominantly raised through rates and tariffs. Grants and subsidies from National and Provincial Government constitute a portion of the total revenue but the budget is based on a strong base of own sources.

Metered services and property rates will contribute the following revenue to Greater Tzaneen Municipality during the 2024/2025 financial year:

Electricity 46.47% Refuse Removal 2.22% Property Rates 9.60%

## **OPERATING BUDGET 2024/2025**

The Greater Tzaneen Municipal operating income will be allocated as follows during 2024/2025 Financial year:

Greater Tzaneen Municipalities Budget including GTEDA excluding Water & Sewer services.

## Excluding Water and Sewer

Row Labels	Sum of 2024/20	Sum of 2024/2025 Final Budget	
	-	16	
Revenue By Source/Agency services	664 291		
	-	27	
Revenue By Source/Fines, penalties and forfeits	206 392		
	-	22	
Revenue By Source/Interest earned - external investments	764 459		
	-	35	
Revenue By Source/Interest earned - outstanding debtors	734 777		
	-	1	
Revenue By Source/Licences and permits	229 000		
	-	10	
Revenue By Source/Other revenue	937 746		
	-	190	
Revenue By Source/Property rates	271 815		
	-	1	
Revenue By Source/Rental of facilities and equipment	737 990		
	-	920	
Revenue By Source/Service charges - electricity revenue	783 599		
	-	43	
Revenue By Source/Service charges - refuse revenue	979 397		
	-	587	
Revenue By Source/Transfers and subsidies	003 200		
Revenue By Source/Transfers and subsidies - capital (monetary	-	122	
allocations) (National/Provincial and District)	952 800		
	-	1 981 265	
Grand Total	465		

# Consolidated Budget of Greater Tzaneen Municipality and GTEDA including Water & Sewer services

Row Labels	Sum of 2024/2025 Final Budget
	- 16
Revenue By Source/Agency services	664 291
	- 27
Revenue By Source/Fines, penalties and forfeits	206 392
	- 22
Revenue By Source/Interest earned - external investments	764 459
	- 55
Revenue By Source/Interest earned - outstanding debtors	283 020
	- 1
Revenue By Source/Licences and permits	229 000
	- 10
Revenue By Source/Other revenue	937 746

	- 190 271
Revenue By Source/Property rates	815
	- 1
Revenue By Source/Rental of facilities and equipment	737 990
	- 920 783
Revenue By Source/Service charges - electricity revenue	599
	- 43
Revenue By Source/Service charges - refuse revenue	979 397
	- 9
Revenue By Source/Service charges - sanitation revenue	100 000
	- 57
Revenue By Source/Service charges - water revenue	891 699
	- 587 003
Revenue By Source/Transfers and subsidies	200
Revenue By Source/Transfers and subsidies - capital (monetary allocations)	- 122 952
(National/Provincial and District)	800
	- 2 067 805
Grand Total	408

## **Operating Expenditure**

The budgeted expenditure per item are as follows for the 2024/2025 financial year:

Greater Tzaneen Municipal Budget including GTEDA and excluding Water & Sewer services.

Row Labels	Sum of 2024/2025 Final
Expenditure By Type/Bulk purchases - electricity	560 012 325
Expenditure By Type/Contracted services	99 732 861
Expenditure By Type/Debt impairment	106 277 000
Expenditure By Type/Depreciation and asset impairment	118 167 597
Expenditure By Type/Employee related costs	449 783 048
Expenditure By Type/Finance charges	16 084 886
Expenditure By Type/Inventory consumed	110 531 217
Expenditure By Type/Other expenditure	179 739 840
Expenditure By Type/Remuneration of councillors	30 557 659
Expenditure By Type/Transfers and subsidies	49 128 048
TOTAL	1 720 014 481

Consolidated Budget of Greater Tzaneen Municipality and GTEDA including Water & Sewer services

## **Including Water and Sewer**

Expenditure By Type/Bulk purchases - electricity	560 012 325
Expenditure By Type/Contracted services	110 348 668
Expenditure By Type/Debt impairment	116 677 000
Expenditure By Type/Depreciation and asset impairment	118 167 597
Expenditure By Type/Employee related costs	490 365 852
Expenditure By Type/Finance charges	16 084 886
Expenditure By Type/Inventory consumed	133 882 087
Expenditure By Type/Other expenditure	181 653 897
Expenditure By Type/Remuneration of councillors	30 557 659
Expenditure By Type/Transfers and subsidies	49 128 048
TOTAL	1 806 878 019

#### CAPITAL BUDGET

An amount of R225 million was approved for capital projects for the 2024/2025 financial year. This was funded as follows:

-	Own Sources	R102 000 000
-	INEP	R 7 539 000
-	MDRG	R 10 261 000
-	Grants	R105 508 900
	TOTAL	R225 308 900

## (b) FUNDING MEASURES

The funding of the budget is based on realistic anticipated revenue to be collected which was calculated on collection levels to date and actual revenue collected in previous financial years.

## **Financial Challenges**

The challenges facing Greater Tzaneen Municipality are, inter alia, the following:

- Electricity remains a constraint with power interruptions expected to continue into 2024.
- Job losses which have a negative effect on payment for services rendered.
- Debt collection and Credit control where services infrastructure is lacking.

### Expenditure Management

## **Sources of Funding**

It is evident from the summary below that the revenue of Council is predominantly raised through rates, service charges and grants. This high level of relative stable revenue source is a key factor in sound financial position, the Municipality will however have to increase its tax base to ensure that the much-needed development can be funded.

The 2024/2025 expenditure will be funded as follows:

Consolidated Budget: Greater Tzaneen Municipality and GTEDA, Excluding Water and Sewer services

Funding source	Amount
----------------	--------

Grants & Subsidies	R	709 956 000
Rates & Service Charges	R1	155 034 811
Sundry Income	R	116 274 655
Budgeted Revenue	<u>R1</u>	981 265 465

Greater Tzaneen Municipal Budget Including GTEDA and Water & Sewer:

Funding source	Amount
----------------	--------

Grants & Subsidies	R	709	956	000
Rates & Service Charges	R1	222	026	510
Sundry Income	<u>R</u>	135	822	898
Budgeted Revenue	<u>R2</u>	067	805	408

## (c) PROPERTY VALUATION RATES TARIFFS AND OTHER CHARGES

To maintain an effective, efficient and sustainable town, tariff increases are inevitable. Tariff setting plays a major role in ensuring desired levels of revenue by assisting in the compilation of a credible and balanced budget to accommodate the basic service provision. The determination of tariffs for the financial year has been guided by our Tariff Policy and guidelines set by

National Treasury in the Municipal Budget Circular's 126 and 128 for the 2024/2025 MTREF.

### **Property Rates**

The proposed property rates are to be levied in accordance with existing Council's Policy, and both the Local Government Municipal Property Rates Act 2004 (MPRA) and the Local Government Municipal Finance Management Act 2003.

The Property Rates Policy of Council is attached hereto as prescribed by National Treasury.

Property rates are based on values indicated in the General Valuation Roll. The Roll is updated for properties affected by land sub-division, alterations to buildings, demolitions and new buildings (improvements) through Supplemental Valuation Rolls. New valuation roll will be implemented from 1 July 2024 and the Property Rates Tariff contained in the 2024/2025 Budget is calculated on the Valuation Roll for the period 2024 - 2029.

The proceeds from property rates must cover the shortfall in the provision of general service. It is also seen as the most important source of general revenue for Municipalities, especially in developed areas. The revenue generated from property rates is used to fund services like maintaining streets, roads, sidewalks, storm water drainage, parks and cemeteries.

It is proposed that the cent in the Rand rates will be kept constant on Property Rates (0% tariff increase) due to the implementation of the new General Valuation Roll from 1 July 2024, which will constitute an increase in Property Values. Seeing that this is a tax and not a metered service of which the user has the choice to the extent he/she wants to make use of it.

#### Water and Sewer Services

Council must take note that Greater Tzaneen Municipality is only the water service provider and not the water service authority.

The water and sewer budgets are drafted by Greater Tzaneen Municipality but submitted to Mopani District Municipality for approval.

The proposed Sanitation Tariffs for 2024/2025 are consistent with National Policy on the extension of free basic services, the National Strategic Framework for Sanitation and with Council's Indigent Relief Measures, Rates and Tariff Policies and Equitable Service Framework.

The progressive nature of the existing domestic stepped tariff structure both for water and sanitation is pro-poor and allows for the needs of the indigent. It is also designed to discourage high water consumption levels, which have an impact on the size of both the water and sanitation portions of a consumer's bill. It enables all consumers to adjust their consumption levels to ensure affordability.

It is proposed that the step tariff structure from the 2023/2024 financial year be retained, with a proposed 4.9% increase in volumetric water tariffs generally, and a proposed 4.9% increase in sanitation tariffs generally.

### **Indigent Accounts**

It is also recommended that the indigent accounts remain at R200.

### **Electricity Service**

The proposed revisions to the tariffs have been formulated in accordance with Section 74 of the Municipal Systems Act as well as the recommendations of the National Energy Regulator of South Africa (NERSA).

The increase in electricity tariffs has not yet been communicated by NERSA through the consultation paper- Municipal Tariff Guideline, Benchmarks and proposed timeline for financial year 2024/2025. The budget steering committee resolved that an increase of 12.7% on the previous year tariffs be approved as communicated by National Treasury

#### Refuse Removal Service

According to the Constitution of the Republic of South Africa, 1996 (Act 108 of 1996) a municipality must ensure a safe and healthy environment for its residents. Greater Tzaneen Municipality is therefore responsible to adequately maintain its refuse removal service, as well as refuse sites and solid waste disposal efforts.

The solid waste tariffs are levied to recover costs of services provided directly to customers and include collection fees, disposal fees and other ad hoc services.

It is proposed that the tariff be increased by 4.9% on the 2023/2024 tariffs with effect from 1 July 2024.

#### Tariffs and Charges Book

Council is permitted to levy rates, fees and charges in accordance with the Local Government Municipal Property Rates Act, the Local Government:

Municipal Systems Act, Act 32 of 2000, Section 75A and the Municipal Finance Management Act, no. 56 of 2003, 17 (a)(ii).

## (d) DEBTORS

The table below illustrates the debtor revenue in millions for the 6 months, July 2023 to December 2023:

	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23
	R000	R000	R000	R000	R000	R000
Revenue billed Revenue	106 587 544	111 534 697	112 155 399	100 154 216	89 241 446	103 793 297
collected	74 330 677	86 368 319	93 427 137	96 623 944	86 290 628	83 595 337
% Revenue collected	69.74%	77.44%	83.30%	96.48%	96.69%	80.54%

The MFMA requires that the budget be based on realistic forecasts for revenue and the average collection rate for Greater Tzaneen Municipality amounts to 81%.

## (e) SAVINGS AND EFFICIENCIES

To ensure value for money and efficient utilization of resources, performance indicators have been set for all Section 57 Directors.

In-year reports (monthly and quarterly) as well as annual reporting are done on functional service delivery against information contained in the approved SDBIP.

Performance plans and productivity measures exist for each Director and it is expected of top management (all Directors) to manage their respective votes / departments.

## (f) INVESTMENTS

Adequate provision has been made by way of external investments to ensure that cash is available on the maturity date of external sinking fund loans. Short-term Investment income on the other hand is utilized to fund the operational budget.

Details of the long-term investment of Greater Tzaneen Municipality are disclosed as follows.

Valuation of unlisted Investment

Standard Bank R24 214 958 ABSA R19 286 484

#### STANDARD BANK

An investment of R11 350 000 has been made with Standard Bank to repay a loan of R30 million on maturity date. The loan bears interest on variable rate and the value of the investment amounts to R24 214 958.

#### ABSA

An investment of R16 million has been made with ABSA as a security of a R90 million loan taken from DBSA and the value of the investment amounts to R19 286 484.

## (g) GRANT ALLOCATION

National Treasury advised Municipalities, through their Budget Circular 126 and 128 use the indicative numbers as set out in the Division of Revenue Act to compile their 2024/2025 MTREF.

Greater Tzaneen Municipality however included the Grant allocations as contained in the DORA as published in Government Gazette no. 48017 of 12 February 2024, in the 2024/2025 Final Budget.

The grant allocations as published in the 2024/2025 Division of Revenue Bill are summarized as follows:

MUNICIPAL GRANTS FOR 2024/2025- 2026/2027						
Grant Description	2024/2025 (R)	2025/2026 (R)	2026/2027 (R)			
<b>EQUITABLE SHARE</b>	551 492 000	554 078 000	544 491 000			
MIG	111 062 000	116 610 000	126 934 000			
FMG	2 000 000	2 000 000	2 100 000			
EPWP	5 011 000	-	-			
INEP	23 930 000	9 256 000	9 000 000			
EEDSM	5 000 000	-	5 000 000			
MDRG	10 261 000	-	-			
SETA	1 200 000	1 258 800	1 320 481			
TOTAL	709 956 000	683 202 800	688 845 481			

# 13. EXPENDITURE ON ALLOCATIONS AND GRANT PROGRAMMES

According to the introduction of the Municipal Infrastructure Grant (MIG) the grant has been divided as follows for the following three Municipal Budget years:

	Funding	2024/2025	2025/2026	2026/2027
Project Name	sources	(R)	(R)	(R)
Upgrading of Nkowakowa B (Hope				
of Christ, Bombelani School, Giyani				
Soshangani and Xirhombarhomba)				
Streets	MIG	-	18 447 000	9 553 000
Paving of Topanama Access Road	MIG	16 900 000	_	-
Paving of Thapane Street from gravel to paving	MIG	15 447 000	16 753 000	-
Lenyenye Street from gravel to paving	MIG	14 083 389	17 916 602	-
Paving of Zangoma to Mariveni Road	MIG	25 134 717	-	-
Upgrading of Marirone to Motupa Street from gravel to paving	MIG	5 430 581	_	-
Paving of Nkowakowa Section D (Tommy Spaza Shop via Bridge, Mashaba via Vodacom and Raymond Makelana) Streets	MIG	-	36 000 000	2 000 000
Access Street from Khopo, Molabosane School viaTickyline and Myakayaka Serutung to	MIC			07.440.000
Malegege to Shoromong	MIG	-	-	67 140 300
Dan Access road from R36 (Scrapyard) to D5011 (TEBA)	MIG	23 289 213	_	_

Bulamahlo Community Hall	MIG	3 724 000	-	-
Supply and Installation of 20 High				
Mast	MIG	-	13 000 000	13 000 000
Paving of Thako to Kkefolwe to				
Kherobene Road	MIG	-	3 277 096	
Paving of Khetoni Access Street	MIG	-	5 385 802	15 894 000
Supply and Installation of 30 High				
Mast	MIG	-	-	13 000 000
Supply and Installation of 10 High				
Mast	MIG	1 500 000	-	-
PMU Management				
(4.5% & 4.8% of Total MIG)	MIG	5 553 100	5 830 500	6 346 700
TOTAL MIG		111 062 000	116 610 000	126 934 000

# 14. <u>ALLOCATIONS OF GRANTS MADE BY THE MUNICIPALITY</u>

The allocations made by Council for the 2024/2025 financial year can be summarized as follows:

	2023/2024	2024/2025
Museum Eskom EBSST Mayor Special Account SPCA Mayors Bursary Account	R 45 000 R4 000 000 R 500 000 R 100 000 R 450 000	R 45 000 R4 000 000 R 500 000 R 150 000 R 450 000
Sport Council Arts & Cultural Speaker Special Account	R 190 000 R 150 000 R 250 000	R 190 000 R 150 000 R 250 000

# 15. <u>DISCLOSURE ON COUNCILLORS ALLOWANCES AND EMPLOYEE BENEFITS</u>

(A) COUNCILLORS ALLOWANCES AND COST TO COUNCIL

	Sum of Net Basic	Sum of TRAVEL	Sum of TELEPHONE P	
Row Labels	Salary	PA	Α	TOTAL
EX-CO MEMBER FULL TIME	3,378,071	1,118,111	269,568	4,765,750
EXCO PARTTIME				
COUNCILLORS	1,579,180	519,800	224,640	2,323,620
MAYOR FULL TIME	749,364	248,469	44,928	1,042,761
PART TIME COUNCILLORS	10,985,944	3,664,233	2,066,688	16,716,865
SECTION 79 COUNCILLORS	3,066,866	1,009,102	449,280	4,525,248
SPEAKER FULL TIME	600,280	198,775	44,928	843,983
<b>Grand Total</b>	20,359,706	6,758,490	3,100,032	30,218,228

## (B) EMPLOYER BENEFITS FOR MUNICIPAL MANAGER AND OTHER SENIOR MANAGERS

	MUNICIPAL MANAGER	DIRECTOR PLANNING & ECONOMIC DEVELOPMENT	CHIEF FINANCIAL OFFICER	DIRECTOR CORPORATE SERVICES	DIRECTOR COMMUNITY SERVICES	DIRECTOR ELECTRICAL ENGINEERING SERVICES	DIRECTOR ENGINEERING SERVICES
Total Cost to Employer	1,764,153.38	1,556,641.41	1,560,911.08	1,555,960.67	1,560,911.08	1,546,041.00	1,555,272.55

## (C) EMPLOYEE BENEFITS FOR OTHER MUNICIPAL EMPLOYEES INCLUDING GTEDA AND WATER & SEWER SERVICES

Row Labels	2024/2025 Draft Budget
Expenditure: Employee Related Cost: Municipal Staff: Salaries, Wages and	
Allowances:Allowances:Accommodation, Travel and Incidental	17 125 750

Grand Total	401 630 615
Expenditure: Employee Related Cost: Senior Management: Municipal Manager (MM): Social Contributions: Pension	195 299
(MM):Salaries and Allowances:Basic Salary	1 224 015
Expenditure: Employee Related Cost: Senior Management: Municipal Manager	333 667
Expenditure: Employee Related Cost: Senior Management: Municipal Manager (MM): Salaries and Allowances: Allowance: Accommodation, Travel and Incidental	335 887
Contributions:Unemployment Insurance	4 704
Contributions:Pension  Expenditure:Employee Related Cost:Senior Management:Designation:Social	620 521
Expenditure:Employee Related Cost:Senior Management:Designation:Social	
Expenditure:Employee Related Cost:Senior Management:Designation:Salaries and Allowances:Basic Salary	5 743 482
Expenditure:Employee Related Cost:Senior Management:Designation:Salaries and Allowances:Allowance:Cellular and Telephone	132 805
and Allowances:Allowance:Accommodation, Travel and Incidental	398 411
Officer:Social Contributions:Pension  Expenditure:Employee Related Cost:Senior Management:Designation:Salaries	112 493
Expenditure:Employee Related Cost:Senior Management:Chief Financial	20 30 1
Expenditure: Employee Related Cost: Senior Management: Chief Financial Officer: Salaries and Allowances: Allowance: Cellular and Telephone	26 561
Officer:Salaries and Allowances:Allowance:Accommodation, Travel and Incidental	371 850
Contributions:Unemployment Insurance  Expenditure:Employee Related Cost:Senior Management:Chief Financial	1 552 715
Expenditure:Employee Related Cost:Municipal Staff:Social	1 550 745
Expenditure:Employee Related Cost:Municipal Staff:Social Contributions:Pension	28 419 990
Expenditure: Employee Related Cost: Municipal Staff: Social Contributions: Medical	16 179 417
Expenditure:Employee Related Cost:Municipal Staff:Social Contributions:Group Life Insurance	2 804 788
Expenditure:Employee Related Cost:Municipal Staff:Social Contributions:Bargaining Council	98 246
Allowances:Bonuses	20 187 450
Allowances:Basic Salary and Wages  Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	267 260 919
Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	007.000.010
Allowances:Allowances:Service Related Benefits:Standby Allowance	227 747
Allowances:Allowances:Service Related Benefits:Overtime:Structured  Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	17 294 829
Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	
Expenditure: Employee Related Cost: Municipal Staff: Salaries, Wages and Allowances: Allowances: Service Related Benefits: Leave Pay	13 907 788
Allowances:Allowances:Housing Benefits and Incidental:Rental Subsidy	1 475 864
Allowances:Allowances:Housing Benefits and Incidental:Essential User  Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	4 196 000
Expenditure:Employee Related Cost:Municipal Staff:Salaries, Wages and	
Allowances:Allowances:Cellular and Telephone	1 733 084

# 15 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASHFLOW

## (a) CONSOLIDATED PROJECTION OF REVENUE BY SOURCE AND EXPENDITURE.

Attached as Annexure "K"

## (b) CONSOLIDATED CAPITAL EXPENDITURE BY VOTE.

DEPARTMENT	DEPARTMENT	2024/2025	2025/2026	2026/2027
NUMBER				
002	Municipal Manager	-	ı	-
052	Corporate Services	4 499 000	2 000 000	-
032	Financial Services	510 223	509 223	600 000
140	Community Services	3 100 000	1 200 000	-
0062	Engineering Services	162 769 900	156 929 500	166 087 300
162	Electrical Engineering	52 139 000	45 000 000	54 400 000
	Services			
012	PED	2 000 000	6 000 000	-
	GTEDA	290 777	290 777	-
	TOTAL	225 308 900	212 279 500	221 087 300

The Capital budget increased from **R190 704 744** in the 2023/2024 financial year to **R225 308 900** in the 2024/2025 financial year.

## (c) CASH FLOW SETTING OUT RECEIPTS BY SOURCE AND PAYMENT BY TYPE.

Attached as Annexure "E"

# 16 <u>SUMMARY OF THE BUDGET AND THE SDBIP –</u> INTERNAL DEPARTMENTS

## A) Executive summary of the SDBIP for each internal department.

In terms of Section 53 (1) (c) (ii) of the Municipal Finance Management Act, the Service Delivery and Budget Implementation Plan (SDBIP) is defined as a detailed plan approved by the Mayor of a Municipality for implementing its delivery of municipal services and its annual budget which must indicate the following: -

- a) Monthly projections of-
  - I Revenue to be collected, by source; and
  - II Operational and capital expenditure by vote
- b) Service delivery targets and performance indicators for each quarter.
- c) Other matters prescribed.

The Mayor, in accordance with Section 53 of the MFMA, is expected to approve the SDBIP within 28 days after the approval of the Budget. In addition, the Mayor must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after its approval.

The SDBIP gives effect to the Integrated Development Plan and the Budget of the Municipality. It is an expression of the objectives of the Municipality in quantifiable outcomes which will be implemented by the administration for the financial period from 1 July 2024 to 30 June 2025. It includes the service delivery targets and performance indicators for each quarter, which should be linked to the performance agreements of senior management. It therefore facilitates oversight of financial and non-financial performance of the Municipality and allows the Municipal Manager to monitor the performance of the managers.

## B) Services provided including level of services.

With regard to service delivery standards Greater Tzaneen Municipality endeavors to realize the following values:

- Give priority to the basic needs of the community.
- Promote the development of the community.
- Ensure that all members of the Local Community have access to at least the minimum level of basic municipal services.

With regard to the levels of services currently rendered in our area of jurisdiction we are convinced, although much more needs and will be done, that Greater Tzaneen Municipality is one of the leading municipalities in the Province.

The level of the different services currently rendered by Council can be summarized as follows:

### **Waste Management**

### - Powers and Function of Waste Management

The mandate of GTM is to provide all households with a basic removal service to protect the environment for the benefits of present and future generations through legislative and other measures to prevent pollution and ecological degradation promote conservation to secure sustainable development.

Section 84 read with Section 85 of the Municipal Structures Act 117 of 1998; determine the division of powers and functions, and such require Landfill-sites to be a district function for more than one Municipality.

The Department of Environmental Affairs already resolved that a process of Landfill "Regionalization" must be pursued, which is aligned with Sec. 84 (1) (e) (iii) of the above-mentioned Act.

The jurisdiction-area of GTM is divided by the main roads from Politsi via Tzaneen, Tarentaalrand, Letsitele and Trichardtsdal, in a Northern and Southern service region.

#### Water and Sewer Services

#### Level of Service

Water Treatment

Greater Tzaneen Municipality manages and operates Water Works in Tzaneen (Georges Valley and Tzaneen Dam) and Letsitele (Letsitele Water Works) at 100% efficiency level. These water works comply with Blue Drop Certification and SANS 241:2011 levels and criteria as set by Department of Water Affairs.

Haenertsburg and Nkowankowa are supplied by Lepelle Northern Water while Lenyenye is supplied by Mopani District Municipality as Water Services Authority. Regular water samples are collected from different points of these mentioned towns and analyzed accordingly.

Wastewater Treatment

Greater Tzaneen Municipality manages and operates Tzaneen Sewage Works and assist Mopani District Municipality to maintain Nkowankowa Sewerage Works and Lenyenye Oxidation Ponds. Both Haenertsburg and Letsitele are using Septic tanks which are drained regularly at the request of the owner. The majority of the rural community use VIP latrines.

Maintenance of Water services network

A 100% maintenance services are rendered by Greater Tzaneen Municipality to the following towns:

- Tzaneen
- Nkowankowa
- Lenyenye
- Letsitele
- Haenertsburg

Although Greater Tzaneen Municipality always respond to community request to repair or assist with maintenance to equipment in rural areas the maintenance in rural areas is the responsibility of Mopani District Municipality.

## **Electricity**

Tzaneen has the options of power delivery in single or three phase form. Three phase < 75 kVA and Single phase domestic pre-paid has been added as a third option and is available in areas where pre-paid monitoring infrastructure is installed.

Power provision is on a 24-hour basis with interruptions due to faults and maintenance due to lack of funding for operational and capital activities, systems integrity is being negatively affected. Vegetation Control was insourced four years back and is proving a huge challenge.

The issue of FBE (Free Basic Electricity) to our indigent people has been fully addressed by Council and is implemented as far as the ESKOM administrative constraints will allow.

## C) Senior Management Capability and Structure

The organizational structure of the Municipality as from 1 July 2023/2024 provides for the following departments:

Office of the Mayor
Office of the Speaker
Office of the Municipal Manager
Budget & Treasury Office
Planning & Economic Development Services
Corporate Services
Engineering Services
Community Services
Electrical Engineering Services

Each department is headed by a Section 56/57 Manager appointed on a fixed term contract coupled to a renewable Annual Performance Agreement. All the departments except for the Mayor and Municipal Manager have Directors who manages the departments.

Each department is headed by a Section 56/57 Manager appointed on a fixed term contract coupled to a renewable Annual Performance Agreement. All the departments with the exception of the Mayor and Municipal Manager have Directors who manages the departments.

Care is taken as prescribed in legislation that capable Senior Managers are being appointed who have the necessary qualifications and experience to do justice to their respective functions and responsibilities.

## D) Changes to service levels and standards

The service levels and standards are contained in item 16 (B) of this report.

## 17 SUMMARY OF BUDGET AND SDBIP - ENTITIES

Budget is contained in Item 22 of this report.

# 18 CONTRACTS HAVING FUTURE AND BUDGETARY IMPLICATIONS

#### A. NAMES OF ALL CONTRACTING PARTIES

NAME	SERVICE
------	---------

MOD HOPE	VALUATION ROLL
----------	----------------

## B. INFORMATION ON EXPENDITURE ON EACH CONTRACT FOR THE LAST THREE YEARS

SERVICE	Expenditure for 3 Years
VALUATION ROLL	0

#### C. TOTAL EXPENDITURE ON EACH CONTRACT TO DATE

NAME	SERVICE	Amount paid to date
MOD HOPE	VALUATION ROLL	0

## D. PLANNED EXPENDITURE ON EACH CONTRACT FOR THE BUDGET YEAR AND THE FOLLLOWING TWO YEARS

		PLANNED EXP p.a.
NAME	SERVICE	
MOD HOPE	VALUATION ROLL	5 000 000

## E) ESTIMATE OF THE TOTAL BUDGETARY IMPLICATIONS OF EACH CONTRACT

Provision has been made on the budget by the departments to accommodate the cost i.e. Contracted Services, Repairs & Maintenance, Depreciation, etc., of all contracts.

## 19 SUMMARY OF DETAILED CAPITAL BUDGET

Capital expenditure/projects relates to the investment in major initiatives, the benefit of which is going to last for more than one financial year. It represents infrastructure which forms part of the service that is provided to our communities.

The primary role of Local Government is the provision of services. The capacity to do so is largely dependent on an appropriate and functional infrastructure.

The obtaining of functional infrastructure is ultimately dependent on project management.

In this regard our Municipality has made considerable improvements from the drafting of a Demand Management Plan, the establishment of internal SCM procedures up to the managing and monitoring of projects.

Although the benefits derived from capital projects will last for more than one year, Council must take cognizance that capital expenditure has ongoing financial implications on the operational budget. Not only must funds be made available on the capital budget, but sufficient funds must also be provided on the operational budget to sustain the operations into the future.

Section 19(2) of the MFMA determines that:

- "(2) Before approving a capital project in terms of subsection (1)(b), the council of a municipality must consider:-
  - (a) the projected cost covering all financial years until the project is operational; and
  - (b) the future operational costs and revenue on the project, including municipal tax and tariff implication."

Council must also take cognizance that the budget which includes the capital projects is informed by the IDP. The projects on the IDP are firstly subjected to a prioritization system subject to the availability of funds, before it is included in the capital budget.

Section 19 of the MFMA determines that a Municipality may spent money on a capital project only if the money for the project has been appropriated in the capital budget. It also determines that the total cost of the project must be approved by Council and that the sources of funding for the project are available and have not been committed for other purposes.

## **20 LEGISLATIVE COMPLIANCE STATUS**

Compliance with the MFMA requirements have been substantially adhered to through the following activities:

- Budget and Treasury Office have been established in accordance with the MFMA.
- Budget Steering Committee required by the Budget Regulations has been established and is functional.
- The 2024/2025 IDP review process is underway, with community consultation will be conducted during the month of April as required by Legislation.
- The Annual Budget has been prepared in accordance with the requirements prescribed by National Treasury, the MFMA and budget regulations. mSCOA Data Strings will also be submitted to National Treasury and Provincial Treasury as required.
- The Municipal Supply Chain Management Policy was adopted and the three committees required by the Act have been established and are functional.
- Compliance with regard to monthly, quarterly and annual reporting to the Mayor, Executive Committee, Council, Provincial Government and National Treasury.
- Compilation of the Annual Financial Statements to GRAP Statements.
- The Annual Report has been prepared in accordance with the MFMA and National Treasury requirements.
- An Audit Committee has been established which provides an oversight function over the Financial Management and Performance of the Municipality.
- A Municipal Public Accounts Committee has been established to ensure that the administration is held accountable for the Management of Municipal funds, assets and to ensure the efficient and effective utilization of Councils resources.

## 21 OTHER SUPPORTING DOCUMENTS

21.1 Providing clean water and managing wastewater.

Attached as Annexure "I" is a certificate of analysis of water samples of Greater Tzaneen Municipality.

## 22 ANNUAL BUDGET OF MUNICIPAL ENTITIES

Greater Tzaneen Municipality established a Municipal Entity to inter-alia market Greater Tzaneen's Economic Development potential and investment opportunities to the Local, National and International Business communities.

The services provided by this Entity are as follows:

#### GTEDA Services provided:

- Market Greater Tzaneen potential and investment opportunities.
- Create a positive investment climate.
- Provide business support services.
- Create networking platforms.
- Conduct and facilitate project funding.
- Facilitate access to available business premises and land.
- Coordination of economic development; and
- Fully investigate available resources.

#### **GTEDA Mandate:**

GTEDA is the entry point for potential investors.

GTEDA is a catalyst.

GTEDA connects people who have a passion for growth.

GTEDA implement Local Economic Strategy of GTM

Funding from Parent Municipality:

Funded by Greater Tzaneen Municipality, the parent Municipality. The 2024/2025 allocation amounts to R13 592 048.

#### **Future Objectives:**

GTM is currently formulating a new relationship with GTEDA, based on Audit Committee finding on GTEDA sustainability "going concern".

#### PROPOSED MULTI- YEAR BUDGET 2024/25, 2025/26, 2026/2027

YEAR 1	YEAR 2	YEAR 3
Total Budget	Total Budget	Total Budget
2024/2025	2025/2026	2026/2027

01 - INCOME

011- Interest Earned	-	<u>-</u>	-
0141 - Interest Received	-	-	-
One Constitute Occupate Only of the	40 500 047 07	44.070.444.70	45.050.704.04
022- Operating Grants/Subsidies	13 592 047.87	14 679 411.70	15 853 764.64
0233 - Municipal	13 592 047.87	14 679 411.70	15 853 764.64
024- Other Revenue		<u>-</u>	<u>-</u>
0250 - Facilitation Fees			
0251 - Other Cash Sales			
	·		
TOTAL INCOME	13 592 047.87	14 679 411.70	15 853 764.64
02 - EXPENSES			
051- Employ Related Costs	3 431 213.78	3 705 710.89	4 002 167.76
1001 - Salaries Basic	2 789 453.04	3 012 609.28	3 253 618.03
1002 - Overtime	16 514.56	17 835.73	19 262.58
1003 - Annual Bonus (13th Cheque)	183 600.00	198 288.00	214 151.04
1010 - Leave Pay	364 505.71	393 666.17	425 159.46
1016 - Performance Bonus	77 140.47	83 311.71	89 976.64
053- Employ Related Costs	2 885 909.77	3 116 782.56	3 366 125.16
1021 -Contribution-Medical aid scheme	207 437.76	224 032.78	241 955.40
1022 - Contribution-Pension schemes	839 002.54	906 122.74	978 612.56
1023 - Contribution-Housing Subsidy	39 336.84	42 483.79	45 882.49
1024 - Contribution-Group			
Scheme 1025 - Contribution-Car	124 296.64	134 240.37	144 979.60
allowance	674 201.39	728 137.51	786 388.51
1026 - UIF/Levy (Stat Payments)	1 001 634.61	1 081 765.37	1 168 306.60
058 - Remuneration of Directors	811 063.71	875 948.81	946 024.72
1053 - Emoluments	541 603.39	584 931.66	631 726.19
1995 Emolaments	041 000.00	301.00	001720.10
1054 - Travel/Accom	118 260.32	127 721.15	137 938.84
1055 - Secretarial Support	-	-	-
1056 - PAYE/Levy (Stat Board)	151 200.00	163 296.00	176 359.68
		/	
064 - Depreciation	216 184.56	233 479.33	252 157.67
1091 - Depreciation	216 184.56	233 479.33	252 157.67
066 - Repairs and Maintenance	7 135.13	7 705.94	8 322.41

5 868.80  5 868.80  1 364 253.46  53 379.08  8 861.78  53 200.80  463 526.71  151 231.72  634 053.38  4 565 554.09  68 035.95  304 692.41  25 162.19  2 672 124.29  80 621.05  1 869.58  11 147.61  61 287.84	6 338.30 6 338.30 1 473 393.74 57 649.40 9 570.72 57 456.86 500 608.85 163 330.26 684 777.65  4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42 66 190.87	6 845.36 6 845.36 1 591 265.24 62 261.35 10 336.38 62 053.41 540 657.56 176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67 13 002.57
5 868.80  1 364 253.46 53 379.08 8 861.78 53 200.80 463 526.71 151 231.72 634 053.38  4 565 554.09 68 035.95  304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	6 338.30  1 473 393.74  57 649.40  9 570.72  57 456.86  500 608.85  163 330.26  684 777.65  4 930 798.42  73 478.83  - 329 067.80  27 175.16  2 885 894.24  87 070.73  2 019.14  12 039.42	6 845.36  1 591 265.24 62 261.35 10 336.38 62 053.41 540 657.56 176 396.68 739 559.86  5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
1 364 253.46 53 379.08 8 861.78 53 200.80 463 526.71 151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	1 473 393.74  57 649.40 9 570.72 57 456.86 500 608.85 163 330.26 684 777.65  4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	1 591 265.24 62 261.35 10 336.38 62 053.41 540 657.56 176 396.68 739 559.86  5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
53 379.08 8 861.78 53 200.80 463 526.71 151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	57 649.40 9 570.72 57 456.86 500 608.85 163 330.26 684 777.65 4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	62 261.35 10 336.38 62 053.41 540 657.56 176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
8 861.78 53 200.80 463 526.71 151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	9 570.72 57 456.86 500 608.85 163 330.26 684 777.65  4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	10 336.38 62 053.41 540 657.56 176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
53 200.80 463 526.71 151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	57 456.86 500 608.85 163 330.26 684 777.65 4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	62 053.41 540 657.56 176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
463 526.71 151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	500 608.85 163 330.26 684 777.65 4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	540 657.56 176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
151 231.72 634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	163 330.26 684 777.65 4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	176 396.68 739 559.86 5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
634 053.38 4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	684 777.65  4 930 798.42  73 478.83  - 329 067.80  27 175.16  2 885 894.24  87 070.73  2 019.14  12 039.42	739 559.86  5 325 262.29  79 357.13  - 355 393.22  29 349.17  3 116 765.78  94 036.39  2 180.67
4 565 554.09 68 035.95 304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	4 930 798.42 73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	5 325 262.29 79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
68 035.95  304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
68 035.95  304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	73 478.83 - 329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	79 357.13 - 355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
304 692.41 25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	329 067.80 27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	355 393.22 29 349.17 3 116 765.78 94 036.39 2 180.67
25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	29 349.17 3 116 765.78 94 036.39 2 180.67
25 162.19 2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	27 175.16 2 885 894.24 87 070.73 2 019.14 12 039.42	29 349.17 3 116 765.78 94 036.39 2 180.67
2 672 124.29 80 621.05 1 869.58 11 147.61 61 287.84	2 885 894.24 87 070.73 2 019.14 12 039.42	3 116 765.78 94 036.39 2 180.67
80 621.05 1 869.58 11 147.61 61 287.84	87 070.73 2 019.14 12 039.42	94 036.39 2 180.67
1 869.58 11 147.61 61 287.84	2 019.14 12 039.42	2 180.67
11 147.61 61 287.84	12 039.42	
61 287.84		13 002.57
	66 190.87	
0.544.40		71 486.14
3 511.46	3 792.37	4 095.76
57 697.61	62 313.42	67 298.49
83 450.50	90 126.54	97 336.66
216 000.39	233 280.42	251 942.85
230 021.13	248 422.82	268 296.65
235 445.40	254 281.03	274 623.51
215 730.00	232 988.40	251 627.47
21 606.48	23 335.00	25 201.80
195 125.73	210 735.79	227 594.65
82 024.49	88 586.45	95 673.36
304 864 56	320 253 72	355 594.02
304 864.56	329 253.72	355 594.02 355 594.02
		2222
3 592 047.87	14 679 411.70	15 853 764.64
	235 445.40 215 730.00 21 606.48 195 125.73 82 024.49 304 864.56	235 445.40       254 281.03         215 730.00       232 988.40         21 606.48       23 335.00         195 125.73       210 735.79         82 024.49       88 586.45         304 864.56       329 253.72         304 864.56       329 253.72

## 23 PERFORMANCE AGREEMENTS OF SENIOR MANAGERS

The performance agreements of Senior Managers will be concluded after the approval of the SDBIP.

## 24 MUNICIPAL MANAGERS QUALITY CERTIFICATION

The Quality Certificate is attached as Annexure "L ".